Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
1	1	2021 Election Timeline Update	General Counsel	January Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
2	1	Annual Review of Strategic Plan	General Counsel	January Regular BOD Meeting	Strategic	Reoccurring
3	1	Approval Resolution – 2021 Key Performance Indicators Plan Methodology	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
4	1	Approval Resolution – Approval and Review of Employee Compensation Policy	Human Resources	January Regular BOD Meeting	Strategic	Reoccurring
5	1	Approval Resolution – Approval and Review of Holiday Policy	Human Resources	January Regular BOD Meeting	Strategic	Reoccurring
6	1	Approval Resolution – Approval of 2020 Capital Improvement Plan Budget Amendment for Purchase of Land and Improvements - Esperanza, Ridgmar, and Spanish Oak Substations	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
7	1	Approval Resolution – Approval of 2021 NRECA Annual Membership Dues	Chief Executive Officer	January Regular BOD Meeting	Compliance	Reoccurring
8	1	Approval Resolution – Approval of Contract Extension for National Information Solutions Cooperative (NISC)	Chief Information Officer	January Regular BOD Meeting	Strategic	Reoccurring
9	1	Approval Resolution – Approval of Defeasance of the Cooperative's Series 2002 Bonds	Chief Financial Officer	January Regular BOD Meeting	Strategic	Ad-hoc
10	1	Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19	Chief Executive Officer	January Regular BOD Meeting	Strategic	Ad-hoc
11	1	Approval Resolution – Approval of Fleet Maintenance and Repair Contract	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
12	1	Approval Resolution – Approval of TEC Annual Membership Dues	Chief Executive Officer	January Regular BOD Meeting	Strategic	Reoccurring
13	1	Approval Resolution – Authorization of Filing Application with Public Utility Commission for Service Boundary Change or Exception to PEC Certificate of Convenience and Necessity	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
14	1	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
15	1	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
16	1	Cooperative Procurement Review and Update	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
17	1	Cooperative Update	Chief Executive Officer	January Regular BOD Meeting	Strategic	Reoccurring

Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
18	1	Discussion of PEC's Municipal Franchise Agreements	General Counsel	January Regular BOD Meeting	Strategic	Ad-hoc
19	1	Draft Resolution – Approval of 2021 NRECA Annual Meeting Voting Delegates, 2021 CFC District Voting Delegates, and 2021 NRTC Voting Delegates	General Counsel	January Regular BOD Meeting	Strategic	Reoccurring
20	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Fee Schedule	Markets	January Regular BOD Meeting	Strategic	Reoccurring
21	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Industrial Power Rate	Markets	January Regular BOD Meeting	Strategic	Reoccurring
22	1	Draft Resolution – Approval for Directing the General Counsel to Prepare 2021 Proposed Non-Director Election Ballot Item(s)	General Counsel	January Regular BOD Meeting	Strategic	Reoccurring
23	1	Draft Resolution – Approval of Appointments to 2021 Qualifications and Elections Committee	General Counsel	January Regular BOD Meeting	Compliance	Reoccurring
24	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Facilities Rental Rider	Markets	January Regular BOD Meeting	Strategic	Reoccurring
25	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Large Power Rate	Markets	January Regular BOD Meeting	Strategic	Reoccurring
26	1	Financial Services Monthly Report	Chief Financial Officer	January Regular BOD Meeting	Strategic	Reoccurring
27	1	Markets Monthly Report	VP, Markets	January Regular BOD Meeting	Strategic	Reoccurring
28	1	Operations Report	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
29	1	Review and Approval of Draft 2021 CEO Goals	Chief Executive Officer	January Regular BOD Meeting	Strategic	Reoccurring
30	1	Safety and Security Matters	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
31	1	TEC Directors Conference – Virtual Event	General Counsel	January 11-14, 2021	Informational	Reoccurring
32	2	2021 Election Timeline Update	General Counsel	February Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
33	2	Annual Performance Chief Executive Officer (CEO) Goals	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
34	2	Approval Resolution – Approval for Directing the General Counsel to Prepare 2021 Proposed Non-Director Election Ballot Item(s)	General Counsel	February Regular Board Meeting	Strategic	Reoccurring
35	2	Approval Resolution – Approval of 2021 NRECA Annual Meeting Voting Delegates, 2021 CFC District Voting Delegates, and 2021 NRTC Voting Delegates	Chief Executive Officer	February Regular Board Meeting	Strategic	Reoccurring

Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
36	2	Approval Resolution – Approval of Appointments to 2021 Qualifications and Elections Committee	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
37	2	Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19	Chief Executive Officer	February Regular Board Meeting	Strategic	Ad-Hoc
38	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Facilities Rental Rider	Markets	February Regular Board Meeting	Strategic	Reoccurring
39	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Fee Schedule	Markets	February Regular Board Meeting	Strategic	Reoccurring
40	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Industrial Power Rate	Markets	February Regular Board Meeting	Strategic	Reoccurring
41	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Large Power Rates	Markets	February Regular Board Meeting	Strategic	Reoccurring
42	2	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	February Regular Board Meeting	Strategic	Reoccurring
43	2	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	February Regular Board Meeting	Strategic	Reoccurring
44	2	Control Centers and Facilities Update	Chief Executive Officer	February Regular Board Meeting	Strategic	Reoccurring
45	2	Cooperative Update	Chief Executive Officer	February Regular Board Meeting	Strategic	Reoccurring
46	2	Cyber Security Review and Update	Chief Information Officer	February Regular BOD Meeting	Strategic	Ad-Hoc
47	2	Draft Resolution – Approval and Review of Policy for Establishing Procedures for Disposition of All or a Substantial Portion of the Cooperative's Property	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
48	2	Draft Resolution – Approval of 2021 NRECA Annual Membership Dues	Chief Executive Officer	February Regular BOD Meeting	Strategic	Reoccurring
49	2	Draft Resolution – Approval of 2021-2026 Strategic Plan	Board of Directors	February Regular BOD Meeting	Compliance	Every 5-years
50	2	Draft Resolution – Approval of Activities Regarding Broadband Business Opportunities	General Counsel	February Regular BOD Meeting	Strategic	Ad-hoc
51	2	Financial Services Monthly Report	Chief Operations Officer	February Regular Board Meeting	Strategic	Reoccurring

ltem #	Month	Description	Owner	Due Date Notes	Strategic Item /	Reoccurring /
52	2	Key Performance Indicator (KPI) Update of 2020 Period 2 Results	Chief Operations Officer	February Regular Board Meeting	Compliance Item Strategic	Ad-hoc Reoccurring
53	2	Markets Monthly Report	VP, Markets	February Regular Board Meeting	Strategic	Reoccurring
54	2	Online NRECA PowerXchange (Annual Meeting)	General Counsel	February 25 and March 2-4, 2021	Informational	Reoccurring
55	2	Operations Report	Chief Executive Officer	February Regular Board Meeting	Compliance	Reoccurring
56	2	Report on NRECA 2021 Compendium of Proposed Resolutions	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
57	2	Safety and Security Matters	Markets	February Regular Board Meeting	Strategic	Reoccurring
58	3	2021 Election Timeline Update	General Counsel	•	Compliance - Election Policy and Procedures	Reoccurring
59	3	Approval Resolution – Approval of 2021 NRECA Annual Membership Dues	Chief Executive Officer	March Regular BOD Meeting	Strategic	Reoccurring
60	3	Approval Resolution – Approval of 2021- 2026 Strategic Plan	Board of Directors	February Regular BOD Meeting	Compliance	Every 5-years
61	3	Approval Resolution – Approval of Activities Regarding Broadband Business Opportunities	Board of Directors	March Regular Board Meeting	Strategic	Ad-Hoc
62	3	Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19	General Counsel	March Regular BOD Meeting	Compliance	Reoccurring
63	3	Approval Resolution – Approval of Revised 2021 Cooperative Election Timeline	General Counsel	March Regular BOD Meeting	Compliance	Ad-Hoc
64	3	Approval Resolution - Approval to Amend Tariff & Business Rules - Discontinuation of Service	VP Markets	March Regular BOD Meeting	Strategic	Ad-hoc
65	3	Approval Resolution – Approval to Reschedule 2021 Regular Board Meeting	General Counsel	March Regular BOD Meeting	Compliance	Ad-Hoc
66	3	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
67	3	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
68	3	Dispositions Control Centers and Facilities Update	Chief Executive Officer	March Regular Board Meeting	Strategic	Reoccurring
69	3	Control Centers and Facilities Update	Chief Executive Officer	March Regular BOD Meeting	Strategic	Reoccurring
70	3	Cooperative Update	Chief Executive Officer	March Regular BOD Meeting	Strategic	Reoccurring
71	3	Draft Resolution – Approval and Certification of 2021 Election Ballot		March Regular BOD Meeting	Compliance	Reoccurring
72	3	Draft Resolution – Approval of 2021 Annual Meeting Agenda	General Counsel	-	Compliance	Reoccurring

ltem #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
73	3	Draft Resolution – Approval of 2021 Cooperative Response Center (CRC) Voting Delegates	Chief Operations Officer	March Regular BOD Meeting	Compliance	Reoccurring
74	3	Draft Resolution – Approval of Construction Contract, Wirtz to Flat Rock to Paleface	Chief Operations Officer	March Regular BOD Meeting	Strategic	Ad-Hoc
75	3	Financial Services Monthly Report	Chief Financial Officer	March Regular BOD Meeting	Strategic	Reoccurring
76	3	Markets Monthly Report	VP, Markets	March Regular BOD Meeting	Strategic	Reoccurring
77	3	Online NRECA PowerXchange (Annual Meeting)	General Counsel	February 25 and March 2-4, 2021	Informational	Reoccurring
78	3	Operations Report	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
79	3	Real Estate Update	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
80	3	Resolution - Approval of Cooperative Advanced Metering Infrastructure (AMI) Meter Mass Exchange Contract	Engineering	March Regular BOD Meeting	Strategic	Ad-Hoc
81	3	Resolution - Approval of Vegetation Management Master Services Contracts	Chief Operations Officer	March Regular BOD Meeting	Strategic	Ad-Hoc
82	3	Review of Operations, Financials, and Market Conditions on Extreme Cold Weather Event of February 2021	General Counsel	March Regular BOD Meeting	Strategic	Ad-Hoc
83	3	Safety and Security Matters	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
84	3	Unmanned Aerial Systems (UAS)/Drones Program Review	Chief Operations Officer	March Regular Board Meeting	Compliance	Reoccurring
85	4	2021 Election Timeline Update	General Counsel	April Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
86	4	4/6/21: Audit Committee Meeting – 2020 Audit	Chief Financial Officer	April Audit Committee Meeting	Compliance	Reoccurring
87	4	Approval Resolution – Approval and Certification of 2021 Election Ballot	General Counsel	April Regular BOD Meeting	Compliance	Reoccurring
88	4	Approval Resolution – Approval of 2020 Financial Audit and Management Letter by Bolinger, Segars, Gilbert & Moss (BSGM)	Chief Financial Officer	April Regular BOD Meeting	Compliance	Reoccurring
89	4	Approval Resolution – Approval of 2021 Annual Meeting Agenda	General Counsel	April Regular BOD Meeting	Strategic	Reoccurring
90	4	Approval Resolution – Approval of 2021 Cooperative Response Center (CRC) Voting Delegates	Chief Operations Officer	April Regular BOD Meeting	Compliance	Reoccurring

Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
91	4	Approval Resolution – Approval of Director Candidates for 2021 Pedernales Electric Cooperative Board of Director's Election Ballot	General Counsel	April Regular BOD Meeting	Compliance	Reoccurring
92	4	Approval Resolution – Approval to Amend Tariff & Business Rules - Interconnected Generation	Markets	April Regular BOD Meeting	Strategic	Ad-Hoc
93	4	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
94	4	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
95	4	Chief Executive Officer Action Plan and Annual Performance Goals Quarterly Update	Board of Directors	April Regular BOD Meeting	Compliance	Quarterly
96 97	4 4	Control Centers and Facilities Update Cooperative Update	Chief Executive Officer Chief Executive	April Regular Board Meeting April Regular BOD	Strategic Strategic	Reoccurring Reoccurring
98	4	Draft Resolution - Determination and Approval of Necessity and Public Use for Acquisition of Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade; and Authorization of the Cooperative to Use Eminent Domain to Acquire Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade - B Gedrich	Officer Engineering	Meeting April Regular BOD Meeting	Strategic	Ad-Hoc
99	4	Draft Resolution - Review and Approval of Enterprise Risk Management (ERM) Governance Policy	V.P. Compliance & Regulatory	April Regular BOD Meeting	Compliance	Reoccurring
100	4	Enterprise Risk Management (ERM) Update	VP, Compliance & Regulatory	April Regular BOD Meeting	Strategic	Ad-hoc
101	4	Financial Services Monthly Report	Chief Financial Officer	April Regular BOD Meeting	Strategic	Reoccurring
102	4	Legislative Update	Public Affairs	April Regular BOD Meeting	Strategic	Ad-Hoc
103	4	Markets Monthly Report	VP, Markets	April Regular BOD Meeting	Strategic	Reoccurring
104	4	Operations Report	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
105	4	Presentation of 2020 Financial Audit and Management Letter by Bolinger, Segars, Gilbert & Moss (BSGM)	Chief Financial Officer	April Audit Committee Meeting	Strategic	Reoccurring

Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
106	4	Qualifications and Elections Committee (QEC) Recommendation of Qualified Candidates - QEC Representative	General Counsel	April Regular BOD Meeting	Compliance	Reoccurring
107	4	Report on Property Liability Insurance Policies	General Counsel	April Regular BOD Meeting	Strategic	Ad-Hoc
108	4	Review of Operations, Financials, and Market Conditions on Extreme Cold Weather Event of February 2021	General Counsel	April Regular BOD Meeting	Strategic	Ad-Hoc
109	4	Safety and Security Matters	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
110	5	2021 Election Timeline Update	General Counsel	May Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
111	5	Approval Resolution – Approval of Construction Contract, Wirtz to Flat Rock to Paleface	Chief Operations Officer	May Regular BOD Meeting	Strategic	Ad-Hoc
112	5	Approval Resolution - Approval of Purchase of Land in Hays County	Engineering	May Regular BOD Meeting	Strategic	Ad-Hoc
113	5	Approval Resolution - Authorization to Amend Authority for Construction of Control Center	Chief Executive Officer	May Regular BOD Meeting	Strategic	Ad-Hoc
114	5	Approval Resolution - Determination and Approval of Necessity and Public Use for Acquisition of Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade; and Authorization of the Cooperative to Use Eminent Domain to Acquire Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade	Engineering	May Regular BOD Meeting	Strategic	Ad-Hoc
115	5	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
116	5	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
117	5	CEO Action Plan Quarterly Update	Chief Executive Officer	May Regular BOD Meeting	Strategic	Reoccurring
118	5	Control Centers and Facilities Update	Chief Executive Officer	May Regular Board Meeting	Strategic	Reoccurring
119	5	Cooperative Update	Chief Executive Officer	May Regular BOD Meeting	Strategic	Reoccurring
120	5	Ethics and Compliance Update	Ethics and Compliance Officer	May Regular BOD Meeting	Strategic	Reoccurring
121	5	Financial Services Monthly Report	Chief Financial Officer	May Regular BOD Meeting	Strategic	Reoccurring

ltem #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
122	5	Legislative Update	Public Affairs	May Regular BOD Meeting	Strategic	Ad-Hoc
123	5	Markets Monthly Report	VP, Markets	May Regular BOD Meeting	Strategic	Reoccurring
124	5	Moment of Silence in Commemoration of Memorial Day	Board President	May Regular BOD Meeting	Strategic	Reoccurring
125	5	Operations Report	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
126	5	Review of Operations, Financials, and Market Conditions on Extreme Cold Weather Event of February 2021	General Counsel	May Regular BOD Meeting	Strategic	Ad-Hoc
127	5	Safety and Security Matters	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
128	6	Acknowledgement and Seating of Directors Elected at Annual Meeting	General Counsel	June Regular BOD Meeting	Compliance - Bylaws	Reoccurring
129	6	Approval Resolution - Approval of Texas Electric Cooperative (TEC) Delegates for TEC Annual Meeting	General Counsel	June Regular BOD Meeting	Compliance - TEC	Reoccurring
130	6	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	June Regular BOD Meeting	Strategic	Reoccurring
131	6	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	June Regular BOD Meeting	Strategic	Reoccurring
132	6	Approval to Review and Reaffirm/Amend Audit Committee Charter	General Counsel	June Regular BOD Meeting	Compliance - Bylaws	Reoccurring
133	6	CFC Summer Summit (in lieu of CFC Forum 2021) - San Antonio, TX	General Counsel	June 14-16,2021	Informational	Reoccurring
134	6	Conduct Annual Membership Meeting	Chief Executive Office	During June	Compliance - Bylaws	Reoccurring
135	6	Control Centers and Facilities Update	Chief Executive Officer	June Regular Board Meeting	Strategic	Reoccurring
136	6	Cooperative Update	Chief Executive Office	June Regular BOD Meeting	Strategic	Reoccurring
137	6	Draft Resolution - Approval to Amend Tariff and Business Rules - Section 400, Line Extension Policy	VP, Markets	June Regular Board Meeting	Compliance	Ad-Hoc
138	6	Draft Resolution - Rescind Community Support Power of Change Program Policy and incorporate into Community Support and Power of Change Program Policy	Public Affairs	June Regular BOD Meeting	Compliance	Reoccurring
139	6	Draft Resolution - Review and Approval of Community Support - Member Assistance Programs (MAP) Policy	Public Affairs	June Regular BOD Meeting	Compliance	Reoccurring

Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
140	6	Draft Resolution - Review and Approval of Community Support and Power of Change Program Policy	Public Affairs	June Regular BOD Meeting	Compliance	Reoccurring
141	6	Election - Office of President	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring
142	6	Election - Office of Secretary and Treasurer	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring
143	6	Election - Office of Vice President	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring
144	6	Financial Services Monthly Report	Chief Financial Officer	June Regular BOD Meeting	Strategic	Reoccurring
145	6	Markets Monthly Report	VP, Markets	June Regular BOD Meeting	Strategic	Reoccurring
146	6	Operations Report	Chief Operations Officer	June Regular BOD Meeting	Strategic	Reoccurring
147	6	Receipt of Conflict of Interest Disclosure Form, Director Affirmation and Directors' Code of Conduct Acknowledgement for Directors	General Counsel	At conclusion of Annual Meeting	Compliance - Code of Conduct, Conflict of Interest Policies	Reoccurring
148	6	Review of Operations, Financials, and Market Conditions on Extreme Cold Weather Event of February 2021	General Counsel	June Regular BOD Meeting	Strategic	Ad-Hoc
149	7	Approval Resolution - Approval to Amend Tariff and Business Rules - Section 400, Line Extension Policy	VP, Markets	July Regular Board Meeting	Compliance	Ad-Hoc
150	7	Approval Resolution – Approval to Appoint CFC Voting Delegates for CFC District Meeting	General Counsel	July Regular BOD Meeting	Compliance - CFC	Reoccurring
151	7	Approval Resolution – Approval to Appoint NRECA Voting Delegates for NRECA Regional Meeting	General Counsel	July Regular BOD Meeting	Compliance - NRECA	Reoccurring
152	7	Approval Resolution – Approval to Appoint PEC's General Assembly Representative to Capital Area Council of Governments	Public Affairs	July Regular BOD Meeting	Compliance	Reoccurring
153	7	Approval Resolution – Proposal for Allocation of 2021 Net Margins to Capital Credits	Chief Financial Officer	July Regular BOD Meeting	Strategic	Reoccurring
154	7	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
155	7	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
156	7	Chief Executive Officer Action Plan and Annual Performance Goals Quarterly Update	Board of Directors	July Regular BOD Meeting	Compliance	Quarterly
157	7	Control Centers and Facilities Update	Chief Executive Officer	July Regular Board Meeting	Strategic	Reoccurring

Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
158	7	Cooperative Update	Chief Executive Officer	July Regular BOD Meeting	Strategic	Reoccurring
159	7	Draft Resolution – Approval of the Appointment of Audit Committee and Audit Committee Chairperson	General Counsel	July Regular BOD Meeting	Compliance - Bylaws	Reoccurring
160	7	Draft Resolution - Approval to Amend Microsoft Agreement	Chief Operations Officer	July Regular BOD Meeting	Strategic	Ad-Hoc
161	7	Draft Resolution - Approval to Amend Tariff and Business Rules - Section 500, Rates	VP, Markets	July Regular Board Meeting	Compliance	Ad-Hoc
162	7	Draft Resolution - Review of Election Services Provider Contract	General Counsel	July Regular BOD Meeting	Compliance	Reoccurring
163	7	Election Update - Annual Voter Turnout	General Counsel	July Regular BOD Meeting	Compliance – Election Policy and Procedures	Reoccurring
164	7	Financial Services Monthly Report	Chief Financial Officer	July Regular BOD Meeting	Strategic	Reoccurring
165	7	Key Performance Indicator (KPI) Update of 2021 Period 1 Results	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
166	7	Markets Monthly Report	VP, Markets	July Regular BOD Meeting	Strategic	Reoccurring
167	7	Operations Update	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
168	7	Receipt of Written Certification of the Election Results	General Counsel	Annual Meeting Minutes and for first Regular or Special Board Meeting Minutes after Annual	Compliance – Election Policy and Procedures	Reoccurring
169	7	Safety and Security Matters	Chief Operations Officer	Meeting July Regular BOD Meeting	Strategic	Reoccurring
170	7	Texas Public Power Association (TPPA) Annual Meeting - San Antonio, TX	General Counsel	July 26-28, 2021	Informational	Reoccurring
171	8	Approval Resolution – Approval of the Appointment of Audit Committee and Audit Committee Chairperson	General Counsel	August Regular BOD Meeting	Compliance - Bylaws	Reoccurring
172	8	Approval Resolution - Approval to Amend Tariff and Business Rules - Section 500, Rates	VP, Markets	August Regular Board Meeting	Compliance	Ad-Hoc
173	8	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring
174	8	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring

Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
175	8	Conflict of Interest Training	General Counsel	August Regular BOD Meeting	Compliance	Reoccurring
176	8	Control Centers and Facilities Update	Chief Executive Officer	August Regular Board Meeting	Strategic	Reoccurring
177	8	Cooperative Update	Chief Executive Officer	August Regular BOD Meeting	Strategic	Reoccurring
178	8	Cyber Security Update	VP, Compliance & Regulatory	-	Strategic	Reoccurring
179	8	Draft Resolution - Approval to file Interim Update of Transmission Cost of Service Rates	Compliance & Regulatory	August Regular BOD Meeting	Strategic	Reoccurring
180	8	Draft Resolution - Review and Approval of Policy on Policies	General Counsel	August Regular BOD Meeting	Compliance	Reoccurring
181	8	Draft Resolution - Review of Election Services Provider Contract	General Counsel	August Regular BOD Meeting	Compliance	Reoccurring
182	8	Emergency Operations Plan (EOP) Update	Chief Operations Officer	August Regular BOD Meting	Strategic	Reoccurring
183	8	Financial Services Monthly Report	Chief Financial Officer	August Regular BOD Meeting	Strategic	Reoccurring
184	8	Markets Monthly Report	VP, Markets	August Regular BOD Meeting	Strategic	Reoccurring
185	8	Operations Report	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring
186	8	Post-Election Analysis and Annual Review	General Counsel	August Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
187	8	Safety and Security Matters	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring
188	9	Approval Resolution - Approval of Appointment of Members to Plan Administration Committee (PAC) - W Burns	General Counsel	September Regular BOD Meeting	Compliance	Ad-hoc
189	9	Approval Resolution – Approval of Contract for 2022 Election Services Provider	General Counsel	September Regular BOD Meeting	Strategic	Reoccurring
190	9	Approval Resolution – Approval of Directive for Delegates Regarding Upcoming NRECA Regional Meeting	Executive Vice President, Public Affairs	September Regular BOD Meeting	Strategic	Ad-hoc
191	9	Approval Resolution - Review and Approval of Policy on Policies		September Regular BOD Meeting	Compliance	Reoccurring
192	9	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring
193	9	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring

Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
194	9	Audit Committee Review of IRS Form 990	Chief Financial Officer	September Audit Committee Meeting	Strategic	Reoccurring
195	9	Control Centers and Facilities Update	Chief Executive Officer	September Regular Board Meeting	Strategic	Reoccurring
196	9	Cooperative Update	Chief Executive Officer	September Regular BOD Meeting	Strategic	Reoccurring
197	9	Directors' Conflict of Interest Training and Directors' Code of Conduct Training	Legal Services	September Regular BOD Meeting	Compliance	Reoccurring
198	9	Draft Resolution – Approval and Review of Board Responsibilities and Delegation of Authority Policy	Chief Executive Officer	September Regular Board Meeting	Compliance	Reoccurring
199	9	Draft Resolution – Approval and Review of Investment Policy	Chief Financial Officer	September Regular BOD Meeting	Compliance	Reoccurring (every 3 years)
200	9	Draft Resolution – Approval and Review of Unclaimed Property Policy	Chief Financial Officer	September Regular BOD Meeting	Compliance	Reoccurring (every 5 years)
201	9	Draft Resolution – Approval of 2022 Power Supply Plan and 2022 Power Supply Plan	Markets	September Regular BOD Meeting	Strategic	Reoccurring
202	9	Delegation of Authority Draft Resolution - Approval to Establish 2022 Annual Meeting Date and Time	Executive Vice President, Public Affairs	September Regular BOD Meeting	Strategic	Reoccurring
203	9	Draft Resolution - Approval to Rescind Identity Theft Prevention Policy and Incorporate into Privacy and Confidentiality Policy	General Counsel	September BOD Meeting	Compliance	Ad-Hoc
204	9	Draft Resolution – Review and Approval of Privacy and Confidentiality Policy and Incorporation of Identity Theft Prevention Policy	General Counsel	September Regular BOD Meeting	Compliance	Reoccurring
205	9	Financial Services Monthly Report	Chief Financial Officer	September Regular BOD Meeting	Strategic	Reoccurring
206	9	Markets Monthly Report	VP, Markets	September Regular BOD Meeting	Strategic	Reoccurring
207	9	Operations Report	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring
208	9	Plan Administration Committee (PAC) Investment Advisor Update - Drew	General Counsel	September Regular BOD Meeting	Compliance	Reoccurring
209	9	McCorkle (CAPTRUST Advisors) Plan Administration Committee (PAC) Update - B Dawson, PAC Chair	General Counsel	September Regular BOD Meeting	Compliance	Reoccurring
210	9	Real Estate Strategic Plan Update	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring
211	9	Safety and Security Matters	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring

ltem #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
212	10	Annual Review of Board Assessment	Legal Services	October Regular BOD Meeting	Strategic	Reoccurring
213	10	Annual Review of Strategic Plan	Chief Executive Officer	October Regular BOD Meeting	Strategic	Reoccurring
214	10	Approval Resolution – Approval and Review of Investment Policy	Chief Financial Officer	October Regular BOD Meeting	Compliance	Reoccurring (every 3 years)
215	10	Approval Resolution – Approval and Review of Unclaimed Property Policy	Chief Financial Officer	October Regular BOD Meeting	Compliance	Reoccurring (every 5 years)
216	10	Approval Resolution – Approval of 2022 Power Supply Plan and 2022 Power Supply Plan Delegation of Authority	Markets	October Regular BOD Meeting	Strategic	Reoccurring
217	10	Approval Resolution – Approval of Directive for Delegates Regarding Upcoming NRECA Regional Meeting	Executive Vice President, Public Affairs	October Regular BOD Meeting	Strategic	Reoccurring
218	10	Approval Resolution – Approval to Establish Annual Meeting Date and Time	Chief Executive Officer	October Regular BOD Meeting	Compliance	Reoccurring
219	10	Approval Resolution - Approval to Rescind Identity Theft Prevention Policy and Incorporate into Privacy and Confidentiality Policy	General Counsel	October Regular BOD Meeting	Compliance	Ad-Hoc
220	10	Approval Resolution – Recommended Approval by Board of Directors of 2020 IRS Form 990	Chief Financial Officer	October Regular BOD Meeting	Compliance	Reoccurring
221	10	Approval Resolution – Review and Approval of Board Responsibilities and Delegation of Authority Policy	General Counsel	October Regular BOD Meeting	Compliance	Reoccurring
222	10	Approval Resolution – Review and Approval of Privacy and Confidentiality Policy and Incorporation of Identity Theft Prevention Policy	General Counsel	October Regular BOD Meeting	Compliance	Reoccurring
223	10	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
224	10	Approval Resolution(s) – Approval Resolution of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
225	10	Business Plan Review	Chief Executive Officer	October Regular BOD Meeting	Strategic	Reoccurring
226	10	Chief Executive Officer Action Plan and Annual Performance Goals Quarterly Update	Board of Directors	October Regular BOD Meeting	Compliance	Quarterly
227	10	CoBank Energy Directors Conference - Tampa, FL	General Counsel	Oct 25-27, 2021	Informational	Reoccurring
228	10	Control Centers and Facilities Update	Chief Executive Officer	October Regular Board Meeting	Strategic	Reoccurring
229	10	Cooperative Update	Chief Executive Officer	October Regular BOD Meeting	Strategic	Reoccurring

Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
230	10	Draft Resolution – Approval of 2022 Capital Improvement Plan (CIP), Including Items Concerning Competitive Matters, Personnel, Contracts and Real Estate	Chief Financial Officer	October Regular BOD Meeting	Compliance	Reoccurring
231	10	Draft Resolution – Approval of 2022 Rate Plan	Markets	October Regular BOD Meeting	Strategic	Reoccurring
232	10	Draft Resolution - Approval to Amend Tariff and Business Rules - Interconnected Generation	Markets	October Regular BOD Meeting	Strategic	Reoccurring
233	10	Enterprise Risk Management (ERM) Update	VP, Compliance & Regulatory	October Regular BOD Meeting	Strategic	Reoccurring
234	10	Financial Services Monthly Report	Chief Financial Officer	October Regular BOD Meeting	Strategic	Reoccurring
235	10	Introduction Discussion of 2021 Operating Budget & Capital Improvement Plan (CIP)	Chief Financial Officer	October Regular BOD Meeting	Strategic	Reoccurring
236	10	Markets Monthly Report	VP, Markets	October Regular BOD Meeting	Strategic	Reoccurring
237	10	NRECA Pre-Meeting Director Training	General Counsel	TBD	Informational	Reoccurring
238	10	NRECA Regions 8 & 10 Meeting - Albuquerque, NM	General Counsel	October 13-15, 2021	Informational	Reoccurring
239	10	Operations Report	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
240	10	Plan Administration Committee (PAC) Advisor Update - Bernie Dawson	General Counsel	October Regular BOD Meeting	Strategic	Reoccurring
241	10	Plan Administration Committee (PAC) Investment Update by PAC Chair - Drew McCorkle, Captrust	VP, Human Resources	October Regular BOD Meeting	Strategic	Reoccurring
242	10	Safety and Security Matters	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
243	11	Approval Resolution – Approval of 2022 Operating Budget and Capital Improvement Plan (CIP), Including Items Concerning Competitive Matters, Personnel, Contracts and Real Estate	Chief Financial Officer	November Regular BOD Meeting	Compliance	Reoccurring
244	11	Approval Resolution – Approval of 2022 Rate Plan	Markets	November Regular BOD Meeting	Strategic	Reoccurring
245	11	Approval Resolution – Approval of Appointment of Members to PEC Plan Administration Committee	VP, Human Resources	November Regular BOD Meeting	Strategic	Reoccurring
246	11	Approval Resolution – Approval to Amend Tariff and Business Rules – Interconnected Generation	Markets	November Regular BOD Meeting	Strategic	Reoccurring

Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
247	11	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	November Regular BOD Meeting	Strategic	Reoccurring
248	11	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	November Regular BOD Meeting	Strategic	Reoccurring
249	11	CFC Independent Borrowers Executive Summit (IBES) - Tampa, FL	General Counsel	November 15-17, 2021	Informational	Reoccurring
250	11	Control Centers and Facilities Update	Chief Executive Officer	November Regular Board Meeting	Strategic	Reoccurring
251	11	Cooperative Update	Chief Executive Officer	November Regular BOD Meeting	Strategic	Reoccurring
252	11	Draft Resolution – Approval of 2022 Election Communications Plan	Public Affairs	November Regular BOD Meeting	Compliance	Reoccurring
253	11	Draft Resolution - Approval of Wholesale CIP Budget	Chief Financial Officer	November Regular BOD Meeting	Compliance	Reoccurring
254	11	Draft Resolution - Approval to Amend Tariff and Business Rules – 2022 Rate Plan Items	Markets	November Regular BOD Meeting	Strategic	Reoccurring
255	11	Draft Resolution – Approval to Amend Tariff and Business Rules – Unmetered Devices Rate Option	Markets	November Regular BOD Meeting	Strategic	Reoccurring
256	11	Draft Resolution – Review and Approval of Policy for Establishing Procedures for Disposition of All or a Substantial Portion of the Cooperative's Property	Chief Financial Officer	November Regular BOD Meeting	Compliance	Reoccurring
257	11	Emergency Operations Plan (EOP) Review	Chief Operations Officer	November Regular BOD Meeting	Compliance	Reoccurring
258	11	Ethics and Compliance Update	General Counsel	November Regular BOD Meeting	Compliance	Reoccurring
259	11	Financial Services Monthly Report	Chief Financial Officer	November Regular BOD Meeting	Strategic	Reoccurring
260	11	Markets Monthly Report	VP, Markets	November Regular BOD Meeting	Strategic	Reoccurring
261	11	Operations Report	Chief Operations Officer	November Regular BOD Meeting	Strategic	Reoccurring
262	11	Recognition of Veterans Day with Moment of Silence	Board President	November Regular BOD Meeting	Compliance	Reoccurring
263	11	Safety and Security Matters	Chief Operations Officer	November Regular BOD Meeting	Strategic	Reoccurring
264	12	2022 NRECA Proposed Resolutions Update	Public Affairs	December Regular BOD Meeting	Strategic	Reoccurring