| Item # | Month | Description                                                                                                                                   | Owner                       | Due Date Notes                  | Strategic Item /                                            | Reoccurring /         |
|--------|-------|-----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|---------------------------------|-------------------------------------------------------------|-----------------------|
| 1      | 1     | 2022 Election Timeline Update                                                                                                                 | General Counsel             | January Regular BOD<br>Meeting  | Compliance Item Compliance - Election Policy and Procedures | Ad-hoc<br>Reoccurring |
| 2      | 1     | 2022 NEXT Conf., Indian Wells, CA                                                                                                             | General Counsel             | JAN 31, 2022 - FEB 2,<br>2022   | Informational                                               | Reoccurring           |
| 3      | 1     | Approval Resolution - Approval for \$150 Million Delayed<br>Bond Funding Offer                                                                | Chief Financial<br>Officer  | January Regular BOD  Meeting    | Strategic                                                   | Ad-hoc                |
| 4      | 1     | Approval Resolution – Approval of 2022 Key Performance Indicators Plan Methodology                                                            | Chief Operations Officer    | January Regular BOD  Meeting    | Strategic                                                   | Reoccurring           |
| 5      | 1     | Approval Resolution – Approval of 2022 NRECA Annual Membership Dues                                                                           | Chief Executive<br>Officer  | January Regular BOD  Meeting    | Compliance                                                  | Reoccurring           |
| 6      | 1     | Approval Resolution – Approval of Directive for Delegates Regarding Upcoming Regional & National Meetings                                     | Public Affairs              | January Regular BOD<br>Meeting  | Strategic                                                   | Reoccurring           |
| 7      | 1     | Approval Resolution – Approval of TEC Annual Membership Dues                                                                                  | Chief Executive<br>Officer  | January Regular BOD<br>Meeting  | Strategic                                                   | Reoccurring           |
| 8      | 1     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions                                | Chief Operations<br>Officer | January Regular BOD<br>Meeting  | Strategic                                                   | Reoccurring           |
| 9      | 1     | Approval Resolution(s) – Approval of Real Property<br>Acquisitions or Real Property Dispositions                                              | Chief Operations<br>Officer | January Regular BOD<br>Meeting  | Strategic                                                   | Reoccurring           |
| 10     | 1     | Cooperative Operations Update                                                                                                                 | Chief Operations<br>Officer | January Regular BOD<br>Meeting  | Strategic                                                   | Reoccurring           |
| 11     | 1     | Cooperative Update                                                                                                                            | Chief Executive<br>Officer  | January Regular BOD  Meeting    | Strategic                                                   | Reoccurring           |
| 12     | 1     | Draft Resolution – Approval of 2022 NRECA Annual Meeting Voting Delegates, 2022 CFC District Voting Delegates, and 2022 NRTC Voting Delegates | General Counsel             | January Regular BOD<br>Meeting  | Strategic                                                   | Reoccurring           |
| 13     | 1     | Draft Resolution – Approval for Directing the General Counsel to Prepare 2022 Proposed Non-Director                                           | General Counsel             | January Regular BOD<br>Meeting  | Strategic                                                   | Reoccurring           |
| 14     | 1     | Election Ballot Item(s)  Draft Resolution – Approval of Appointments to 2022  Qualifications and Elections Committee                          | General Counsel             | January Regular BOD<br>Meeting  | Compliance                                                  | Reoccurring           |
| 15     | 1     | Financial Services Monthly Report                                                                                                             | Chief Financial<br>Officer  | January Regular BOD  Meeting    | Strategic                                                   | Reoccurring           |
| 16     | 1     | Markets Monthly Report                                                                                                                        | VP, Markets                 | January Regular BOD  Meeting    | Strategic                                                   | Reoccurring           |
| 17     | 1     | Review of 2022 CEO Action Items                                                                                                               | Chief Executive<br>Officer  | January Regular BOD  Meeting    | Strategic                                                   | Reoccurring           |
| 18     | 1     | Safety and Security Matters                                                                                                                   | Chief Operations<br>Officer | January Regular BOD<br>Meeting  | Strategic                                                   | Reoccurring           |
| 19     | 1     | Transmission Operations and Control Center Update                                                                                             | Chief Executive<br>Officer  | January Regular BOD<br>Meeting  | Strategic                                                   | Reoccurring           |
| 20     | 2     | 2022 Election Timeline Update                                                                                                                 | General Counsel             | February Regular BOD<br>Meeting | Compliance - Election<br>Policy and Procedures              | Reoccurring           |
| 21     | 2     | 2022 Financial and Risk Outlook                                                                                                               | Chief Financial<br>Officer  | February Regular BOD<br>Meeting | Strategic                                                   | Ad-Hoc                |
| 22     | 2     | Approval Resolution – Approval for Directing the General Counsel to Prepare 2022 Proposed Non-Director Election Ballot Item(s)                | General Counsel             | February Regular BOD<br>Meeting | Strategic                                                   | Reoccurring           |
| 23     | 2     | Approval Resolution – Approval of Appointments to 2022 Qualifications and Elections Committee                                                 | General Counsel             | February Regular BOD<br>Meeting | Compliance                                                  | Reoccurring           |
| 24     | 2     | Approval Resolution - Approval to Amend 2022 Board of Directors List of Proposed Future Meetings                                              | Board of Directors          | February Regular BOD<br>Meeting | Compliance                                                  | Ad-Hoc                |
| 25     | 2     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions                                | Chief Operations<br>Officer | February Regular BOD<br>Meeting | Strategic                                                   | Reoccurring           |
| 26     | 2     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions                                                 | Chief Operations<br>Officer | February Regular BOD<br>Meeting | Strategic                                                   | Reoccurring           |
| 27     | 2     | Cooperative Operations Update                                                                                                                 | Chief Operations<br>Officer | February Regular BOD<br>Meeting | Compliance                                                  | Reoccurring           |
| 28     | 2     | Cooperative Transmission Operations Growth Strategy                                                                                           | Chief Executive<br>Officer  | February Regular BOD Meeting    | Strategic                                                   | Ad-Hoc                |
| 29     | 2     | Cooperative Update                                                                                                                            | Chief Executive<br>Officer  | February Regular BOD<br>Meeting | Strategic                                                   | Reoccurring           |
| 30     | 2     | Cyber Security Review and Update                                                                                                              | Compliance & Regulatory     | February Regular BOD<br>Meeting | Strategic                                                   | Ad-Hoc                |

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| Item # | Month | Description                                                                                                               | Owner                       | Due Date Notes                  | Strategic Item /                               | Reoccurring / |
|--------|-------|---------------------------------------------------------------------------------------------------------------------------|-----------------------------|---------------------------------|------------------------------------------------|---------------|
| 21     | 2     | Draft Posalution Approval of Capital Improvement Start                                                                    | Enginossiss                 | Fohruani Bogular BOD            | Compliance Item                                | Ad-hoc        |
| 31     | 2     | Draft Resolution - Approval of Capital Improvement Plan<br>Budget Amendment for Additional Engineering Project<br>T319    | Engineering                 | February Regular BOD<br>Meeting | Compliance                                     | Ad-Hoc        |
| 32     | 2     | Draft Resolution - Approval of Capital Improvement Plan<br>Budget Amendment for Additional Engineering Project<br>T415    | Engineering                 | February Regular BOD<br>Meeting | Compliance                                     | Ad-Hoc        |
| 33     | 2     | Draft Resolution - Review and Approval of the Budget Policy                                                               | Controller                  | February Regular BOD<br>Meeting | Compliance                                     | Reoccurring   |
| 34     | 2     | Financial Services Monthly Report                                                                                         | Chief Financial<br>Officer  | February Regular BOD  Meeting   | Strategic                                      | Reoccurring   |
| 35     | 2     | Key Performance Indicator (KPI) of 2021 Period 2 Results                                                                  | Chief Operations<br>Officer | February Regular BOD  Meeting   | Strategic                                      | Reoccurring   |
| 36     | 2     | Markets Monthly Report                                                                                                    | VP, Markets                 | February Regular BOD Meeting    | Strategic                                      | Reoccurring   |
| 37     | 2     | Review of 2022 Chief Executive Officer (CEO) Action Items                                                                 | Chief Executive<br>Officer  | February Regular BOD<br>Meeting | Strategic                                      | Ad-Hoc        |
| 38     | 2     | Safety and Security Matters                                                                                               | Chief Operations<br>Officer | February Regular BOD<br>Meeting | Strategic                                      | Reoccurring   |
| 39     | 2     | Wildfire Mitigation and Prevention Program Update                                                                         | Chief Operations<br>Officer | February Regular BOD<br>Meeting | Strategic                                      | Ad-hoc        |
| 40     | 3     | 2022 Election Timeline Update                                                                                             | General Counsel             | March Regular BOD<br>Meeting    | Compliance - Election<br>Policy and Procedures | Reoccurring   |
| 41     | 3     | 80th NRECA Annual Membership Business Meeting (Nashville, TN)                                                             | General Counsel             | 8-Mar-22                        | Informational                                  | Reoccurring   |
| 42     | 3     | Approval Resolution - Approval of Capital Improvement<br>Plan Budget Amendment for Additional Engineering<br>Project T319 | VP, Engineering             | March Regular BOD<br>Meeting    | Strategic                                      | Ad-Hoc        |
| 43     | 3     | Approval Resolution - Approval of Capital Improvement Plan Budget Amendment for Additional Engineering Project T415       | VP, Engineering             | March Regular BOD<br>Meeting    | Strategic                                      | Ad-Hoc        |
| 44     | 3     | Approval Resolution - Review and Approval of the Budget Policy                                                            | Chief Financial<br>Officer  | March Regular BOD<br>Meeting    | Compliance                                     | Reoccurring   |
| 45     | 3     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions            | Chief Operations<br>Officer | March Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |
| 46     | 3     | Approval Resolution(s) – Approval of Real Property<br>Acquisitions or Real Property Dispositions                          | Chief Operations<br>Officer | March Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |
| 47     | 3     | CoBank Southwest Customer Meeting                                                                                         | General Counsel             | TBD                             | Informational                                  | Reoccurring   |
| 48     | 3     | Cooperative Operations Update                                                                                             | Chief Operations<br>Officer | March Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |
| 49     | 3     | Cooperative Update                                                                                                        | Chief Executive<br>Officer  | March Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |
| 50     | 3     | Draft Resolution – Approval and Certification of 2022<br>Election Ballot                                                  | General Counsel             | March Regular BOD<br>Meeting    | Compliance                                     | Reoccurring   |
| 51     | 3     | Draft Resolution – Approval of 2022 Annual Meeting<br>Agenda                                                              | General Counsel             | March Regular BOD<br>Meeting    | Compliance                                     | Reoccurring   |
| 52     | 3     | Draft Resolution – Approval of 2022 Cooperative<br>Response Center (CRC) Voting Delegates                                 | Chief Operations Officer    | March Regular BOD  Meeting      | Compliance                                     | Reoccurring   |
| 53     | 3     | Draft Resolution - Engineering Project T324 - McCarty<br>Lane to Hunter Rebuild - Eminent Domain                          | VP, Engineering             | March Regular BOD<br>Meeting    | Strategic                                      | Ad-Hoc        |
| 54     | 3     | Draft Resolution - Review and Approval of the Capitalization Policy                                                       | Chief Financial<br>Officer  | March Regular BOD<br>Meeting    | Compliance                                     | Reoccurring   |
| 55     | 3     | Draft Resolution - Update to Pole Attachment Rate<br>Structure                                                            | Chief Operations<br>Officer | March Regular BOD<br>Meeting    | Strategic                                      | Ad-Hoc        |
| 56     | 3     | Financial Services Monthly Report                                                                                         | Chief Financial<br>Officer  | March Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |
| 57     | 3     | Markets Monthly Report                                                                                                    | VP, Markets                 | March Regular BOD  Meeting      | Strategic                                      | Reoccurring   |
| 58     | 3     | Real Estate Update                                                                                                        | Chief Operations<br>Officer | March Regular BOD Meeting       | Strategic                                      | Reoccurring   |
| 59     | 3     | Safety and Security Matters                                                                                               | Chief Operations Officer    | March Regular BOD  Meeting      | Strategic                                      | Reoccurring   |
| 60     | 3     | Transmission Operations and Control Center Update                                                                         | Chief Operations Officer    | March Regular BOD  Meeting      | Strategic                                      | Reoccurring   |
| 61     | 4     | 2022 Election Timeline Update                                                                                             | General Counsel             | April Regular BOD<br>Meeting    | Compliance - Election<br>Policy and Procedures | Reoccurring   |
| 62     | 4     | Approval of 2022 Budget Amendments for<br>Depreciation and Facilities Improvements                                        | Finance /<br>Operations     | April Regular BOD<br>Meeting    | Strategic                                      | Ad-Hoc        |

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| Item # | Month | Description                                                                                                                        | Owner                                    | Due Date Notes                          | Strategic Item / | Reoccurring /       |
|--------|-------|------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|-----------------------------------------|------------------|---------------------|
|        |       |                                                                                                                                    |                                          |                                         | Compliance Item  | Ad-hoc              |
| 63     | 4     | Approval Resolution – Approval and Certification of 2022 Election Ballot                                                           | General Counsel                          | April Regular BOD<br>Meeting            | Compliance       | Reoccurring         |
| 64     | 4     | Approval Resolution – Approval of 2021 Financial Audit and Management Letter by Bolinger, Segars, Gilbert & Moss (BSGM)            | Chief Financial<br>Officer               | April Regular BOD<br>Meeting            | Compliance       | Reoccurring         |
| 65     | 4     | Approval Resolution – Approval of 2022 Annual Meeting Agenda                                                                       | General Counsel                          | April Regular BOD<br>Meeting            | Strategic        | Reoccurring         |
| 66     | 4     | Approval Resolution – Approval of 2022 Cooperative<br>Response Center (CRC) Voting Delegates                                       | Chief Operations<br>Officer              | April Regular BOD<br>Meeting            | Compliance       | Reoccurring         |
| 67     | 4     | Approval Resolution – Approval of Director Candidates for 2022 Pedernales Electric Cooperative Board of Director's Election Ballot | General Counsel                          | April Regular BOD<br>Meeting            | Compliance       | Reoccurring         |
| 68     | 4     | Approval Resolution - Engineering Project T324 -<br>McCarty Lane to Hunter Rebuild - Eminent Domain                                | VP, Engineering                          | April Regular BOD<br>Meeting            | Strategic        | Ad-Hoc              |
| 69     | 4     | Approval Resolution - Review and Approval of the Capitalization Policy                                                             | Chief Financial<br>Officer               | April Regular BOD                       | Compliance       | Reoccurring         |
| 70     | 4     | Approval Resolution - Update to Pole Attachment Rate                                                                               | <b>Chief Operations</b>                  | Meeting April Regular BOD               | Strategic        | Ad-Hoc              |
| 71     | 4     | Structure Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real                                 | Officer<br>Chief Operations<br>Officer   | Meeting<br>April Regular BOD<br>Meeting | Strategic        | Reoccurring         |
| 72     | 4     | Property Acquisitions Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions                | Chief Operations<br>Officer              | April Regular BOD<br>Meeting            | Strategic        | Reoccurring         |
| 73     | 4     | Audit Committee Meeting – 2021 Audit                                                                                               | Chief Financial<br>Officer               | April Audit Committee<br>Meeting        | Compliance       | Reoccurring         |
| 74     | 4     | Chief Executive Officer Action Plan and Annual Performance Goals Quarterly Update                                                  | Board of Directors                       | April Regular BOD<br>Meeting            | Compliance       | Quarterly           |
| 75     | 4     | Cooperative Operations Update                                                                                                      | Chief Operations<br>Officer              | April Regular BOD<br>Meeting            | Strategic        | Reoccurring         |
| 76     | 4     | Cooperative Update                                                                                                                 | Chief Executive<br>Officer               | April Regular BOD<br>Meeting            | Strategic        | Reoccurring         |
| 77     | 4     | Distribution System Planning Update                                                                                                | VP, Engineering                          | April Regular BOD  Meeting              | Strategic        | April/<br>September |
| 78     | 4     | Draft Resolution - Approval to Amend Tariff and<br>Business Rules - As-Built Items                                                 | Markets                                  | April Regular BOD  Meeting              | Strategic        | Ad-hoc              |
| 79     | 4     | Draft Resolution - Engineering Project T315/323 - Marshall Ford to Trading Post - Construction Contract over \$3M                  | VP, Engineering                          | April Regular BOD<br>Meeting            | Strategic        | Ad-Hoc              |
| 80     | 4     | Draft Resolution - Recission of General Counsel Performance Evaluation Policy                                                      | General Counsel                          | April Regular BOD<br>Meeting            | Compliance       | Reoccurring         |
| 81     | 4     | Draft Resolution – Review and Approval of Board<br>Responsibilities and Delegation of Authority Policy                             | Chief Executive<br>Officer               | April Regular BOD<br>Meeting            | Compliance       | Reoccurring         |
| 82     | 4     | Draft Resolution - Review and Approval of Chief<br>Executive Officer Performance Evaluation Policy                                 | General Counsel                          | April Regular BOD<br>Meeting            | Compliance       | Reoccurring         |
| 83     | 4     | Draft Resolution - Review and Approval of Human<br>Resources Information Systems (HRIS) RFP                                        | Human Resources                          | April Regular BOD<br>Meeting            | Compliance       | Reoccurring         |
| 84     | 4     | Draft Resolution - Review and Approval of LCRA Fiber<br>Sharing 5-Year Agreement                                                   | Chief Operations<br>Officer              | April Regular BOD<br>Meeting            | Strategic        | Ad-hoc              |
| 85     | 4     | Enterprise Risk Management (ERM) Update                                                                                            | VP, Compliance &                         | April Regular BOD                       | Strategic        | Ad-hoc              |
| 86     | 4     | Financial Services Monthly Report                                                                                                  | Regulatory<br>Chief Financial<br>Officer | Meeting<br>April Regular BOD<br>Meeting | Strategic        | Reoccurring         |
| 87     | 4     | Markets Monthly Report                                                                                                             | VP, Markets                              | April Regular BOD  Meeting              | Strategic        | Reoccurring         |
| 88     | 4     | Presentation of 2021 Financial Audit and Management<br>Letter by Bolinger, Segars, Gilbert & Moss (BSGM)                           | Chief Financial<br>Officer               | April Audit Committee  Meeting          | Strategic        | Reoccurring         |
| 89     | 4     | Qualifications and Elections Committee (QEC) Recommendation of Qualified Candidates - QEC Representative                           | General Counsel                          | April Regular BOD<br>Meeting            | Compliance       | Reoccurring         |
| 90     | 4     | Real Estate Update                                                                                                                 | Chief Operations<br>Officer              | April Regular BOD<br>Meeting            | Strategic        | Reoccurring         |
| 91     | 4     | Report on Property Liability Insurance Policies                                                                                    | General Counsel                          | April Regular BOD                       | Strategic        | Ad-Hoc              |
| 92     | 4     | Safety and Security Matters                                                                                                        | Chief Operations<br>Officer              | Meeting<br>April Regular BOD<br>Meeting | Strategic        | Reoccurring         |
| 93     | 4     | Transmission Operations and Control Center Update                                                                                  | Chief Operations Officer                 | April Regular BOD<br>Meeting            | Strategic        | Reoccurring         |

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| Item # | Month | Description                                                                                                                                                   | Owner                            | Due Date Notes              | Strategic Item /<br>Compliance Item            | Reoccurring / Ad-hoc |
|--------|-------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|-----------------------------|------------------------------------------------|----------------------|
| 94     | 5     | 2022 Election Timeline Update                                                                                                                                 | General Counsel                  | May Regular BOD<br>Meeting  | Compliance - Election<br>Policy and Procedures | Reoccurring          |
| 95     | 5     | Approval Resolution - Recission of General Counsel Performance Evaluation Policy                                                                              | General Counsel                  | May Regular BOD<br>Meeting  | Compliance                                     | Reoccurring          |
| 96     | 5     | Approval Resolution – Review and Approval of Board<br>Responsibilities and Delegation of Authority Policy                                                     | Chief Executive<br>Officer       | May Regular BOD<br>Meeting  | Compliance                                     | Reoccurring          |
| 97     | 5     | Approval Resolution - Review and Approval of Chief Executive Officer Performance Evaluation Policy                                                            | General Counsel                  | May Regular BOD<br>Meeting  | Compliance                                     | Reoccurring          |
| 98     | 5     | Approval Resolution - Review and Approval of Human<br>Resources Information Systems (HRIS) RFP                                                                | Human Resources                  | May Regular BOD<br>Meeting  | Compliance                                     | Reoccurring          |
| 99     | 5     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions                                                | Chief Operations<br>Officer      | May Regular BOD<br>Meeting  | Strategic                                      | Reoccurring          |
| 100    | 5     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions                                                                 | Chief Operations<br>Officer      | May Regular BOD<br>Meeting  | Strategic                                      | Reoccurring          |
| 101    | 5     | CEO Action Plan Quarterly Update                                                                                                                              | Chief Executive<br>Officer       | May Regular BOD<br>Meeting  | Strategic                                      | Reoccurring          |
| 102    | 5     | Cooperative Operations Update                                                                                                                                 | Chief Operations<br>Officer      | May Regular BOD<br>Meeting  | Strategic                                      | Reoccurring          |
| 103    | 5     | Cooperative Update                                                                                                                                            | Chief Executive<br>Officer       | May Regular BOD  Meeting    | Strategic                                      | Reoccurring          |
| 104    | 5     | Draft Resolution – Review and Approval of Policy for Establishing Procedures for Disposition of All or a Substantial Portion of the Cooperative's Property    | General Counsel                  | May Regular BOD<br>Meeting  | Compliance                                     | Reoccurring          |
| 105    | 5     | Draft Resolution – Review and Approval of Privacy and Confidentiality Policy and Incorporation of Identity Theft Prevention Policy                            | General Counsel                  | May Regular BOD<br>Meeting  | Compliance                                     | Reoccurring          |
| 106    | 5     | Draft Resolution - Review and Approval to Rescind Identity Theft Prevention Policy and Incorporate into Privacy and Confidentiality Policy                    | General Counsel                  | May Regular BOD<br>Meeting  | Compliance                                     | Ad-Hoc               |
| 107    | 5     | Ethics and Compliance Update                                                                                                                                  | Ethics and<br>Compliance Officer | May Regular BOD<br>Meeting  | Strategic                                      | Reoccurring          |
| 108    | 5     | Financial Services Monthly Report                                                                                                                             | Chief Financial<br>Officer       | May Regular BOD<br>Meeting  | Strategic                                      | Reoccurring          |
| 109    | 5     | Markets Monthly Report                                                                                                                                        | VP, Markets                      | May Regular BOD  Meeting    | Strategic                                      | Reoccurring          |
| 110    | 5     | Moment of Silence in Commemoration of Memorial Day                                                                                                            | Board President                  | May Regular BOD  Meeting    | Strategic                                      | Reoccurring          |
| 111    | 5     | Real Estate Update                                                                                                                                            | Chief Operations<br>Officer      | May Regular BOD<br>Meeting  | Strategic                                      | Reoccurring          |
| 112    | 5     | Resolution - Approval of Pole Inspection, Treatment, and Restoration Contract                                                                                 | Chief Operations<br>Officer      | May Regular BOD<br>Meeting  | Strategic                                      | Ad-hoc               |
| 113    | 5     | Resolution - Approval of Transmission Operations Connectivity Services Agreement                                                                              | Chief Operations<br>Officer      | May Regular BOD<br>Meeting  | Strategic                                      | Reoccurring          |
| 114    | 5     | Resolution - Approval to Amend Tariff and Business Rules - As-Built Items                                                                                     | Markets                          | May Regular BOD<br>Meeting  | Strategic                                      | Ad-hoc               |
| 115    | 5     | Safety and Security Matters                                                                                                                                   | Chief Operations<br>Officer      | May Regular BOD  Meeting    | Strategic                                      | Reoccurring          |
| 116    | 5     | Transmission Operations and Control Center Update                                                                                                             | Chief Operations Officer         | May Regular BOD  Meeting    | Strategic                                      | Reoccurring          |
| 117    | 6     | Acknowledgement and Seating of Directors Elected at Annual Meeting                                                                                            | General Counsel                  | June Regular BOD  Meeting   | Compliance - Bylaws                            | Reoccurring          |
| 118    | 6     | Approval Resolution - Approval of Texas Electric Cooperative (TEC) Delegates for TEC Annual Meeting                                                           | General Counsel                  | June Regular BOD<br>Meeting | Compliance - TEC                               | Reoccurring          |
| 119    | 6     | Approval Resolution – Review and Approval of Policy for Establishing Procedures for Disposition of All or a Substantial Portion of the Cooperative's Property | General Counsel                  | June Regular BOD<br>Meeting | Compliance                                     | Reoccurring          |
| 120    | 6     | Approval Resolution – Review and Approval of Privacy<br>and Confidentiality Policy and Incorporation of Identity<br>Theft Prevention Policy                   | General Counsel                  | June Regular BOD<br>Meeting | Compliance                                     | Reoccurring          |

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| Item # | Month | Description                                                                                                                                   | Owner                       | Due Date Notes                     | Strategic Item /                                                  | Reoccurring / |
|--------|-------|-----------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------|------------------------------------|-------------------------------------------------------------------|---------------|
| 121    | 6     | Approval Decolution - Deview and Approval to Descind                                                                                          | Conoral Councel             | luna Ragular ROD                   | Compliance Item                                                   | Ad-hoc        |
| 121    | 6     | Approval Resolution - Review and Approval to Rescind Identity Theft Prevention Policy and Incorporate into Privacy and Confidentiality Policy | General Counsel             | June Regular BOD<br>Meeting        | Compliance                                                        | Ad-Hoc        |
| 122    | 6     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions                                | Chief Operations<br>Officer | June Regular BOD<br>Meeting        | Strategic                                                         | Reoccurring   |
| 123    | 6     | Approval Resolution(s) – Approval of Real Property<br>Acquisitions or Real Property Dispositions                                              | Chief Operations<br>Officer | June Regular BOD<br>Meeting        | Strategic                                                         | Reoccurring   |
| 124    | 6     | Approval to Review and Reaffirm/Amend Audit Committee Charter                                                                                 | General Counsel             | June Regular BOD<br>Meeting        | Compliance - Bylaws                                               | Reoccurring   |
| 125    | 6     | CFC Summer Summit w/Annual Meeting                                                                                                            | <b>General Counsel</b>      | TBD                                | Informational                                                     | Reoccurring   |
| 126    | 6     | Conduct Annual Membership Meeting                                                                                                             | Chief Executive<br>Office   | During June                        | Compliance - Bylaws                                               | Reoccurring   |
| 127    | 6     | Cooperative Operations Update                                                                                                                 | Chief Operations<br>Officer | June Regular BOD<br>Meeting        | Strategic                                                         | Reoccurring   |
| 128    | 6     | Cooperative Update                                                                                                                            | Chief Executive<br>Office   | June Regular BOD<br>Meeting        | Strategic                                                         | Reoccurring   |
| 129    | 6     | Draft Resolution - Review and Approval of Community<br>Support - Member Assistance Programs (MAP) Policy                                      | Public Affairs              | June Regular BOD<br>Meeting        | Compliance                                                        | Reoccurring   |
| 130    | 6     | Draft Resolution - Review and Approval of Community<br>Support and Power of Change Program Policy                                             | Public Affairs              | June Regular BOD<br>Meeting        | Compliance                                                        | Reoccurring   |
| 131    | 6     | Election - Office of President                                                                                                                | General Counsel             | June Regular BOD<br>Meeting        | Compliance                                                        | Reoccurring   |
| 132    | 6     | Election - Office of Secretary and Treasurer                                                                                                  | General Counsel             | June Regular BOD<br>Meeting        | Compliance                                                        | Reoccurring   |
| 133    | 6     | Election - Office of Vice President                                                                                                           | General Counsel             | June Regular BOD<br>Meeting        | Compliance                                                        | Reoccurring   |
| 134    | 6     | Financial Services Monthly Report                                                                                                             | Chief Financial<br>Officer  | June Regular BOD<br>Meeting        | Strategic                                                         | Reoccurring   |
| 135    | 6     | Markets Monthly Report                                                                                                                        | VP, Markets                 | June Regular BOD  Meeting          | Strategic                                                         | Reoccurring   |
| 136    | 6     | NRECA Summer School East                                                                                                                      | General Counsel             | TBD                                | Informational                                                     | Reoccurring   |
| 137    | 6     | Real Estate Update                                                                                                                            | Chief Operations<br>Officer | June Regular BOD<br>Meeting        | Strategic                                                         | Reoccurring   |
| 138    | 6     | Receipt of Conflict of Interest Disclosure Form, Director<br>Affirmation and Directors' Code of Conduct<br>Acknowledgement for Directors      | General Counsel             | At conclusion of<br>Annual Meeting | Compliance - Code of<br>Conduct, Conflict of<br>Interest Policies | Reoccurring   |
| 139    | 6     | Resolution – Approval of the Appointment of Audit<br>Committee and Audit Committee Chairperson                                                | General Counsel             | June Regular BOD<br>Meeting        | Compliance - Bylaws                                               | Reoccurring   |
| 140    | 6     | Safety and Security Matters                                                                                                                   | Chief Operations<br>Officer | June Regular BOD<br>Meeting        | Strategic                                                         | Reoccurring   |
| 141    | 6     | Transmission Operations and Control Center Update                                                                                             | Chief Operations Officer    | June Regular BOD  Meeting          | Strategic                                                         | Reoccurring   |
| 142    | 7     | Approval Resolution – Approval to Appoint CFC Voting Delegates for CFC District Meeting                                                       | General Counsel             | July Regular BOD<br>Meeting        | Compliance - CFC                                                  | Reoccurring   |
| 143    | 7     | Approval Resolution – Approval to Appoint NRECA<br>Voting Delegates for NRECA Regional Meeting                                                | General Counsel             | July Regular BOD<br>Meeting        | Compliance - NRECA                                                | Reoccurring   |
| 144    | 7     | Approval Resolution – Proposal for Allocation of 2021<br>Net Margins to Capital Credits                                                       | Chief Financial<br>Officer  | July Regular BOD<br>Meeting        | Strategic                                                         | Reoccurring   |
| 145    | 7     | Approval Resolution - Review and Approval of Community Support - Member Assistance Programs (MAP) Policy                                      | Public Affairs              | July Regular BOD<br>Meeting        | Compliance                                                        | Reoccurring   |
| 146    | 7     | Approval Resolution - Review and Approval of<br>Community Support and Power of Change Program<br>Policy                                       | Public Affairs              | July Regular BOD<br>Meeting        | Compliance                                                        | Reoccurring   |
| 147    | 7     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions                                | Chief Operations<br>Officer | July Regular BOD<br>Meeting        | Strategic                                                         | Reoccurring   |
| 148    | 7     | Approval Resolution(s) – Approval of Real Property<br>Acquisitions or Real Property Dispositions                                              | Chief Operations<br>Officer | July Regular BOD<br>Meeting        | Strategic                                                         | Reoccurring   |
| 149    | 7     | Chief Executive Officer Action Plan and Annual Performance Goals Quarterly Update                                                             | Board of Directors          | July Regular BOD<br>Meeting        | Compliance                                                        | Quarterly     |
| 150    | 7     | Cooperative Operations Update                                                                                                                 | Chief Operations<br>Officer | July Regular BOD<br>Meeting        | Strategic                                                         | Reoccurring   |

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| Item # | Month | Description                                                                                                    | Owner                                 | Due Date Notes                                                                                     | Strategic Item /                               | Reoccurring /         |
|--------|-------|----------------------------------------------------------------------------------------------------------------|---------------------------------------|----------------------------------------------------------------------------------------------------|------------------------------------------------|-----------------------|
| 151    | 7     | Cooperative Update                                                                                             | Chief Executive                       | July Regular BOD                                                                                   | Compliance Item Strategic                      | Ad-hoc<br>Reoccurring |
| 131    | ,     | cooperative opulate                                                                                            | Officer                               | Meeting                                                                                            | Strategic                                      | Reoccurring           |
| 152    | 7     | Draft Resolution - Approval of Amendments to PEC<br>Bylaws                                                     | General Counsel                       | July Regular BOD<br>Meeting                                                                        | Compliance                                     | Reoccurring           |
| 153    | 7     | Draft Resolution - Review and Approval of Election<br>Services Provider Contract                               | General Counsel                       | July Regular BOD<br>Meeting                                                                        | Compliance                                     | Reoccurring           |
| 154    | 7     | Election Update - Annual Voter Turnout                                                                         | General Counsel                       | July Regular BOD<br>Meeting                                                                        | Compliance – Election<br>Policy and Procedures | Reoccurring           |
| 155    | 7     | Financial Services Monthly Report                                                                              | Chief Financial<br>Officer            | July Regular BOD<br>Meeting                                                                        | Strategic                                      | Reoccurring           |
| 156    | 7     | Key Performance Indicator (KPI) Update of 2022 Period 1<br>Results                                             | Chief Operations Officer              | July Regular BOD<br>Meeting                                                                        | Strategic                                      | Reoccurring           |
| 157    | 7     | Markets Monthly Report                                                                                         | VP, Markets                           | July Regular BOD<br>Meeting                                                                        | Strategic                                      | Reoccurring           |
| 158    | 7     | NRECA Summer School West                                                                                       | General Counsel                       | TBD                                                                                                | Informational                                  | Reoccurring           |
| 159    | 7     | Operations Update                                                                                              | Chief Operations<br>Officer           | July Regular BOD<br>Meeting                                                                        | Strategic                                      | Reoccurring           |
| 160    | 7     | Real Estate Update                                                                                             | Chief Operations<br>Officer           | July Regular BOD<br>Meeting                                                                        | Strategic                                      | Reoccurring           |
| 161    | 7     | Receipt of Written Certification of the Election Results                                                       | General Counsel                       | Annual Meeting Minutes and for first Regular or Special Board Meeting Minutes after Annual Meeting | Compliance – Election<br>Policy and Procedures | Reoccurring           |
| 162    | 7     | Safety and Security Matters                                                                                    | Chief Operations<br>Officer           | July Regular BOD<br>Meeting                                                                        | Strategic                                      | Reoccurring           |
| 163    | 7     | Texas Public Power Association (TPPA) Annual Meeting                                                           | General Counsel                       | TBD                                                                                                | Informational                                  | Reoccurring           |
| 164    | 7     | Transmission Operations and Control Center Update                                                              | Chief Operations<br>Officer           | July Regular BOD<br>Meeting                                                                        | Strategic                                      | Reoccurring           |
| 165    | 8     | 2023 Property (Real and Personal) Tax Appraisal and Assessment Update                                          | Controller                            | August Regular BOD  Meeting                                                                        | Strategic                                      | Reoccurring           |
| 166    | 8     | Approval Resolution - Review and Approval of Election<br>Services Provider Contract                            | General Counsel                       | August Regular BOD<br>Meeting                                                                      | Compliance                                     | Reoccurring           |
| 167    | 8     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions | Chief Operations<br>Officer           | August Regular BOD<br>Meeting                                                                      | Strategic                                      | Reoccurring           |
| 168    | 8     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions                  | Chief Operations<br>Officer           | August Regular BOD<br>Meeting                                                                      | Strategic                                      | Reoccurring           |
| 169    | 8     | Cooperative Operations Update                                                                                  | Chief Operations<br>Officer           | August Regular BOD<br>Meeting                                                                      | Strategic                                      | Reoccurring           |
| 170    | 8     | Cooperative Update                                                                                             | Chief Executive<br>Officer            | August Regular BOD  Meeting                                                                        | Strategic                                      | Reoccurring           |
| 171    | 8     | Cyber Security Biannual Update                                                                                 | Compliance & Regulatory               | August Regular BOD  Meeting                                                                        | Strategic                                      | Biannual              |
| 172    | 8     | Directors' Conflict of Interest Training and Directors' Code of Conduct Training                               | Board Counsel                         | August Regular BOD  Meeting                                                                        | Compliance                                     | Reoccurring           |
| 173    | 8     | Distribution System Planning Update                                                                            | VP, Engineering                       | September Regular BOD Meeting                                                                      | Strategic                                      | April/<br>September   |
| 174    | 8     | Draft Resolution - Review and Approval of Policy on Policies                                                   | V.P. Compliance & Regulatory          | August Regular BOD  Meeting                                                                        | Compliance                                     | Reoccurring           |
| 175    | 8     | Draft Resolution - Review and Approval of the Board of Directors Compensation Policy                           | General Counsel                       | August Regular BOD  Meeting                                                                        | Compliance                                     | Reoccurring           |
| 176    | 8     | Financial Services Monthly Report                                                                              | Chief Financial<br>Officer            | August Regular BOD  Meeting                                                                        | Strategic                                      | Reoccurring           |
| 177    | 8     | Markets Monthly Report                                                                                         | VP, Markets                           | August Regular BOD  Meeting                                                                        | Strategic                                      | Reoccurring           |
| 178    | 8     | Post Member-Election Analysis and Annual Review                                                                | General Counsel                       | August Regular BOD<br>Meeting                                                                      | Compliance - Election<br>Policy and Procedures | Reoccurring           |
| 179    | 8     | Safety and Security Matters                                                                                    | Chief Operations<br>Officer           | August Regular BOD<br>Meeting                                                                      | Strategic                                      | Reoccurring           |
| 180    | 8     | TEC Annual Meeting                                                                                             | General Counsel                       | TBD                                                                                                | Informational                                  | Reoccurring           |
| 181    | 9     | Approval Resolution - Approval for Renewal of 2023<br>Medical Insurance Benefits                               | Benefits &<br>Compensation<br>Manager | September Regular<br>BOD Meeting                                                                   | Compliance                                     | Reoccurring           |
| 182    | 9     | Approval Resolution - Approval of Contract for 2023<br>Election Services Provider                              | General Counsel                       | September Regular<br>BOD Meeting                                                                   | Strategic                                      | Reoccurring           |

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| Item # | Month | Description                                                                                                                     | Owner                                          | Due Date Notes                    | Strategic Item /                               | Reoccurring / |
|--------|-------|---------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------|-----------------------------------|------------------------------------------------|---------------|
| 402    | 0     | Accord Book time Accorded Binetics (A)                                                                                          | D. It I'm Affective                            | Control on Proches                | Compliance Item                                | Ad-hoc        |
| 183    | 9     | Approval Resolution – Approval of Directive(s) for Delegates Regarding Upcoming NRECA Regional Meeting                          | Public Affairs                                 | September Regular<br>BOD Meeting  | Strategic                                      | Ad-hoc        |
| 184    | 9     | Approval Resolution - Review and Approval of Policy on Policies                                                                 | General Counsel                                | September Regular<br>BOD Meeting  | Compliance                                     | Reoccurring   |
| 185    | 9     | Approval Resolution - Review and Approval of the Board of Directors Compensation Policy                                         | General Counsel                                | September Regular<br>BOD Meeting  | Compliance                                     | Reoccurring   |
| 186    | 9     | Approval Resolution(s) – Approval of Capital<br>Improvement Plan Budget Amendments for Real                                     | Chief Operations<br>Officer                    | September Regular<br>BOD Meeting  | Strategic                                      | Reoccurring   |
| 187    | 9     | Property Acquisitions Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions             | Chief Operations<br>Officer                    | September Regular<br>BOD Meeting  | Strategic                                      | Reoccurring   |
| 188    | 9     | Audit Committee Review of IRS Form 990                                                                                          | Chief Financial<br>Officer                     | September Audit Committee Meeting | Strategic                                      | Reoccurring   |
| 189    | 9     | Cooperative Operations Update                                                                                                   | Chief Operations Officer                       | September Regular BOD Meeting     | Strategic                                      | Reoccurring   |
| 190    | 9     | Cooperative Update                                                                                                              | Chief Executive Officer                        | September Regular BOD Meeting     | Strategic                                      | Reoccurring   |
| 191    | 9     | Draft Resolution – Approval of 2023 Power Supply Plan<br>and 2022 Power Supply Plan Delegation of Authority                     | Markets/Power<br>Supply                        | September Regular<br>BOD Meeting  | Strategic                                      | Reoccurring   |
| 192    | 9     | Draft Resolution – Approval of Election Policy and Procedures Amendments Related to 2022 Annual Director Post-Election Analysis | General Counsel                                | September Regular<br>BOD Meeting  | Compliance - Election<br>Policy and Procedures | Reoccurring   |
| 193    | 9     | Draft Resolution - Approval to Establish 2023 Annual Meeting Date and Location                                                  | Public Affairs                                 | September Regular<br>BOD Meeting  | Strategic                                      | Reoccurring   |
| 194    | 9     | Draft Resolution – Review and Approval of Power Supply<br>and Energy Management Policy                                          | Director, Power &<br>Energy Risk<br>Management | September Regular<br>BOD Meeting  | Strategic                                      | Reoccurring   |
| 195    | 9     | Financial Services Monthly Report                                                                                               | Chief Financial Officer                        | September Regular<br>BOD Meeting  | Strategic                                      | Reoccurring   |
| 196    | 9     | Markets Monthly Report                                                                                                          | VP, Markets                                    | September Regular<br>BOD Meeting  | Strategic                                      | Reoccurring   |
| 197    | 9     | Plan Administration Committee (PAC) Update - Drew McCorckle, CAPTRUST Advisors                                                  | General Counsel                                | September Regular<br>BOD Meeting  | Compliance                                     | Reoccurring   |
| 198    | 9     | Plan Administration Committee (PAC) Update by<br>Committee Chairperson - B Dawson                                               | General Counsel                                | September Regular BOD Meeting     | Compliance                                     | Reoccurring   |
| 199    | 9     | Real Estate Strategic Plan Update                                                                                               | Chief Operations<br>Officer                    | September Regular<br>BOD Meeting  | Strategic                                      | Reoccurring   |
| 200    | 9     | Resolution - Approval of Vegetation Management<br>Software Solution Agreement                                                   | Chief Operations<br>Officer                    | September Regular<br>BOD Meeting  | Strategic                                      | Ad-Hoc        |
| 201    | 9     | Safety and Security Matters                                                                                                     | Chief Operations<br>Officer                    | September Regular BOD Meeting     | Strategic                                      | Reoccurring   |
| 202    | 10    | Annual Review of Strategic Plan                                                                                                 | Chief Executive<br>Officer                     | October Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |
| 203    | 10    | Approval Resolution – Approval of 2021 IRS Form 990 - B<br>Miller, Bolinger, Segars, Gilbert & Moss, LLP (BSGM)                 | Chief Financial<br>Officer                     | October Regular BOD<br>Meeting    | Compliance                                     | Reoccurring   |
| 204    | 10    | Approval Resolution – Approval of 2023 Power Supply<br>Plan and 2023 Power Supply Plan Delegation of<br>Authority               | Markets/Power<br>Supply                        | October Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |
| 205    | 10    | Approval Resolution – Approval of Directive for<br>Delegates Regarding Upcoming NRECA Regional Meeting                          | Public Affairs                                 | October Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |
| 206    | 10    | Approval Resolution – Approval to Establish Annual Meeting Date and Location                                                    | Public Affairs                                 | October Regular BOD<br>Meeting    | Compliance                                     | Reoccurring   |
| 207    | 10    | Approval Resolution – Review and Approval of Power Supply and Energy Management Policy                                          | Director, Power &<br>Energy Risk<br>Management | October Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |
| 208    | 10    | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions                  | Chief Operations<br>Officer                    | October Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |
| 209    | 10    | Approval Resolution(s) – Approval Resolution of Real<br>Property Acquisitions or Real Property Dispositions                     | Chief Operations<br>Officer                    | October Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |
| 210    | 10    | CFC Districts 8 & 10 Meetings                                                                                                   | General Counsel                                | TBD                               | Informational                                  | Reoccurring   |
| 211    | 10    | Chief Executive Officer Action Plan and Annual Performance Goals Quarterly Update                                               | Board of Directors                             | October Regular BOD Meeting       | Compliance                                     | Quarterly     |
| 212    | 10    | CoBank Energy Directors Conference                                                                                              | General Counsel                                | TBD                               | Informational                                  | Reoccurring   |
| 213    | 10    | Cooperative Operations Update                                                                                                   | Chief Operations<br>Officer                    | October Regular BOD<br>Meeting    | Strategic                                      | Reoccurring   |

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| Item #     | Month    | Description                                                                                                                                                                      | Owner                            | Due Date Notes                                      | Strategic Item /          | Reoccurring /           |
|------------|----------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|-----------------------------------------------------|---------------------------|-------------------------|
| 214        | 10       | Cooperative Update                                                                                                                                                               | Chief Executive                  | October Regular BOD                                 | Compliance Item Strategic | Ad-hoc<br>Reoccurring   |
| 214        | 10       | Cooperative opulate                                                                                                                                                              | Officer                          | Meeting                                             | Strategic                 | Reoccurring             |
| 215        | 10       | Draft Resolution – Approval of 2023 Capital Improvement Plan (CIP), Including Items Concerning Competitive Matters, Personnel, Contracts and Real Estate                         | Chief Financial<br>Officer       | October Regular BOD<br>Meeting                      | Compliance                | Reoccurring             |
| 216        | 10       | Draft Resolution - Approval of 2023 Rate Plan                                                                                                                                    | Markets                          | October Regular BOD<br>Meeting                      | Strategic                 | Reoccurring             |
| 217        | 10       | Enterprise Risk Management (ERM) Update                                                                                                                                          | VP, Compliance & Regulatory      | October Regular BOD  Meeting                        | Strategic                 | Reoccurring             |
| 218        | 10       | Financial Services Monthly Report                                                                                                                                                | Chief Financial<br>Officer       | October Regular BOD<br>Meeting                      | Strategic                 | Reoccurring             |
| 219        | 10       | Markets Monthly Report                                                                                                                                                           | VP, Markets                      | October Regular BOD<br>Meeting                      | Strategic                 | Reoccurring             |
| 220        | 10       | NRECA Pre-Meeting Director Training                                                                                                                                              | General Counsel                  | TBD                                                 | Informational             | Reoccurring             |
| 221        | 10       | NRECA Regions 8 & 10 Meetings                                                                                                                                                    | General Counsel                  | TBD                                                 | Informational             | Reoccurring             |
| 222        | 10       | Safety and Security Matters                                                                                                                                                      | Chief Operations Officer         | October Regular BOD  Meeting                        | Strategic                 | Reoccurring             |
| 223        | 11       | Approval Resolution – Approval of 2023 Operating Budget and Capital Improvement Plan (CIP), Including Items Concerning Competitive Matters, Personnel, Contracts and Real Estate | Chief Financial<br>Officer       | November Regular<br>BOD Meeting                     | Compliance                | Reoccurring             |
| 224        | 11       | Approval Resolution - Approval of 2023 Rate Plan                                                                                                                                 | Markets                          | November Regular<br>BOD Meeting                     | Strategic                 | Reoccurring             |
| 225        | 11       | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions                                                                   | Chief Operations<br>Officer      | November Regular<br>BOD Meeting                     | Strategic                 | Reoccurring             |
| 226        | 11       | Approval Resolution(s) – Approval of Real Property<br>Acquisitions or Real Property Dispositions                                                                                 | Chief Operations<br>Officer      | November Regular<br>BOD Meeting                     | Strategic                 | Reoccurring             |
| 227        | 11       | CFC Independent Borrowers Executive Summit (IBES)                                                                                                                                | General Counsel                  | TBD                                                 | Informational             | Reoccurring             |
| 228        | 11       | Cooperative Operations Update                                                                                                                                                    | Chief Operations<br>Officer      | November Regular<br>BOD Meeting                     | Strategic                 | Reoccurring             |
| 229        | 11       | Cooperative Update                                                                                                                                                               | Chief Executive<br>Officer       | November Regular BOD Meeting                        | Strategic                 | Reoccurring             |
| 230        | 11       | Draft Resolution – Approval of 2023 Board of Directors List of Proposed Future Meetings                                                                                          | Board President                  | November Regular BOD Meeting                        | Compliance                | Reoccurring             |
| 231        | 11       | Draft Resolution – Approval of 2023 Election Communications Plan                                                                                                                 | Public Affairs                   | November Regular BOD Meeting                        | Compliance                | Reoccurring             |
| 232        | 11       | Draft Resolution – Approval of 2023 Election Timeline                                                                                                                            | General Counsel                  | November Regular  BOD Meeting                       | Compliance                | Reoccurring             |
| 233<br>234 | 11<br>11 | Ethics and Compliance Update Financial Services Monthly Report                                                                                                                   | General Counsel  Chief Financial | November Regular<br>BOD Meeting<br>November Regular | Compliance                | Reoccurring             |
| 235        | 11       | Markets Monthly Report                                                                                                                                                           | Officer<br>VP, Markets           | BOD Meeting November Regular                        | Strategic<br>Strategic    | Reoccurring Reoccurring |
| 236        | 11       | Recognition of PEC Linemen Participation at Annual                                                                                                                               | Chief Operations                 | BOD Meeting November Regular                        | Strategic                 | Ad-hoc                  |
| 237        | 11       | International Rodeo Recognition of Veterans Day                                                                                                                                  | Officer Board President          | BOD Meeting November Regular                        | Compliance                | Reoccurring             |
| 238        | 11       | Safety and Security Matters                                                                                                                                                      | Chief Operations                 | BOD Meeting November Regular                        | Strategic                 | Reoccurring             |
| 239        | 12       | Approval Resolution – Approval of 2023 Board of                                                                                                                                  | Officer<br>Board President       | BOD Meeting December Regular                        | Compliance                | Reoccurring             |
| 240        | 12       | Directors List of Proposed Future Meetings Approval Resolution – Approval of 2023 Election                                                                                       | Chief Executive                  | BOD Meeting<br>December Regular                     | Strategic                 | Reoccurring             |
| 241        | 12       | Communications Plan Approval Resolution – Approval of 2023 Election                                                                                                              | Officer<br>General Counsel       | BOD Meeting<br>December Regular                     | Compliance                | Reoccurring             |
| 242        | 12       | Timeline Approval Resolution – Approval of Appointment of                                                                                                                        | VP, Human                        | BOD Meeting<br>December Regular                     | Strategic                 | Reoccurring             |
|            |          | Members to PEC Plan Administration Committee (PAC)                                                                                                                               | Resources                        | BOD Meeting                                         |                           |                         |
| 243        | 12       | Approval Resolution – Approval of Real Property Acquisitions or Real Property Dispositions                                                                                       | Chief Operations<br>Officer      | December Regular<br>BOD Meeting                     | Strategic                 | Reoccurring             |
| 244        | 12       | Approval Resolution - Review and Approval of 2022 CEO Action Items and Performance Evaluation - M Rister                                                                         | Chief Executive<br>Officer       | December Regular<br>BOD Meeting                     | Strategic                 | Reoccurring             |
| 245        | 12       | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions                                                                   | Chief Operations<br>Officer      | December Regular<br>BOD Meeting                     | Strategic                 | Reoccurring             |
| 246        | 12       | Cooperative Operations Update                                                                                                                                                    | Chief Operations<br>Officer      | December Regular<br>BOD Meeting                     | Strategic                 | Reoccurring             |

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| Item # | Month | Description                                                                                            | Owner                       | Due Date Notes                  | Strategic Item /<br>Compliance Item | Reoccurring /<br>Ad-hoc |
|--------|-------|--------------------------------------------------------------------------------------------------------|-----------------------------|---------------------------------|-------------------------------------|-------------------------|
| 247    | 12    | Cooperative Update                                                                                     | Chief Executive<br>Officer  | December Regular<br>BOD Meeting | Strategic                           | Reoccurring             |
| 248    | 12    | Draft Resolution – Approval of 2023 Key Performance Indicators Plan Methodology                        | Chief Operations<br>Officer | December Regular<br>BOD Meeting | Strategic                           | Reoccurring             |
| 249    | 12    | Draft Resolution – Approval of Directive for Delegates Regarding Upcoming Regional & National Meetings | Public Affairs              | December Regular BOD Meeting    | Strategic                           | Reoccurring             |

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