Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
1	1	2021 Election Timeline Update	General Counsel	January Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
2	1	Annual Review of Strategic Plan	General Counsel	January Regular BOD Meeting	Strategic	Reoccurring
3	1	Approval Resolution – 2021 Key Performance Indicators Plan Methodology	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
4	1	Approval Resolution – Approval and Review of Employee Compensation Policy	Human Resources	January Regular BOD Meeting	Strategic	Reoccurring
5	1	Approval Resolution – Approval and Review of Holiday Policy	Human Resources	January Regular BOD Meeting	Strategic	Reoccurring
6	1	Approval Resolution – Approval of 2020 Capital Improvement Plan Budget Amendment for Purchase of Land and Improvements - Esperanza, Ridgmar, and Spanish Oak Substations	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
7	1	Approval Resolution – Approval of 2021 NRECA Annual Membership Dues	Chief Executive Officer	January Regular BOD Meeting	Compliance	Reoccurring
8	1	Approval Resolution – Approval of Contract Extension for National Information Solutions Cooperative (NISC)	Chief Information Officer	January Regular BOD Meeting	Strategic	Reoccurring
9	1	Approval Resolution – Approval of Defeasance of the Cooperative's Series 2002 Bonds	Chief Financial Officer	January Regular BOD Meeting	Strategic	Ad-hoc
10	1	Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19	Chief Executive Officer	January Regular BOD Meeting	Strategic	Ad-hoc
11	1	Approval Resolution – Approval of Fleet Maintenance and Repair Contract	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
12	1	Approval Resolution – Approval of TEC Annual Membership Dues	Chief Executive Officer	January Regular BOD Meeting	Strategic	Reoccurring
13	1	Approval Resolution – Authorization of Filing Application with Public Utility Commission for Service Boundary Change or Exception to PEC Certificate of Convenience and Necessity	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
14	1	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
15	1	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
16	1	Cooperative Procurement Review and Update	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
17	1	Cooperative Update	Chief Executive Officer	January Regular BOD Meeting	Strategic	Reoccurring

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Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
18	1	Cyber Security Review and Update	Chief Information OFficer	January Regular BOD Meeting	Strategic	Ad-Hoc
19	1	Discussion of PEC's Municipal Franchise Agreements	General Counsel	January Regular BOD Meeting	Strategic	Ad-hoc
20	1	Draft Resolution – Approval of 2021 NRECA Annual Meeting Voting Delegates, 2021 CFC District Voting Delegates, and 2021 NRTC Voting Delegates		January Regular BOD Meeting	Strategic	Reoccurring
21	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Fee Schedule	Markets	January Regular BOD Meeting	Strategic	Reoccurring
22	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Industrial Power Rate	Markets	January Regular BOD Meeting	Strategic	Reoccurring
23	1	Draft Resolution – Approval for Directing the General Counsel to Prepare 2021 Proposed Non-Director Election Ballot Item(s)	General Counsel	January Regular BOD Meeting	Strategic	Reoccurring
24	1	Draft Resolution – Approval of Activities Regarding Broadband Business Opportunities	General Counsel	January Regular BOD Meeting	Strategic	Ad-hoc
25	1	Draft Resolution – Approval of Appointments to 2021 Qualifications and Elections Committee	General Counsel	January Regular BOD Meeting	Compliance	Reoccurring
26	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Facilities Rental Rider	Markets	January Regular BOD Meeting	Strategic	Reoccurring
27	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Large Power Rate	Markets	January Regular BOD Meeting	Strategic	Reoccurring
28	1	Enterprise Risk Management (ERM) Quarterly Update	VP, Compliance & Regulatory	January Regular BOD Meeting	Strategic	Ad-hoc
29	1	Ethics and Compliance Quarterly Report	General Counsel	January Regular BOD Meeting	Compliance	Reoccurring
30	1	Financial Services Monthly Report	Chief Financial Officer	January Regular BOD Meeting	Strategic	Reoccurring
31	1	Markets Monthly Report	Markets	January Regular BOD Meeting	Strategic	Reoccurring
32	1	Operations Report	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
33	1	Real Estate Update	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
34	1	Review and Approval of Draft 2021 CEO Goals	Chief Executive Officer	January Regular BOD Meeting	Strategic	Reoccurring
35	1	Safety and Security Matters	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
36	1	TEC Directors Conference – Virtual Event	General Counsel	January 11-14, 2021	Informational	Reoccurring
37	2	2021 Election Timeline Update	General Counsel	February Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
38	2	Annual Performance Chief Executive Officer	General Counsel	February Regular	Compliance	Reoccurring
39	2	(CEO) Goals Approval Resolution – Approval for Directing the General Counsel to Prepare 2021 Proposed Non-Director Election Ballot	General Counsel	Board Meeting February Regular Board Meeting	Strategic	Reoccurring
40	2	Item(s) Approval Resolution – Approval of 2021 NRECA Annual Meeting Voting Delegates, 2021 CFC District Voting Delegates, and 2021 NRTC Voting Delegates	Chief Executive Officer	February Regular Board Meeting	Strategic	Reoccurring
41	2	Approval Resolution – Approval of Activities Regarding Broadband Business Opportunities	Board of Directors	February Regular Board Meeting	Strategic	Ad-Hoc
42	2	Approval Resolution – Approval of Appointments to 2021 Qualifications and Elections Committee	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
43	2	Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19	Chief Executive Officer	February Regular Board Meeting	Strategic	Ad-Hoc
44	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Facilities Rental Rider	Markets	February Regular Board Meeting	Strategic	Reoccurring
45	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Fee Schedule	Markets	February Regular Board Meeting	Strategic	Reoccurring
46	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Industrial Power Rate	Markets	February Regular Board Meeting	Strategic	Reoccurring
47	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Large Power Rates	Markets	February Regular Board Meeting	Strategic	Reoccurring
48	2	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	February Regular Board Meeting	Strategic	Reoccurring
49	2	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	February Regular Board Meeting	Strategic	Reoccurring
50	2	Cooperative Update	Chief Executive Officer	February Regular Board Meeting	Strategic	Reoccurring
51	2	Draft Resolution – Approval and Review of Board Responsibilities and Delegation of Authority Policy	Chief Executive Officer	February Regular Board Meeting	Compliance	Reoccurring
52	2	Draft Resolution – Approval and Review of Policy for Establishing Procedures for Disposition of All or a Substantial Portion of the Cooperative's Property	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
53	2	Draft Resolution – Approval and Review of Privacy and Confidentiality Policy	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
54	2	Draft Resolution – Approval and Review to Rescind Identity Theft Prevention Policy and Incorporate in Privacy and Confidentiality Policy	General Counsel	February Regular Board Meeting	Compliance	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
55	2	Financial Services Monthly Report	Chief Operations Officer	February Regular Board Meeting	Strategic	Reoccurring
56	2	Key Performance Indicator (KPI) Update of 2020 Period 2 Results	Chief Operations Officer	February Regular Board Meeting	Strategic	Reoccurring
57	2	Markets Monthly Report	Markets	February Regular Board Meeting	Strategic	Reoccurring
58	2	Online NRECA PowerXchange (Annual Meeting)	General Counsel	February 25 and March 2-4, 2021	Informational	Reoccurring
59	2	Operations Report	Chief Executive Officer	February Regular Board Meeting	Compliance	Reoccurring
60	2	Real Estate Update	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
61	2	Report on NRECA 2021 Compendium of Proposed Resolutions	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
62	2	Safety and Security Matters	Markets	February Regular Board Meeting	Strategic	Reoccurring
63	2	Unmanned Aerial Systems (UAS)/Drones Program Review	Chief Operations Officer	February Regular Board Meeting	Compliance	Reoccurring
64	3	2021 Election Timeline Update	General Counsel	March Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
65	3	Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19	General Counsel	March Regular BOD Meeting	Compliance	Reoccurring
66	3	Approval Resolution - Approval to Amend Tariff & Business Rules - Discontinuation of Service	VP Markets	March Regular BOD Meeting	Strategic	Ad-hoc
67	3	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
68	3	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
69	3	Cooperative Update	Chief Executive Officer	March Regular BOD Meeting	Strategic	Reoccurring
70	3	Draft Resolution – Approval and Certification of 2021 Election Ballot	General Counsel	March Regular BOD Meeting	Compliance	Reoccurring
71	3	Draft Resolution – Approval and Review of Investment Policy	Chief Financial Officer	March Regular BOD Meeting	Compliance	Reoccurring (every 3 years)
72	3	Draft Resolution – Approval of 2021 Annual Meeting Agenda	General Counsel	March Regular BOD Meeting	Compliance	Reoccurring
73	3	Draft Resolution – Approval of 2021 Cooperative Response Center (CRC) Voting Delegates	Chief Operations Officer	March Regular BOD Meeting	Compliance	Reoccurring
74	3	Draft Resolution – Approval of Construction Contract, Wirtz to Flat Rock to Paleface	Chief Operations Officer	March Regular BOD Meeting	Strategic	Ad-Hoc
75	3	Financial Services Monthly Report	Chief Financial Officer	March Regular BOD Meeting	Strategic	Reoccurring

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Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
76	3	Information Technology Report	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
77	3	Markets Monthly Report	Markets	March Regular BOD Meeting	Strategic	Reoccurring
78	3	Online NRECA PowerXchange (Annual Meeting)	General Counsel	February 25 and March 2-4, 2021	Informational	Reoccurring
79	3	Operations Report	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
80	3	Real Estate Update	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
81	3	Resolution - Approval of Cooperative Advanced Metering Infrastructure (AMI) Meter Mass Exchange Contract	Engineering	March Regular BOD Meeting	Strategic	Ad-Hoc
82	3	Resolution - Approval of Vegetation Management Master Services Contracts	Chief Operations Officer	March Regular BOD Meeting	Strategic	Ad-Hoc
83	3	Safety and Security Matters	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
84	4	2021 Election Timeline Update	General Counsel	April Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
85	4	Approval Resolution – Approval and Certification of 2021 Election Ballot	General Counsel	April Regular BOD Meeting	Compliance	Reoccurring
86	4	Approval Resolution – Approval and Review of Investment Policy	Chief Financial Officer	April Regular BOD Meeting	Compliance	Reoccurring (every 3 years)
87	4	Approval Resolution – Approval of 2020 Financial Audit and Management Letter by Bolinger, Segars, Gilbert & Moss (BSGM)	Chief Financial Officer	April Regular BOD Meeting	Compliance	Reoccurring
88	4	Approval Resolution – Approval of 2021 Annual Meeting Agenda	General Counsel	April Regular BOD Meeting	Strategic	Reoccurring
89	4	Approval Resolution – Approval of 2021 Cooperative Response Center (CRC) Voting Delegates	Chief Operations Officer	April Regular BOD Meeting	Compliance	Reoccurring
90	4	Approval Resolution – Approval of Construction Contract, Wirtz to Flat Rock to Paleface	Chief Operations Officer	April Regular BOD Meeting	Strategic	Ad-Hoc
91	4	Approval Resolution – Approval of Director Candidates for 2021 Pedernales Electric Cooperative Board of Director's Election Ballot	General Counsel	April Regular BOD Meeting	Compliance	Reoccurring
92	4	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
93	4	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
94	4	Cooperative Update	Chief Executive Officer	April Regular BOD Meeting	Strategic	Reoccurring

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Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
95	4	Cyber Security Update	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
96	4	Draft Resolution – Approval and Review of Unclaimed Property Policy	Chief Financial Officer	April Regular BOD Meeting	Compliance	Reoccurring (every 5 years)
97	4	Draft Resolution – Review and Approval of Board Responsibilities and Delegation of	General Counsel	April Regular BOD Meeting	Compliance	Reoccurring
98	4	Authority Policy Draft Resolution - Review and Approval of Community Support - Member Assistance Programs (MAP) Policy	Public Affairs	April Regular BOD Meeting	Compliance	Reoccurring
99	4	Draft Resolution - Review and Approval of Community Support - Power of Change Program Policy	Public Affairs	April Regular BOD Meeting	Compliance	Reoccurring
100	4	Draft Resolution - Review and Approval of Community Support Policy	Public Affairs	April Regular BOD Meeting	Compliance	Reoccurring
101	4	Draft Resolution - Review and Approval of Enterprise Risk Management (ERM) Governance Policy	V.P. Compliance & Regulatory	April Regular BOD Meeting	Compliance	Reoccurring
102	4	Enterprise Risk Management (ERM) Quarterly Update	VP, Compliance & Regulatory	April Regular BOD Meeting	Strategic	Reoccurring
103	4	Ethics and Compliance Quarterly Update	Ethics and Compliance Officer	April Regular BOD Meeting	Strategic	Reoccurring
104	4	Financial Services Monthly Report	Chief Financial	April Regular BOD	Strategic	Reoccurring
105	4	Markets Monthly Report	Officer Markets	Meeting April Regular BOD Meeting	Strategic	Reoccurring
106	4	Note: Audit Committee Meeting – 2020 Audit (03/29 to 04/07)	Chief Financial Officer	April Audit Committee Meeting	Compliance	Reoccurring
107	4	Operations Report	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
108	4	Presentation of 2020 Financial Audit and Management Letter by Bolinger, Segars, Gilbert & Moss (BSGM)	Chief Financial Officer	April Audit Committee Meeting	Strategic	Reoccurring
109	4	Qualifications and Elections Committee (QEC) Recommendation of Qualified Candidates - QEC Representative	General Counsel	April Regular BOD Meeting	Compliance	Reoccurring
110	4	Real Estate Update	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
111	4	Report on Property Liability Insurance	General Counsel	April Regular BOD	Strategic	Ad-Hoc
112	4	Policies Safety and Security Matters	Chief Operations Officer	Meeting April Regular BOD Meeting	Strategic	Reoccurring
113	5	2021 Election Timeline Update	General Counsel	May Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
114	5	Approval Resolution – Approval and Review of Unclaimed Property Policy	Chief Financial Officer	May Regular BOD Meeting	Compliance	Reoccurring (every 5 years)
115	5	Approval Resolution – Review and Approval of Board Responsibilities and Delegation of Authority Policy	General Counsel	May Regular BOD Meeting	Compliance	Reoccurring
116	5	Approval Resolution - Review and Approval of Community Support - Member Assistance Programs (MAP) Policy	Public Affairs	May Regular BOD Meeting	Compliance	Reoccurring
117	5	Approval Resolution - Review and Approval of Community Support - Power of Change Program Policy	Public Affairs	May Regular BOD Meeting	Compliance	Reoccurring
118	5	Approval Resolution - Review and Approval of Community Support Policy	Public Affairs	May Regular BOD Meeting	Compliance	Reoccurring
119	5	Approval Resolution - Review and Approval of Enterprise Risk Management (ERM) Governance Policy	V.P Compliance & Regulatory	May Regular BOD Meeting	Compliance	Reoccurring
120	5	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
121	5	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
122	5	Cooperative Update	Chief Executive Officer	May Regular BOD Meeting	Strategic	Reoccurring
123	5	Draft Resolution - Approval to Rescind Identity Theft Prevention Policy and Incorporate into Privacy and Confidentiality Policy	General Counsel	May Regular BOD Meeting	Compliance	Ad-Hoc
124	5	Draft Resolution – Review and Approval of Privacy and Confidentiality Policy and Incorporation of Identity Theft Prevention Policy	General Counsel	May Regular BOD Meeting	Compliance	Reoccurring
125	5	Emergency Operations Plan (EOP) Update	Chief Operations Officer	May Regular BOD Meting	Strategic	Reoccurring
126	5	Financial Services Monthly Report	Chief Financial Officer	May Regular BOD Meeting	Strategic	Reoccurring
127	5	Markets Monthly Report	Markets	May Regular BOD Meeting	Strategic	Reoccurring
128	5	Moment of Silence in Commemoration of Memorial Day	Board President	May Regular BOD Meeting	Strategic	Reoccurring
129	5	Operations Report	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
130	5	Real Estate Executive Summary Update	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
131	5	Safety and Security Matters	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring

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Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
132	6	Acknowledgement and Seating of Directors Elected at Annual Meeting	General Counsel	June Regular BOD Meeting	Compliance - Bylaws	Reoccurring
133	6	Approval Resolution - Approval of Texas Electric Cooperative (TEC) Delegates for TEC Annual Meeting	General Counsel	June Regular BOD Meeting	Compliance - TEC	Reoccurring
134	6	Approval Resolution – Approval of the Appointment of Audit Committee and Audit Committee Chairperson	General Counsel	June Regular BOD Meeting	Compliance - Bylaws	Reoccurring
135	6	Approval Resolution - Approval to Rescind Identity Theft Prevention Policy and Incorporate into Privacy and Confidentiality Policy	General Counsel	June Regular BOD Meeting	Compliance	Ad-Hoc
136	6	Approval Resolution – Review and Approval of Privacy and Confidentiality Policy and Incorporation of Identity Theft Prevention Policy	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring
137	6	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	June Regular BOD Meeting	Strategic	Reoccurring
138	6	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	June Regular BOD Meeting	Strategic	Reoccurring
139	6	Approval to Review and Reaffirm/Amend Audit Committee Charter	General Counsel	June Regular BOD Meeting	Compliance - Bylaws	Reoccurring
140	6	CFC Forum	General Counsel	TBD	Informational	Reoccurring
141	6	Conduct Annual Membership Meeting	Chief Executive Office	During June	Compliance - Bylaws	Reoccurring
142	6	Cooperative Update	Chief Executive Office	June Regular BOD Meeting	Strategic	Reoccurring
143	6	Cyber Security Quarterly Update	Chief Information Officer	June Regular BOD Meeting	Strategic	Reoccurring
144	6	Election - Office of President	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring
145	6	Election - Office of Secretary and Treasurer	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring
146	6	Election - Office of Vice President	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring
147	6	Financial Services Monthly Report	Chief Financial Officer	June Regular BOD Meeting	Strategic	Reoccurring
148	6	IT Quarterly Report	Chief Information Officer	June Regular BOD Meeting	Strategic	Reoccurring
149	6	Markets Monthly Report	Markets	June Regular BOD Meeting	Strategic	Reoccurring
150	6	Operations Report	Chief Operations Officer	June Regular BOD Meeting	Strategic	Reoccurring
151	6	Real Estate Update	Chief Operations Officer	June Regular BOD Meeting	Strategic	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
152	6	Receipt of Conflict of Interest Disclosure Form, Director Affirmation and Directors' Code of Conduct Acknowledgement for Directors	General Counsel	At conclusion of Annual Meeting	Compliance - Code of Conduct, Conflict of Interest Policies	Reoccurring
153	7	Approval Resolution – Approval of Authorization for Settlement of Litigation Matter(s)	General Counsel	July Regular BOD Meeting	Strategic	Reoccurring
154	7	Approval Resolution – Approval to Appoint CFC Voting Delegates for CFC District Meeting	General Counsel	July Regular BOD Meeting	Compliance - CFC	Reoccurring
155	7	Approval Resolution – Approval to Appoint NRECA Voting Delegates for NRECA Regional Meeting	General Counsel	July Regular BOD Meeting	Compliance - NRECA	Reoccurring
156	7	Approval Resolution – Approval to Appoint PEC's General Assembly Representative to Capital Area Council of Governments	Public Affairs	July Regular BOD Meeting	Compliance	Reoccurring
157	7	Approval Resolution – Proposal for Allocation of 2021 Net Margins to Capital Credits	Chief Financial Officer	July Regular BOD Meeting	Strategic	Reoccurring
158	7	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
159	7	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
160	7	CoBank Energy Directors Conference	General Counsel	TBD	Informational	Reoccurring
161	7	Cooperative Update	Chief Executive Office	July Regular BOD Meeting	Strategic	Reoccurring
162	7	Cost of Service Study - Fee Review - J Daniel, GDS & Associates	Engineering	July Regular BOD Meeting	Strategic	Ad-hoc
163	7	Draft Resolution - Review and Approval of Policy on Policies	General Counsel	July Regular BOD Meeting	Compliance	Reoccurring
164	7	Draft Resolution - Review of Election Services Provider Contract	General Counsel	July Regular BOD Meeting	Compliance	Reoccurring
165	7	Election Update - Annual Voter Turnout	General Counsel	July Regular BOD Meeting	Compliance – Election Policy and Procedures	Reoccurring
166	7	Enterprise Risk Management (ERM) Quarterly Update	VP, Compliance & Regulatory	July Regular BOD Meeting	Strategic	Ad-hoc
167	7	Ethics and Compliance Quarterly Report	General Counsel	July Regular BOD Meeting	Compliance	Reoccurring
168	7	Financial Services Monthly Report	Chief Financial Officer	July Regular BOD Meeting	Strategic	Reoccurring
169	7	Key Performance Indicator (KPI) Update Period 1 Results	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
170	7	Markets Monthly Report	Markets	July Regular BOD Meeting	Strategic	Reoccurring
171	7	Operations Update	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring

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Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
172	7	Real Estate Update	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
173	7	Receipt of Written Certification of the Election Results	General Counsel	Annual Meeting Minutes and for first Regular or Special Board Meeting Minutes after Annual Meeting	Compliance – Election Policy and Procedures	Reoccurring
174	7	Texas Public Power Association (TPPA) Annual Meeting	General Counsel	TBD	Informational	Reoccurring
175	8	Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring
176	8	Approval Resolution – Approval of Authorization for Settlement of Litigation Matter(s)	General Counsel	August Regular BOD Meeting	Strategic	Reoccurring
177	8	Approval Resolution - Review and Approval of Policy on Policies	General Counsel	August Regular BOD Meeting	Compliance	Reoccurring
178	8	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring
179	8	Conflict of Interest Training	General Counsel	August Regular BOD Meeting	Compliance	Reoccurring
180	8	Cooperative Update	Chief Executive Officer	August Regular BOD Meeting	Strategic	Reoccurring
181	8	Draft Resolution - Approval to Amend Tariff and Business Rules - Forms	Markets	August Regular BOD Meeting	Compliance	Reoccurring
182	8	Draft Resolution - Approval to file Interim Update of Transmission Cost of Service Rates	General Counsel (Compliance & Regulatory)	August Regular BOD Meeting	Strategic	Reoccurring
183	8	Draft Resolution - Review of Election Services Provider Contract	General Counsel	August Regular BOD Meeting	Compliance	Reoccurring
184	8	Financial Services Monthly Report	Chief Financial Officer	August Regular BOD Meeting	Strategic	Reoccurring
185	8	Investment Advisor Update	Chief Financial Officer	August Regular BOD Meeting (biennial-2018)	Strategic	Reoccurring
186	8	Markets Monthly Report	Markets	August Regular BOD Meeting	Strategic	Reoccurring
187	8	Operations Report	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring
188	8	Post-Election Analysis and Annual Review	General Counsel	August Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
189	8	Real Estate Update	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring
190	8	TEC Digital Event	General Counsel	TBD	Informational	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
191	9	Approval Resolution – Approval of 2022 Power Supply Plan and 2022 Power Supply Plan Delegation of Authority	Markets	September Regular BOD Meeting	Strategic	Reoccurring
192	9	Approval Resolution – Approval of Amendments to Tariff and Business Rules - Section 700 Appendices (Forms)	Markets	September Regular BOD Meeting	Strategic	Reoccurring
193	9	Approval Resolution – Approval of Authorization for Settlement of Litigation Matter(s)	General Counsel	September Regular BOD Meeting	Strategic	Reoccurring
194	9	Approval Resolution – Approval of Contract for 2022 Election Services Provider	General Counsel	September Regular BOD Meeting	Strategic	Reoccurring
195	9	Approval Resolution – Approval of Directive for Delegates Regarding Upcoming NRECA Regional Meeting	Executive Vice President, Public Affairs	September Regular BOD Meeting	Strategic	Ad-hoc
196	9	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions		September Regular BOD Meeting	Strategic	Reoccurring
197	9	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring
198	9	Audit Committee Review of IRS Form 990	Chief Financial Officer	September Audit Committee Meeting	Strategic	Reoccurring
199	9	Cooperative Update	Chief Executive Officer	September Regular BOD Meeting	Strategic	Reoccurring
200	9	Cyber Security Quarterly Update	Chief Information Officer	September Regular BOD Meeting	Strategic	Reoccurring
201	9	Directors' Conflict of Interest Training and Directors' Code of Conduct Training	Legal Services	September Regular BOD Meeting	Compliance	Reoccurring
202	9	Draft Resolution - Approval to Establish 2022 Annual Meeting Date and Location	Executive Vice President, Public Affairs	September Regular BOD Meeting	Strategic	Reoccurring
203	9	Financial Services Monthly Report	Chief Financial Officer	September Regular BOD Meeting	Strategic	Reoccurring
204	9	Information Technology Quarterly Report	Chief Information Officer	September Regular BOD Meeting	Strategic	Reoccurring
205	9	Markets Monthly Report	Markets	September Regular BOD Meeting	Strategic	Reoccurring
206	9	Operations Report	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring
207	9	Real Estate Update	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring
208	9	Safety and Security Matters	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
209	10	Annual Review of Board Assessment	Legal Services	October Regular BOD Meeting	Strategic	Reoccurring
210	10	Annual Review of Strategic Plan	Chief Executive Officer	October Regular BOD Meeting	Strategic	Reoccurring
211	10	Approval Resolution – Approval of Directive for Delegates Regarding Upcoming NRECA Regional Meeting	Executive Vice President, Public Affairs	October Regular BOD Meeting	Strategic	Reoccurring
212	10	Approval Resolution – Approval to Establish Annual Meeting Date, Time, and Location	Chief Executive Officer	October Regular BOD Meeting	Compliance	Reoccurring
213	10	Approval Resolution – Recommended Approval by Board of Directors of 2020 IRS Form 990	Chief Financial Officer	October Regular BOD Meeting	Compliance	Reoccurring
214	10	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
215	10	Approval Resolution(s) – Approval Resolution of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
216	10	Business Plan Review	Chief Executive Officer	October Regular BOD Meeting	Strategic	Reoccurring
217	10	Cooperative Update	Chief Executive Officer	October Regular BOD Meeting	Strategic	Reoccurring
218	10	Draft Resolution – Approval of 2022 Capital Improvement Plan (CIP), Including Items Concerning Competitive Matters, Personnel, Contracts and Real Estate	Chief Financial Officer	October Regular BOD Meeting	Compliance	Reoccurring
219	10	Draft Resolution – Approval of 2022 Rate Plan	Markets	October Regular BOD Meeting	Strategic	Reoccurring
220	10	Draft Resolution - Approval to Amend Tariff and Business Rules - Interconnected Generation	Markets	October Regular BOD Meeting	Strategic	Reoccurring
221	10	Enterprise Risk Management (ERM) Quarterly Update	VP, Compliance & Regulatory	October Regular BOD Meeting	Strategic	Reoccurring
222	10	Ethics and Compliance Quarterly Report	General Counsel	October Regular BOD Meeting	Compliance	Reoccurring
223	10	Financial Services Monthly Report	Chief Financial Officer	October Regular BOD Meeting	Strategic	Reoccurring
224	10	Introduction Discussion of 2021 Operating Budget & Capital Improvement Plan (CIP)	Chief Financial Officer	October Regular BOD Meeting	Strategic	Reoccurring
225	10	Markets Monthly Report	Markets	October Regular BOD Meeting	Strategic	Reoccurring
226	10	NRECA Online Regional Week	General Counsel	TBD	Informational	Reoccurring
227	10	NRECA Pre-Meeting Director Training	General Counsel	TBD	Informational	Reoccurring
228	10	NRECA Regions VII & X Meeting	General Counsel	TBD	Informational	Reoccurring
229	10	Operations Report	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring

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Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
230	10	Plan Administration Committee (PAC) Advisor Update - Bernie Dawson	General Counsel	October Regular BOD Meeting	Strategic	Reoccurring
231	10	Plan Administration Committee (PAC) Investment Update by PAC Chair - Drew McCorkle, Captrust	VP, Human Resources	October Regular BOD Meeting	Strategic	Reoccurring
232	10	Real Estate Update	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
233	10	Safety and Security Matters	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
234	11	Approval Resolution – Approval of 2022 Operating Budget and Capital Improvement Plan (CIP), Including Items Concerning Competitive Matters, Personnel, Contracts and Real Estate	Chief Financial Officer	Nov Regular BOD Meeting	Compliance	Reoccurring
235	11	Approval Resolution – Approval of 2022 Rate Plan	Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
236	11	Approval Resolution – Approval of Appointment of Members to PEC Plan Administration Committee	VP, Human Resources	November Regular BOD Meeting	Strategic	Reoccurring
237	11	Approval Resolution – Approval to Amend Tariff and Business Rules – Interconnected Generation	Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
238	11	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
239	11	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
240	11	CFC IBES - TBD	General Counsel	TBD	Informational	Reoccurring
241	11	Cooperative Update	Chief Executive Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
242	11	Draft Resolution – Approval of 2022 Election Communications Plan	Public Affairs	Nov Regular BOD Meeting	Compliance	Reoccurring
243	11	Draft Resolution - Approval to Amend Tariff and Business Rules – 2022 Rate Plan Items	Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
244	11	Draft Resolution – Approval to Amend Tariff and Business Rules – Interconnected Generation	Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
245	11	Draft Resolution – Approval to Amend Tariff and Business Rules – Unmetered Devices Rate Option	Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
246	11	Draft Resolution – Review and Approval of Policy for Establishing Procedures for Disposition of All or a Substantial Portion of the Cooperative's Property	Chief Financial Officer	November Regular BOD Meeting	Compliance	Reoccurring
247	11	Emergency Operations Plan (EOP) Review	Chief Operations Officer	Nov Regular BOD Meeting	Compliance	Reoccurring
248	11	Financial Services Monthly Report	Chief Financial Officer	Nov Regular BOD Meeting	Strategic	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
249	11	Markets Monthly Report	Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
250	11	Operations Report	Chief Operations Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
251	11	Real Estate Update	Chief Operations Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
252	11	Recognition of Veterans Day with Moment of Silence	Board President	Nov Regular BOD Meeting	Compliance	Reoccurring
253	11	Safety and Security Matters	Chief Operations Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
254	12	2022 NRECA Proposed Resolutions Update	Public Affairs	December Regular BOD Meeting	Strategic	Reoccurring
255	12	Approval Resolution – Approval of 2022 Cooperative Election Timeline	General Counsel	December Regular BOD Meeting	Compliance	Reoccurring
256	12	Approval Resolution – Approval of 2022 Election Communications Plan	Chief Executive Officer	December Regular BOD Meeting	Strategic	Reoccurring
257	12	Approval Resolution – Approval of 2022 Texas Legislative Positions	Public Affairs	December Regular BOD Meeting	Compliance	Reoccurring
258	12	Approval Resolution – Approval of Negotiation and Execution of Employment Agreement with Chief Executive Officer	Chief Executive Officer	December Regular BOD Meeting	Strategic	Ad-Hoc
259	12	Approval Resolution – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	December Regular BOD Meeting	Strategic	Reoccurring
260	12	Approval Resolution – Approval to Amend Tariff and Business Rules – 2022 Rate Plan Items	Markets	December Regular BOD Meeting	Strategic	Reoccurring
261	12	Approval Resolution – Approval to Amend Tariff and Business Rules – Interconnected Generation	Markets	December Regular BOD Meeting	Strategic	Reoccurring
262	12	Approval Resolution – Approval to Amend Tariff and Business Rules - Unmetered Devices Rate Options	Markets	December Regular BOD Meeting	Strategic	Reoccurring
263	12	Approval Resolution – Review and Approval of Policy for Establishing Procedures for Disposition of All or a Substantial Portion of the Cooperative's Property	Chief Financial Officer	December Regular BOD Meeting	Compliance	Reoccurring
264	12	Approval Resolution –Review and Approval of 2021 CEO Goals and Performance Evaluation	Board of Directors	December Regular BOD Meeting	Compliance	Reoccurring
265	12	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	December Regular BOD Meeting	Strategic	Reoccurring
266	12	Cooperative Update	Chief Executive Officer	December Regular BOD Meeting	Strategic	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
267	12	Cyber Security Quarterly Update	Chief Information Officer	December Regular BOD Meeting	Strategic	Reoccurring
268	12	Draft Resolution – Approval of 2022 Key Performance Indicators Plan Methodology	Chief Operations Officer	December Regular BOD Meeting	Strategic	Reoccurring
269	12	Draft Resolution – Approval of Directive for Delegates Regarding Upcoming Regional & National Meetings	Public Affairs	December Regular BOD Meeting	Strategic	Reoccurring
270	12	Financial Services Monthly Report	Chief Financial Officer	December Regular BOD Meeting	Strategic	Reoccurring
271	12	Information Technology Quarterly Report	Chief Information Officer	December Regular BOD Meeting	Strategic	Reoccurring
272	12	Markets Monthly Report	Markets	December Regular BOD Meeting	Strategic	Reoccurring
273	12	NRECA Winter School for Directors - TBD	Board of Directors	TBD	Informational	Reoccurring
274	12	Operations Report	Chief Operations Officer	December Regular BOD Meeting	Strategic	Reoccurring
275	12	Real Estate Update	Chief Operations Officer	December Regular BOD Meeting	Strategic	Reoccurring
276	12	Safety and Security Matters	Chief Operations Officer	December Regular BOD Meeting	Strategic	Reoccurring

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