1. Purpose:

1.1. The Capital Credits Policy ("Policy") establishes the general <u>policy</u>Policy of and manner in which Pedernales Electric Cooperative, Inc. ("Cooperative" or "PEC") allocates and retires Patronage Capital.

2. Scope:

- **2.1.** This Policy applies to all <u>Members members and former members</u> who have Allocated Capital Credits <u>(as defined herein)</u>, the Board of Directors ("Board"), and employees of the Cooperative.
- **2.2.** The Cooperative will allocate <u>Capital Credits</u> and retire <u>Allocated Capital</u> <u>Creditscapital credits</u> in a <u>method</u>manner that permits the Cooperative to comply with all applicable laws, all restrictions imposed by its debt financing covenants, the <u>Cooperative'sCooperative</u> Articles of Incorporation and Bylaws, <u>in a method</u> <u>that</u> is just and reasonable, not unreasonably preferential, prejudicial, or <u>discriminatoryfair</u> to the Cooperative's <u>Membersmembers</u> and former members, and <u>in a way that maintains</u> reasonable to maintain a healthy financial state for <u>the Cooperative</u>.

3. Definitions:

- **3.1.** Active Account An account of a Member that is receiving electric service or energy.
- 3.2. Allocated Capital Credits <u>Themeans the</u> amount of Capital Credits <u>allocated to</u> <u>each Memberreceived by members</u> appearing as an entry on the permanent financial records of the Cooperative that reflects a <u>Member's member's</u> equity in <u>the Cooperative</u>.
- 3.3. Capital Credits A representation of each Member's share of the Cooperative's Net Operating Margins based upon each Member's purchases of electric service or energy, or as such Net Operating Margins may otherwise be allocated within a Member Class to a Member.
- 3.1.3.4. Capital Credit Retirements (or Retired Capital Credits) The payment retired to a Member from_∓ Allocated Capital Credits when the Board declares a are distributed with an established retirement after determination of the Cooperative's financial health. date. Margins are allocated to members yearly based on the amount billed to the member for electric purchases and the associated gross margin during that year.
- **3.2.** <u>Discount Factor The Discount Factor will be based upon</u> Capital Credits are a representation of each member's share of the Cooperative's cost of equity capital rate and the margins as allocated during membership.

- **3.3.3.5.** Discounted Retirement Schedule and calculated in accordance with Section <u>4.9</u>—is a Capital Credits retirement made before the established retirement date of an Allocated Capital Credit. A Discounted Retirement is the current net present value of a Capital Credits retirement that would otherwise have been made at alater date. The discounted amount received, if invested until the established retirement date, is equal to the established retirement amount.
- **3.4.3.6.** Equity Management Plan The Cooperative's plan for future equity stabilization as outlined in the Equity Management Plan Policy.
- **3.5.3.7.** General <u>Capital Credit</u> Retirements <u>The</u> Allocated Capital Credits retained by the Cooperative <u>and retired in accordance with Section 4.7.</u> <u>until an</u> <u>established retirement date. The Board declares a payment of General</u> <u>Retirements after a determination of the Cooperative's financial health.</u>
- 3.8. Inactive Accounts An account under the membership of a <u>natural</u> person, business, corporation, or <u>Non-Natural Memberentity</u> that is no longer receiving electric service <u>or energy</u>, and whose membership fee has been applied to the final bill or refunded.
- 3.6.3.9. Member Any individual or entity with capacity to enter into legally binding contracts that seeks electric service or energy within the Cooperative's service area and fulfills requirements specified in the Bylaws and Tariff and Business Rules. A Member may include a former member. A Member may be a natural person or a Non-Natural Memberthe account holder.
- <u>3.10.Member Class A group of Members with similar electric use service</u> <u>characteristics (e.g. residential, commercial, industrial) taking service under one</u> <u>or more rate schedules.</u>

- **3.7.3.11.** Net <u>Operating Margins</u> <u>The excess means the percentage of</u> revenue remaining after all operating expenses, <u>including but not limited to, cost of power,</u> <u>depreciation,</u> interest, and taxes have been deducted from the Cooperative's total <u>operating</u> revenue.
- **3.8.3.12.** Net <u>Operating Loss</u> <u>The lack of revenue remainingmeans the bottom line</u> of the Cooperative's income statement when revenues and gains are less than the aggregate amount of <u>allcost of goods sold</u>, operating expenses, <u>including but</u> <u>not limited to, cost of power, depreciation, interest, andlosses, and income</u> taxes.
- <u>3.13.</u>Non-Natural Member <u>Ameans a</u> membership in PEC held by a business entity. <u>trust</u>, or group <u>or entity</u> other than a natural person.
- **3.9.3.14.** Non-Operating Margins The margins generated from activities that are not related to providing electric service or energy to Members including, without limitation, interest income, gain or loss on disposal of assets, monetary settlements, and any other activities that would not be considered related to providing electric services or energy. has dissolved or otherwise ceased existence and the account is inactive.
- <u>3.15.PatronageRetired</u> Capital <u>The capital component a Member furnishesCredits</u> means the <u>Cooperative through</u> payment <u>of amounts billed for electric services or</u> <u>energy.</u>
- **3.10.**<u>3.16.</u>Retirement Schedule An approximate thirty-year schedule for retirement of distributed to member from Allocated Capital Credits as determined by when the Board declares a retirement after determination of the Cooperative's financial health.
- **3.11.**<u>3.17.</u>Special Capital Credits Retirements <u>The Allocated Capital Credits retained</u> by the Cooperative and retired in accordance with Section 4.8. occurs when the Cooperative retires Capital Credits outside the established schedule forretirements. The Board declares a Special Capital Credits Retirement afterdetermination of the Cooperative's financial health.
- 3.12.3.18. Unclaimed Capital Credits <u>A Member's a member's</u> financial interest in <u>Allocated</u> Capital Credits that is presumed abandoned after one or more years <u>and</u> that is or may become <u>"</u>Unclaimed Property<u>" under Texas law.</u>.

4. Policy Statement and Implementation:

- **4.1.** <u>Board Approval. approval.</u> The Cooperative will allocate <u>Capital Credits</u> and retire <u>Allocated</u> Capital Credits in the manner, method, time, and amount as described in this Policy and as approved by the Board.
- 4.2. Net Operating Margin Allocations.

- <u>4.2.1. margin allocations.</u> Each <u>Membermember</u> purchasing electricity <u>or being</u> <u>billed for electric services or energy</u> from the Cooperative will receive an allocation of the <u>Net Operating Margins.</u>
- 4.2.2. Non-Operating Margins will not be included in the allocation of Net Operating Margins.
- 4.2.3. If the Board approves, the Cooperative may allocate Capital Credits or retire Allocated Capital Credits to the various Member Classes under different manners, methods, timing, and amounts, net margins as long as the Cooperative, based on distinctions that are just and reasonable, not unreasonably preferential, prejudicial, or discriminatory, allocates Capital Credits and retires Allocated Capital Credits to Members within the same class using the same manner, method, timing, and amount. Furthermore, the Cooperative may discount Allocated Capital Credits when retiring prior to the Retirement Schedule.
- 4.2.4. In most cases, the dollar amount of electricity or energy purchased by the Member during a year over the total amount of electricity or energy purchased by the Members within a Member Class is calculated to determine that Member's Patronage Capital and resulting contribution to Net Operating Margins.
- 4.2.5. Other methods of allocating Net Operating Margins may be utilized that are deemed to be just and reasonable, not unreasonably preferential, prejudicial, or discriminatory.
- 4.3. Adjustments.
 - **4.2.**<u>4.3.1. Net Operating Margins may be</u> adjusted for the net change in accrued unbilled revenue, made by the Cooperative during the fiscal year. <u>Suchallocation shall be made pro rata based upon the dollar amount of electricity purchased by the member during the year over the total amount of electricity purchased by the members. Prior to the allocation, the billing records shall be adjusted for each member and in total for negative total of purchases during the fiscal year so that members do not receive a negative allocation of the net margins.</u>
 - 4.3.2. Prior to any allocation, billing records shall be reviewed for each Member to ensure that any Members with a net negative billing have been adjusted so that these Members do not receive a negative allocation of the Net Operating Margins.
- **4.3.4.** Net Operating Loss Allocation. loss allocations. If the Cooperative has a <u>Net</u> <u>Operating Loss</u> in a given year, that loss will not be allocated to <u>Members</u>. <u>members</u>. Instead, that loss will be rolled forward and combined with the positive <u>Net Operating Marginsnet margins</u> in the succeeding year(s) and any remaining

<u>Net Operating Margins</u>net margins will then be allocated to the <u>Members</u>members.

- **4.5.** <u>General Notice of Allocation.</u> The Cooperative will notify each Member in writing of the amount allocated to the Member for the preceding fiscal year within approximately eight and one-half months following the end of the fiscal year.
- **4.6.** Capital CreditCredits Retirements.
- **4.4.** <u>Capital Credit Retirements</u><u>General retirements</u> will be <u>made consistent</u> <u>withcorrelated to the assumptions and limitations contained in the approvedan</u> Equity Management Plan<u>to be</u>

- <u>4.6.1. approved annually.</u> This <u>analysiscorrelation</u> serves as the basis for a Board <u>affirmative</u> determination as to whether or not a retirement may result in an adverse impact to the Cooperative. _The Board shall make <u>athis affirmative</u> determination prior to any <u>Capital Credit Retirements</u>.
- <u>4.6.2.</u> retirement. All <u>Capital Credit Retirements</u> must comply with restrictions placed on PEC by its lenders, its Articles of Incorporation, <u>its</u> Bylaws, and state and federal law.

Each year, subject to the Board's determination <u>as to the impact to the</u> <u>Cooperative</u>, the Cooperative will implement its <u>Capital Credits Retirement</u> general retirement strategy <u>on a systematic basis for with the following principles</u> in mind:

- 4.4.1.<u>4.6.3.</u> Retire total allocation of capital credits to the estates of deceased members that year which includes General Capital Credits Retirement and/or have come to the attention of the Cooperative. (See description below for Special Capital Credit Credits Retirements as described in Sections 4.7 and 4.8.).
- 4.6.4. When retiring Allocated Capital Credits, either through General Capital Credit Retirements or Special Capital Credit Retirements, prior to the anticipated Retirement Schedule, the Cooperative will pay the discounted, net present value of the Capital Credits with the presumption that any Capital Credit retired prior to the Retirement Schedule will be paid after application of the Discount Factor. The actual amount of the discount will be recorded in the systems and records of the Cooperative in the name of the Member.
 - 4.6.4.1.Only those members with an Active Account may refuse and elect to defer a discounting of its Allocated Capital Credits until such date as the payment at full value would otherwise occur. Acceptance of the discounted retirement of Capital Credits shall be considered acceptance of the Discount Factor.
- 4.7. General Capital Credits Retirements.
 - 4.7.1. In general, Allocated Capital Credits are retired based upon the Retirement Schedule as permitted by the financial health of the Cooperative and in accordance with Cooperative policies, but other time frames may be appropriate as determined by the Board. Unless otherwise directed by the Board, Capital Credits are generally retired as follows:

- 4.4.2. <u>A portion of the General Capital Credit Retirements</u> retirements for members that are corporate entities no longer in existence, inactive and delinquent accounts.
- 4.4.3. Approximately one-half of the general capital credits retirement will be from the oldest outstanding year(s) forin which allocations have been made that have not yet been retired. To the extent the oldest outstanding year(s) being retired have been retained less than the Retirement Schedule, the amounts being retired will be
 - <u>4.7.1.1.</u> The remainder of the general retirement of capital credits shall be-made after application of the Discount Factor.
 - 4.4.4.<u>4.7.1.2. A portion of the General Capital Credit Retirements</u> will be madeavailable from the most recent year(s) for which allocations have been made that have not yet been retired. To the extent the most recent year(s) being retired have been retained less than the Retirement Schedule, the amounts being retired will be made after application of the Discount Factor., and may be made at a discounted rate. (See description belowfor Discounted Retirements).
 - 4.7.1.3. A portion of the General Capital Credit Retirements may be made from such other year(s) for those members with Active Accounts for which allocations have been made that have not yet been retired. To the extent the most recent year(s) being retired have been retained less than the Retirement Schedule, the amounts being retired will be made after application of the Discount Factor.
- **4.5.4.8.** Special Capital Credits Retirements. The Cooperative may retire <u>Capital</u> <u>Creditscapital credits</u> outside the <u>Retirement Schedule after considering the</u> <u>determination of the Cooperative's financial health.</u> normal schedule forretirements under the following circumstances. For each of the following, the Board may annually set limits, either individually by member or in the aggregate, for the cash amounts that may be paid in the fiscal year: 4.5.1.4.8.1. Estates — The Cooperative may specially retire Capital

<u>Creditscapital credits</u> when the Cooperative may specially retire <u>Capital</u> <u>Creditscapital credits</u> when the Cooperative receives proper notification that a <u>Membermember or former member</u> who is a natural person has died. Upon request by the appropriate representative of the <u>Membermember</u> and upon receipt of appropriate documentation, the Cooperative will pay the estate <u>its remaining Allocated Capital Credits</u> <u>after application of the Discount Factor. at a discounted rate as a</u> <u>Discounted Retirement as described below.</u>

4.5.2.4.8.2. Non-Natural Members — The Cooperative may specially retire <u>Capital Creditscapital credits</u> when the Cooperative receives proper notification of the dissolution, liquidation, or cessation of existence of <u>any Non-Natural Member.</u> an entity member or former member. Upon request of the appropriate representative of the entity and receipt of appropriate documentation, the Cooperative <u>willmay</u> pay the <u>Non-Natural Member entity</u> its remaining <u>Allocated Capital Credits after</u> <u>application of the Discount Factor.</u> <u>capital credits as a Discounted</u> <u>Retirement as described below.</u> A <u>Non-Natural Membernon- natural</u> <u>entity</u> that -has -dissolved -or -otherwise -ceased -existence -for the_ <u>purposes of reorganizing will not be eligible for a Special Capital Credit</u> <u>Retirement under this section.</u>

4.8.3

purposes of reorganizing will not be eligible for a special distribution underthis section.

- Inactive Accounts The Cooperative may specially retire <u>Capital</u> <u>Creditscapital credits</u> of a former member when the <u>former member</u> member's account has been <u>disconnected from electric service and is no</u> <u>longer continuing service with PEC. In addition to retiring the historically</u> <u>Allocated Capital Credits, the Cooperative may estimate and allocate the</u> <u>current period's capital credit amount for a Member disconnecting from</u> <u>service using the prior year's allocation percentage. The Cooperative will</u> <u>pay the former member its Allocated Capital Credits after application of</u> <u>the Discount Factor.</u>
- 4.9. Discountinginactive for a period of Allocated Capital Credits.
- 4.5.3. The discounting of Allocated Capital Credits is computed by determining the current net present value of a retirement of Capital Credits that would otherwise have been no less than five years. Any special retirements under this provision shall be made upon the anticipated as a Discounted Retirement Schedule. The discounted amount would be equal to the full retirement amount if it had been invested until the as described below.
 - <u>4.9.1. Discounted</u> Retirement <u>Schedule.</u>
 - 4.9.2. The amount of the <u>-</u> If the Board so directs, the Cooperative will pay the discounted, net present value of the capital credits. Any member or former member may refuse and elect to defer such discounted paymentretirement until such date as the distribution at full value would otherwise occur. The amount of the discounted distribution will be calculated using the Discount Factora discount rate that equals the Cooperative's weighted cost of equity capital and taking into account the date that the payment of Capital Creditsdistribution would have occurred based on the Retirement Schedule. The Cooperative will seek to maintain the Retirement Schedule.
 - **4.6.**<u>4.9.3.</u> an approximate thirty-year schedule of retirement. This discounting of Allocated Capital Credits method of calculation will apply to both <u>General Capital Credit Retirements and Special Capital Credit</u>. <u>Retirementsgeneral and special retirements</u> made prior to the <u>Retirement Schedule</u>. general retirement schedule which may be subject to a discounted rate. While the Cooperative will seek to maintain an approximate 30 retirement schedule, the actual discount period shall be the number of years of unretired patronage capital, including-

amounts assignable to the patrons, for the most recently ended fiscalyear.

- 4.7.4.10. Recoupment. If a Membermember or former member has a balance due to the Cooperative, the Cooperative shall apply part or all of the <u>Capital</u> <u>Creditscapital credits</u> being retired to the <u>Member'smember's (or formermember's)</u> account <u>balance</u>, unless other arrangements for payment have been made by the <u>Member. member.</u>
- **4.8.4.11.** Forfeiture of Capital Credits. _The Cooperative shall not enter into any agreements under which a <u>Membermember or former member</u> forfeits the right to the allocation or retirement of Capital Credits. The discounting of Capital Credits as provided for in this Policy shall not be deemed a forfeiture.
- **4.9.** <u>Member classes.</u> If the Board approves, the Cooperative may allocate or retire capital credits to similar classes of members or former members under different manners, methods, timing, and amounts, as long as the Cooperative, based on reasonable and fair distinctions, allocates and retires capital credits to similar classes, members and former members using the same manner, method, timing, and amount; provided that the Cooperative may discount capital credits as described above.
- **4.10.**<u>Notice of Allocation</u>. The Cooperative shall notify each member in writing of the amount allocated to the member for the preceding fiscal year within eight and one-half months following the end of the fiscal year.

- **4.11.**<u>**4.12**</u>. Method of payment. _The Cooperative will retire Capital Credits to <u>Membersmembers</u> either by cash, check, or by bill credits, whichever the Board of Directors determines will be most effective and in the Cooperative's best interest. _Former members may be notified in writing of the retirement of their Capital Credits prior to issuance of a check to confirm the location of the former members.
- **4.12.4.13.** Minimum Amount. _The Cooperative shall not retire and pay <u>Allocated</u> <u>Capital Credits</u>capital credits in an amount less than ten dollars (\$10.00), unless the retirement and payment is for all remaining Capital Credits allocated to a former member. <u>The Cooperative may notify a former member</u> <u>that the former member has Allocated Capital Credits in an amount less than</u> <u>ten dollars (\$10.00).</u> This section shall not apply to discounted distributions for the most recent years retired as part of the general distribution strategy.
- **4.13.4.14.** Records. _The Cooperative will keep complete records of the amount of unretired <u>Capital Credits</u> capital credits that have been allocated to each <u>Membermember and former member</u>, along with a record of the retirements to that <u>Membermember</u> representing the five years preceding the oldest outstanding unretired year. _This information will be available upon request to each <u>Member. The Cooperative requires each Member with Allocated Capital</u> Credits to keep the Cooperative informed of such Member's current mailing address in order that the Cooperative may retire Allocated Capital Credits <u>efficientlymember</u>.
- <u>4.15.Unclaimed Capital Credits.</u> When a member/former member fails to cash or claim a Retired Capital Credits.
 - 4.15.1. Each year-check, the Cooperative willshall send Retired Capital Creditsa notice to the member's or former member's most current address listed on the Cooperative's records for those Members with Allocated Capital Credits being retired. The Cooperative may receive returned Retired Capital Credits that Members have failed to claim or may receive notifications as a result of Members'calling this failure to cash Retired Capital Credits. In each instance, the Cooperative will void any unclaimed or uncashed Retired Capital Credits within 120themember's attention. If the member or former member has not contacted the Cooperative after 45 days of issuance.
 - **4.14.**<u>4.15.2. For a period of three years</u> from the <u>Cooperative will continue to</u> <u>send Retired Capital Credits to date of the most current address listed</u> <u>onfirst notice, a second notice will be sent; provided, however, the</u> <u>Cooperative's records of a Member with Allocated Capital Credits being</u> retired that year even if in prior years the address for the Member has

been determined as first notice was not returned to the Cooperative as non-deliverable without a forwarding address.

- 4.15.3. The Cooperative may post on its website the names of Members with Retired Capital Credits that have been unclaimed or uncashed.
- 4.14.1. Former members may be notified of a retirement prior to the issuance of a check in order to confirm the new location of the former member. If there is no response from the former member, the failure to respond to the notice of retirement will be treated the same as the failure to cash or claim a check for the purposes of the Cooperative's Unclaimed Property responsibilities. If the notice is returned to the Cooperative as non-deliverable without a forwarding address, the second notice is not required and no further action is necessary.
 - 4.14.2.4.15.4. When Retired Capital Credits remain unclaimed after three years, those amounts the retirement distribution may be delivered in accordance with PEC's Unclaimed Property Policy and with Section 74.3013 of the Texas Property Code. Otherwise, the Cooperative will notify the Member regarding any unclaimed Retired Capital Credits in accordance with the current State of Texas unclaimed property laws and following such notice to those Members, such Retired Capital Credital Credits amounts will be reported and remitted to the State Comptroller's Office as required by law. in accordance with current State of Texas unclaimed property laws.

5. Procedure Responsibilities

- **5.1.** <u>Implementation of Policy.</u> The Cooperative's Chief Executive Officer ("CEO") is responsible for implementing this Policy and for developing the practices and procedures necessary to allocate <u>Capital Credits</u> and retire <u>Allocated Capital</u> <u>Creditscapital credits</u> according to this Policy.
- 5.2. <u>Recommendations to the Board.</u> The Cooperative's CEO is responsible for: (1) recommending to the Board the manner, method, timing, and amount for allocating <u>Capital Credits</u> and retiring <u>Allocated Capital Credits</u> capital credits; and (2) when changes are believed to be in the best interest of the Cooperative and its <u>Members members and former members</u>, recommending to the Board revisions to this Policy.
- 5.3. <u>Education and Communication</u>. The Cooperative's CEO is responsible for developing and implementing a program to: (1) educate employees and <u>Membersmembers</u> about the role of Capital Credits in the cooperative business model; and (2) effectively inform employees and <u>Membersmembers</u> about annual allocations and retirements.

5.4. <u>Review and Approval by Board.</u> The Board is responsible for:

- 5.4.1. Reviewing, discussing, and evaluating the CEO's recommendations regarding the allocation and retirement of Capital Credits;
- 5.4.2. Approving <u>allocations Allocations and Retirements</u> of Capital Credits<u>and</u> retirements of Allocated Capital Credits;
- 5.4.3. Reviewing, discussing, and evaluating this Policy regularly;
- 5.4.4. Reviewing, discussing, and evaluating the CEO's recommendations for revisions of this Policy; <u>and</u>
- 5.4.5. Approving and directing revisions to this Policy.

6. Enforcement:

6.1. The Board of <u>Directors</u> oversees and enforces this Policy. _The CEO shall implement and comply with this Policy. _Violations of this Policy may result in disciplinary action, up to and including, termination.

7. Superseding Effect:

7.1. This Policy supersedes all previous policies and memoranda concerning the subject matter. Only the Approver may authorize exceptions to this Policy.

8. References and Related Documents:

8.1. Texas Utilities Code Section 161.059

- 8.1.8.2. Articles of Incorporation
- 8.2.8.3. Bylaws

8.4. Texas Utilities Code Section 41.055

8.3.8.5. Equity Management Plan Policy

8.4.8.6. Unclaimed Property Policy

8.7. Capital Credits Handbook

8.8. Tariff and Business Rules

Policy Title:	Capital Credits Policy
Review Frequency:	Every three years
Last Reviewed:	XX/XX/XXXX September 17, 2018
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Amendment Dates:	September 15, 2014;, November 14, 2016;, September 17, 2018; XX/XX/XXX
Approver:	Board of Directors
	All PEC <u>members</u> Members, former <u>members</u> Members,
Applies to:	Board of Directors and employees
Administrator:	Chief Financial Officer
Superseding Effect	This Policy supersedes all previous policies and memoranda concerning the subject matter. Only the Approver may authorize exceptions to this Policy.