

# PEC Annual Planning Calendar

| Item # | Month | Description   | Owner                     | Due Date Notes              | Strategic Item / Compliance Item            | Reoccurring / Ad-hoc |
|--------|-------|---|---------------------------|-----------------------------|---|----------------------|
| 1      | 1     | 2021 Election Timeline Update   | General Counsel           | January Regular BOD Meeting | Compliance - Election Policy and Procedures | Reoccurring          |
| 2      | 1     | Annual Review of Strategic Plan   | General Counsel           | January Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 3      | 1     | Approval Resolution – 2021 Key Performance Indicators Plan Methodology  | Chief Operations Officer  | January Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 4      | 1     | Approval Resolution – Approval and Review of Employee Compensation Policy   | Human Resources           | January Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 5      | 1     | Approval Resolution – Approval and Review of Holiday Policy   | Human Resources           | January Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 6      | 1     | Approval Resolution – Approval of 2020 Capital Improvement Plan Budget Amendment for Purchase of Land and Improvements - Esperanza, Ridgmar, and Spanish Oak Substations          | Chief Operations Officer  | January Regular BOD Meeting | Strategic                                   | Ad-Hoc               |
| 7      | 1     | Approval Resolution – Approval of 2021 NRECA Annual Membership Dues   | Chief Executive Officer   | January Regular BOD Meeting | Compliance                                  | Reoccurring          |
| 8      | 1     | Approval Resolution – Approval of Contract Extension for National Information Solutions Cooperative (NISC)  | Chief Information Officer | January Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 9      | 1     | Approval Resolution – Approval of Defeasance of the Cooperative’s Series 2002 Bonds   | Chief Financial Officer   | January Regular BOD Meeting | Strategic                                   | Ad-hoc               |
| 10     | 1     | Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19  | Chief Executive Officer   | January Regular BOD Meeting | Strategic                                   | Ad-hoc               |
| 11     | 1     | Approval Resolution – Approval of Fleet Maintenance and Repair Contract   | Chief Operations Officer  | January Regular BOD Meeting | Strategic                                   | Ad-Hoc               |
| 12     | 1     | Approval Resolution – Approval of TEC Annual Membership Dues  | Chief Executive Officer   | January Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 13     | 1     | Approval Resolution – Authorization of Filing Application with Public Utility Commission for Service Boundary Change or Exception to PEC Certificate of Convenience and Necessity | Chief Operations Officer  | January Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 14     | 1     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions  | Chief Operations Officer  | January Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 15     | 1     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions   | Chief Operations Officer  | January Regular BOD Meeting | Strategic                                   | Ad-Hoc               |
| 16     | 1     | Cooperative Procurement Review and Update   | Chief Operations Officer  | January Regular BOD Meeting | Strategic                                   | Ad-Hoc               |
| 17     | 1     | Cooperative Update  | Chief Executive Officer   | January Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 18     | 1     | Discussion of PEC’s Municipal Franchise Agreements  | General Counsel           | January Regular BOD Meeting | Strategic                                   | Ad-hoc               |

# PEC Annual Planning Calendar

| Item # | Month | Description  | Owner                    | Due Date Notes               | Strategic Item / Compliance Item            | Reoccurring / Ad-hoc |
|--------|-------|--|--------------------------|------------------------------|---|----------------------|
| 19     | 1     | Draft Resolution – Approval of 2021 NRECA Annual Meeting Voting Delegates, 2021 CFC District Voting Delegates, and 2021 NRTC Voting Delegates    | General Counsel          | January Regular BOD Meeting  | Strategic                                   | Reoccurring          |
| 20     | 1     | Draft Resolution – Approval to Amend Tariff and Business Rules - Fee Schedule  | Markets                  | January Regular BOD Meeting  | Strategic                                   | Reoccurring          |
| 21     | 1     | Draft Resolution – Approval to Amend Tariff and Business Rules - Industrial Power Rate   | Markets                  | January Regular BOD Meeting  | Strategic                                   | Reoccurring          |
| 22     | 1     | Draft Resolution – Approval for Directing the General Counsel to Prepare 2021 Proposed Non-Director Election Ballot Item(s)                      | General Counsel          | January Regular BOD Meeting  | Strategic                                   | Reoccurring          |
| 23     | 1     | Draft Resolution – Approval of Appointments to 2021 Qualifications and Elections Committee   | General Counsel          | January Regular BOD Meeting  | Compliance                                  | Reoccurring          |
| 24     | 1     | Draft Resolution – Approval to Amend Tariff and Business Rules - Facilities Rental Rider   | Markets                  | January Regular BOD Meeting  | Strategic                                   | Reoccurring          |
| 25     | 1     | Draft Resolution – Approval to Amend Tariff and Business Rules - Large Power Rate  | Markets                  | January Regular BOD Meeting  | Strategic                                   | Reoccurring          |
| 26     | 1     | Financial Services Monthly Report  | Chief Financial Officer  | January Regular BOD Meeting  | Strategic                                   | Reoccurring          |
| 27     | 1     | Markets Monthly Report   | VP, Markets              | January Regular BOD Meeting  | Strategic                                   | Reoccurring          |
| 28     | 1     | Operations Report  | Chief Operations Officer | January Regular BOD Meeting  | Strategic                                   | Reoccurring          |
| 29     | 1     | Review and Approval of Draft 2021 CEO Goals  | Chief Executive Officer  | January Regular BOD Meeting  | Strategic                                   | Reoccurring          |
| 30     | 1     | Safety and Security Matters  | Chief Operations Officer | January Regular BOD Meeting  | Strategic                                   | Reoccurring          |
| 31     | 1     | TEC Directors Conference – Virtual Event   | General Counsel          | January 11-14, 2021          | Informational                               | Reoccurring          |
| 32     | 2     | 2021 Election Timeline Update  | General Counsel          | February Regular BOD Meeting | Compliance - Election Policy and Procedures | Reoccurring          |
| 33     | 2     | Annual Performance Chief Executive Officer (CEO) Goals   | General Counsel          | February Regular BOD Meeting | Compliance                                  | Reoccurring          |
| 34     | 2     | Approval Resolution – Approval for Directing the General Counsel to Prepare 2021 Proposed Non-Director Election Ballot Item(s)                   | General Counsel          | February Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 35     | 2     | Approval Resolution – Approval of 2021 NRECA Annual Meeting Voting Delegates, 2021 CFC District Voting Delegates, and 2021 NRTC Voting Delegates | Chief Executive Officer  | February Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 36     | 2     | Approval Resolution – Approval of Appointments to 2021 Qualifications and Elections Committee  | General Counsel          | February Regular BOD Meeting | Compliance                                  | Reoccurring          |
| 37     | 2     | Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19               | Chief Executive Officer  | February Regular BOD Meeting | Strategic                                   | Ad-Hoc               |

# PEC Annual Planning Calendar

| Item # | Month | Description  | Owner                     | Due Date Notes                  | Strategic Item / Compliance Item            | Reoccurring / Ad-hoc |
|--------|-------|--|---------------------------|---------------------------------|---|----------------------|
| 38     | 2     | Approval Resolution – Approval to Amend Tariff and Business Rules – Facilities Rental Rider  | Markets                   | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 39     | 2     | Approval Resolution – Approval to Amend Tariff and Business Rules – Fee Schedule   | Markets                   | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 40     | 2     | Approval Resolution – Approval to Amend Tariff and Business Rules – Industrial Power Rate  | Markets                   | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 41     | 2     | Approval Resolution – Approval to Amend Tariff and Business Rules – Large Power Rates  | Markets                   | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 42     | 2     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions   | Chief Operations Officer  | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 43     | 2     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions  | Chief Operations Officer  | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 44     | 2     | Control Centers and Facilities Update  | Chief Executive Officer   | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 45     | 2     | Cooperative Update   | Chief Executive Officer   | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 46     | 2     | Cyber Security Review and Update   | Chief Information Officer | February Regular BOD Meeting    | Strategic                                   | Ad-Hoc               |
| 47     | 2     | Draft Resolution – Approval and Review of Policy for Establishing Procedures for Disposition of All or a Substantial Portion of the Cooperative’s Property | General Counsel           | February Regular BOD Meeting    | Compliance                                  | Reoccurring          |
| 48     | 2     | Draft Resolution – Approval of 2021 NRECA Annual Membership Dues   | Chief Executive Officer   | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 49     | 2     | Draft Resolution – Approval of 2021-2026 Strategic Plan  | Board of Directors        | February Regular BOD Meeting    | Compliance                                  | Every 5-years        |
| 50     | 2     | Draft Resolution – Approval of Activities Regarding Broadband Business Opportunities   | General Counsel           | February Regular BOD Meeting    | Strategic                                   | Ad-hoc               |
| 51     | 2     | Financial Services Monthly Report  | Chief Operations Officer  | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 52     | 2     | Key Performance Indicator (KPI) Update of 2020 Period 2 Results  | Chief Operations Officer  | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 53     | 2     | Markets Monthly Report   | VP, Markets               | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 54     | 2     | Online NRECA PowerXchange (Annual Meeting)   | General Counsel           | February 25 and March 2-4, 2021 | Informational                               | Reoccurring          |
| 55     | 2     | Operations Report  | Chief Executive Officer   | February Regular BOD Meeting    | Compliance                                  | Reoccurring          |
| 56     | 2     | Report on NRECA 2021 Compendium of Proposed Resolutions  | General Counsel           | February Regular BOD Meeting    | Compliance                                  | Reoccurring          |
| 57     | 2     | Safety and Security Matters  | Markets                   | February Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 58     | 3     | 2021 Election Timeline Update  | General Counsel           | March Regular BOD Meeting       | Compliance - Election Policy and Procedures | Reoccurring          |

# PEC Annual Planning Calendar

| Item # | Month | Description  | Owner                    | Due Date Notes                  | Strategic Item / Compliance Item | Reoccurring / Ad-hoc |
|--------|-------|--|--------------------------|---------------------------------|----------------------------------|----------------------|
| 59     | 3     | Approval Resolution – Approval of 2021 NRECA Annual Membership Dues  | Chief Executive Officer  | March Regular BOD Meeting       | Strategic                        | Reoccurring          |
| 60     | 3     | Approval Resolution – Approval of 2021-2026 Strategic Plan   | Board of Directors       | February Regular BOD Meeting    | Compliance                       | Every 5-years        |
| 61     | 3     | Approval Resolution – Approval of Activities Regarding Broadband Business Opportunities  | Board of Directors       | March Regular BOD Meeting       | Strategic                        | Ad-Hoc               |
| 62     | 3     | Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19 | General Counsel          | March Regular BOD Meeting       | Compliance                       | Reoccurring          |
| 63     | 3     | Approval Resolution – Approval of Revised 2021 Cooperative Election Timeline   | General Counsel          | March Regular BOD Meeting       | Compliance                       | Ad-Hoc               |
| 64     | 3     | Approval Resolution - Approval to Amend Tariff & Business Rules - Discontinuation of Service                                       | VP Markets               | March Regular BOD Meeting       | Strategic                        | Ad-hoc               |
| 65     | 3     | Approval Resolution – Approval to Reschedule 2021 Regular BOD Meeting  | General Counsel          | March Regular BOD Meeting       | Compliance                       | Ad-Hoc               |
| 66     | 3     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions                     | Chief Operations Officer | March Regular BOD Meeting       | Strategic                        | Reoccurring          |
| 67     | 3     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions                                      | Chief Operations Officer | March Regular BOD Meeting       | Strategic                        | Reoccurring          |
| 68     | 3     | Control Centers and Facilities Update  | Chief Executive Officer  | March Regular BOD Meeting       | Strategic                        | Reoccurring          |
| 69     | 3     | Cooperative Update   | Chief Executive Officer  | March Regular BOD Meeting       | Strategic                        | Reoccurring          |
| 70     | 3     | Draft Resolution – Approval and Certification of 2021 Election Ballot  | General Counsel          | March Regular BOD Meeting       | Compliance                       | Reoccurring          |
| 71     | 3     | Draft Resolution – Approval of 2021 Annual Meeting Agenda  | General Counsel          | March Regular BOD Meeting       | Compliance                       | Reoccurring          |
| 72     | 3     | Draft Resolution – Approval of 2021 Cooperative Response Center (CRC) Voting Delegates   | Chief Operations Officer | March Regular BOD Meeting       | Compliance                       | Reoccurring          |
| 73     | 3     | Draft Resolution – Approval of Construction Contract, Wirtz to Flat Rock to Paleface   | Chief Operations Officer | March Regular BOD Meeting       | Strategic                        | Ad-Hoc               |
| 74     | 3     | Financial Services Monthly Report  | Chief Financial Officer  | March Regular BOD Meeting       | Strategic                        | Reoccurring          |
| 75     | 3     | Markets Monthly Report   | VP, Markets              | March Regular BOD Meeting       | Strategic                        | Reoccurring          |
| 76     | 3     | Online NRECA PowerXchange (Annual Meeting)   | General Counsel          | February 25 and March 2-4, 2021 | Informational                    | Reoccurring          |
| 77     | 3     | Operations Report  | Chief Operations Officer | March Regular BOD Meeting       | Strategic                        | Reoccurring          |
| 78     | 3     | Real Estate Update   | Chief Operations Officer | March Regular BOD Meeting       | Strategic                        | Reoccurring          |
| 79     | 3     | Resolution - Approval of Cooperative Advanced Metering Infrastructure (AMI) Meter Mass Exchange Contract                           | Engineering              | March Regular BOD Meeting       | Strategic                        | Ad-Hoc               |

# PEC Annual Planning Calendar

| Item # | Month | Description  | Owner                    | Due Date Notes                | Strategic Item / Compliance Item            | Reoccurring / Ad-hoc |
|--------|-------|--|--------------------------|-------------------------------|---|----------------------|
| 80     | 3     | Resolution - Approval of Vegetation Management Master Services Contracts   | Chief Operations Officer | March Regular BOD Meeting     | Strategic                                   | Ad-Hoc               |
| 81     | 3     | Review of Operations, Financials, and Market Conditions on Extreme Cold Weather Event of February 2021                             | General Counsel          | March Regular BOD Meeting     | Strategic                                   | Ad-Hoc               |
| 82     | 3     | Safety and Security Matters  | Chief Operations Officer | March Regular BOD Meeting     | Strategic                                   | Reoccurring          |
| 83     | 3     | Unmanned Aerial Systems (UAS)/Drones Program Review  | Chief Operations Officer | March Regular BOD Meeting     | Compliance                                  | Reoccurring          |
| 84     | 4     | 2021 Election Timeline Update  | General Counsel          | April Regular BOD Meeting     | Compliance - Election Policy and Procedures | Reoccurring          |
| 85     | 4     | 4/6/21: Audit Committee Meeting – 2020 Audit   | Chief Financial Officer  | April Audit Committee Meeting | Compliance                                  | Reoccurring          |
| 86     | 4     | Approval Resolution – Approval and Certification of 2021 Election Ballot   | General Counsel          | April Regular BOD Meeting     | Compliance                                  | Reoccurring          |
| 87     | 4     | Approval Resolution – Approval of 2020 Financial Audit and Management Letter by Bolinger, Segars, Gilbert & Moss (BSGM)            | Chief Financial Officer  | April Regular BOD Meeting     | Compliance                                  | Reoccurring          |
| 88     | 4     | Approval Resolution – Approval of 2021 Annual Meeting Agenda   | General Counsel          | April Regular BOD Meeting     | Strategic                                   | Reoccurring          |
| 89     | 4     | Approval Resolution – Approval of 2021 Cooperative Response Center (CRC) Voting Delegates  | Chief Operations Officer | April Regular BOD Meeting     | Compliance                                  | Reoccurring          |
| 90     | 4     | Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19 | General Counsel          | April Regular BOD Meeting     | Compliance                                  | Reoccurring          |
| 91     | 4     | Approval Resolution – Approval of Director Candidates for 2021 Pedernales Electric Cooperative Board of Director's Election Ballot | General Counsel          | April Regular BOD Meeting     | Compliance                                  | Reoccurring          |
| 92     | 4     | Approval Resolution – Approval to Amend Tariff & Business Rules - Interconnected Generation  | Markets                  | April Regular BOD Meeting     | Strategic                                   | Ad-Hoc               |
| 93     | 4     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions                     | Chief Operations Officer | April Regular BOD Meeting     | Strategic                                   | Reoccurring          |
| 94     | 4     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions                                      | Chief Operations Officer | April Regular BOD Meeting     | Strategic                                   | Reoccurring          |
| 95     | 4     | Chief Executive Officer Action Plan and Annual Performance Goals Quarterly Update  | Board of Directors       | April Regular BOD Meeting     | Compliance                                  | Quarterly            |
| 96     | 4     | Control Centers and Facilities Update  | Chief Executive Officer  | April Regular BOD Meeting     | Strategic                                   | Reoccurring          |
| 97     | 4     | Cooperative Update   | Chief Executive Officer  | April Regular BOD Meeting     | Strategic                                   | Reoccurring          |

# PEC Annual Planning Calendar

| Item # | Month | Description   | Owner                        | Due Date Notes                | Strategic Item / Compliance Item            | Reoccurring / Ad-hoc |
|--------|-------|---|------------------------------|-------------------------------|---|----------------------|
| 98     | 4     | Draft Resolution - Determination and Approval of Necessity and Public Use for Acquisition of Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade; and Authorization of the Cooperative to Use Eminent Domain to Acquire Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade - B Gedrich | Engineering                  | April Regular BOD Meeting     | Strategic                                   | Ad-Hoc               |
| 99     | 4     | Draft Resolution - Review and Approval of Enterprise Risk Management (ERM) Governance Policy  | V.P. Compliance & Regulatory | April Regular BOD Meeting     | Compliance                                  | Reoccurring          |
| 100    | 4     | Enterprise Risk Management (ERM) Update   | VP, Compliance & Regulatory  | April Regular BOD Meeting     | Strategic                                   | Ad-hoc               |
| 101    | 4     | Financial Services Monthly Report   | Chief Financial Officer      | April Regular BOD Meeting     | Strategic                                   | Reoccurring          |
| 102    | 4     | Legislative Update  | Public Affairs               | April Regular BOD Meeting     | Strategic                                   | Ad-Hoc               |
| 103    | 4     | Markets Monthly Report  | VP, Markets                  | April Regular BOD Meeting     | Strategic                                   | Reoccurring          |
| 104    | 4     | Operations Report   | Chief Operations Officer     | April Regular BOD Meeting     | Strategic                                   | Reoccurring          |
| 105    | 4     | Presentation of 2020 Financial Audit and Management Letter by Bolinger, Segars, Gilbert & Moss (BSGM)   | Chief Financial Officer      | April Audit Committee Meeting | Strategic                                   | Reoccurring          |
| 106    | 4     | Qualifications and Elections Committee (QEC) Recommendation of Qualified Candidates - QEC Representative  | General Counsel              | April Regular BOD Meeting     | Compliance                                  | Reoccurring          |
| 107    | 4     | Report on Property Liability Insurance Policies   | General Counsel              | April Regular BOD Meeting     | Strategic                                   | Ad-Hoc               |
| 108    | 4     | Review of Operations, Financials, and Market Conditions on Extreme Cold Weather Event of February 2021  | General Counsel              | April Regular BOD Meeting     | Strategic                                   | Ad-Hoc               |
| 109    | 4     | Safety and Security Matters   | Chief Operations Officer     | April Regular BOD Meeting     | Strategic                                   | Reoccurring          |
| 110    | 5     | 2021 Election Timeline Update   | General Counsel              | May Regular BOD Meeting       | Compliance - Election Policy and Procedures | Reoccurring          |
| 111    | 5     | Approval Resolution – Approval of Construction Contract, Wirtz to Flat Rock to Paleface   | Chief Operations Officer     | May Regular BOD Meeting       | Strategic                                   | Ad-Hoc               |
| 112    | 5     | Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19  | General Counsel              | May Regular BOD Meeting       | Compliance                                  | Reoccurring          |
| 113    | 5     | Approval Resolution - Approval of Purchase of Land in Hays County   | Engineering                  | May Regular BOD Meeting       | Strategic                                   | Ad-Hoc               |
| 114    | 5     | Approval Resolution - Authorization to Amend Authority for Construction of Control Center   | Chief Executive Officer      | May Regular BOD Meeting       | Strategic                                   | Ad-Hoc               |

# PEC Annual Planning Calendar

| Item # | Month | Description  | Owner                         | Due Date Notes           | Strategic Item / Compliance Item | Reoccurring / Ad-hoc |
|--------|-------|--|-------------------------------|--------------------------|----------------------------------|----------------------|
| 115    | 5     | Approval Resolution - Determination and Approval of Necessity and Public Use for Acquisition of Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade; and Authorization of the Cooperative to Use Eminent Domain to Acquire Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade | Engineering                   | May Regular BOD Meeting  | Strategic                        | Ad-Hoc               |
| 116    | 5     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions   | Chief Operations Officer      | May Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 117    | 5     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions  | Chief Operations Officer      | May Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 118    | 5     | CEO Action Plan Quarterly Update   | Chief Executive Officer       | May Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 119    | 5     | Control Centers and Facilities Update  | Chief Executive Officer       | May Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 120    | 5     | Cooperative Update   | Chief Executive Officer       | May Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 121    | 5     | Ethics and Compliance Update   | Ethics and Compliance Officer | May Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 122    | 5     | Financial Services Monthly Report  | Chief Financial Officer       | May Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 123    | 5     | Legislative Update   | Public Affairs                | May Regular BOD Meeting  | Strategic                        | Ad-Hoc               |
| 124    | 5     | Markets Monthly Report   | VP, Markets                   | May Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 125    | 5     | Moment of Silence in Commemoration of Memorial Day   | Board President               | May Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 126    | 5     | Operations Report  | Chief Operations Officer      | May Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 127    | 5     | Review of Operations, Financials, and Market Conditions on Extreme Cold Weather Event of February 2021   | General Counsel               | May Regular BOD Meeting  | Strategic                        | Ad-Hoc               |
| 128    | 5     | Safety and Security Matters  | Chief Operations Officer      | May Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 129    | 6     | Acknowledgement and Seating of Directors Elected at Annual Meeting   | General Counsel               | June Regular BOD Meeting | Compliance - Bylaws              | Reoccurring          |
| 130    | 6     | Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19   | General Counsel               | June Regular BOD Meeting | Compliance                       | Reoccurring          |
| 131    | 6     | Approval Resolution - Approval of Texas Electric Cooperative (TEC) Delegates for TEC Annual Meeting  | General Counsel               | June Regular BOD Meeting | Compliance - TEC                 | Reoccurring          |
| 132    | 6     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions   | Chief Operations Officer      | June Regular BOD Meeting | Strategic                        | Reoccurring          |



# PEC Annual Planning Calendar

| Item # | Month | Description   | Owner                    | Due Date Notes                  | Strategic Item / Compliance Item                            | Reoccurring / Ad-hoc |
|--------|-------|---|--------------------------|---------------------------------|---|----------------------|
| 133    | 6     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions   | Chief Operations Officer | June Regular BOD Meeting        | Strategic   | Reoccurring          |
| 134    | 6     | Approval to Review and Reaffirm/Amend Audit Committee Charter   | General Counsel          | June Regular BOD Meeting        | Compliance - Bylaws   | Reoccurring          |
| 135    | 6     | CFC Summer Summit (in lieu of CFC Forum 2021) - San Antonio, TX   | General Counsel          | June 14-16,2021                 | Informational   | Reoccurring          |
| 136    | 6     | Conduct Annual Membership Meeting   | Chief Executive Office   | During June                     | Compliance - Bylaws   | Reoccurring          |
| 137    | 6     | Control Centers and Facilities Update   | Chief Executive Officer  | June Regular BOD Meeting        | Strategic   | Reoccurring          |
| 138    | 6     | Cooperative Update  | Chief Executive Office   | June Regular BOD Meeting        | Strategic   | Reoccurring          |
| 139    | 6     | Draft Resolution - Approval to Amend Tariff and Business Rules - Section 400, Line Extension Policy   | VP, Markets              | June Regular BOD Meeting        | Compliance  | Ad-Hoc               |
| 140    | 6     | Draft Resolution - Rescind Community Support Power of Change Program Policy and incorporate into Community Support and Power of Change Program Policy | Public Affairs           | June Regular BOD Meeting        | Compliance  | Ad-Hoc               |
| 141    | 6     | Draft Resolution - Review and Approval of Community Support - Member Assistance Programs (MAP) Policy   | Public Affairs           | June Regular BOD Meeting        | Compliance  | Reoccurring          |
| 142    | 6     | Draft Resolution - Review and Approval of Community Support and Power of Change Program Policy  | Public Affairs           | June Regular BOD Meeting        | Compliance  | Reoccurring          |
| 143    | 6     | Election - Office of President  | General Counsel          | June Regular BOD Meeting        | Compliance  | Reoccurring          |
| 144    | 6     | Election - Office of Secretary and Treasurer  | General Counsel          | June Regular BOD Meeting        | Compliance  | Reoccurring          |
| 145    | 6     | Election - Office of Vice President   | General Counsel          | June Regular BOD Meeting        | Compliance  | Reoccurring          |
| 146    | 6     | Financial Services Monthly Report   | Chief Financial Officer  | June Regular BOD Meeting        | Strategic   | Reoccurring          |
| 147    | 6     | Markets Monthly Report  | VP, Markets              | June Regular BOD Meeting        | Strategic   | Reoccurring          |
| 148    | 6     | Operations Report   | Chief Operations Officer | June Regular BOD Meeting        | Strategic   | Reoccurring          |
| 149    | 6     | Receipt of Conflict of Interest Disclosure Form, Director Affirmation and Directors' Code of Conduct Acknowledgement for Directors                    | General Counsel          | At conclusion of Annual Meeting | Compliance - Code of Conduct, Conflict of Interest Policies | Reoccurring          |
| 150    | 6     | Resolution – Approval of the Appointment of Audit Committee and Audit Committee Chairperson   | General Counsel          | June Regular BOD Meeting        | Compliance - Bylaws   | Reoccurring          |
| 151    | 6     | Review of Operations, Financials, and Market Conditions on Extreme Cold Weather Event of February 2021  | General Counsel          | June Regular BOD Meeting        | Strategic   | Ad-Hoc               |
| 152    | 7     | Approval Resolution – Approval of Modification to Delegation of Authority to Chief Executive Officer and Removal of Measures in Response to COVID-19  | General Counsel          | July Regular BOD Meeting        | Compliance  | Reoccurring          |



# PEC Annual Planning Calendar

| Item # | Month | Description  | Owner                    | Due Date Notes           | Strategic Item / Compliance Item            | Reoccurring / Ad-hoc |
|--------|-------|--|--------------------------|--------------------------|---|----------------------|
| 153    | 7     | Approval Resolution – Approval to Amend Tariff & Business Rules - Interconnected Generation  | Markets                  | July Regular BOD Meeting | Strategic                                   | Ad-Hoc               |
| 154    | 7     | Approval Resolution - Approval to Amend Tariff and Business Rules - Section 400, Line Extension Policy   | VP, Markets              | July Regular BOD Meeting | Compliance                                  | Ad-Hoc               |
| 155    | 7     | Approval Resolution – Approval to Appoint CFC Voting Delegates for CFC District Meeting  | General Counsel          | July Regular BOD Meeting | Compliance - CFC                            | Reoccurring          |
| 156    | 7     | Approval Resolution – Approval to Appoint NRECA Voting Delegates for NRECA Regional Meeting  | General Counsel          | July Regular BOD Meeting | Compliance - NRECA                          | Reoccurring          |
| 157    | 7     | Approval Resolution – Proposal for Allocation of 2020 Net Margins to Capital Credits   | Chief Financial Officer  | July Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 158    | 7     | Approval Resolution - Rescind Community Support Power of Change Program Policy and incorporate into Community Support and Power of Change Program Policy | Public Affairs           | July Regular BOD Meeting | Compliance                                  | Ad-Hoc               |
| 159    | 7     | Approval Resolution - Review and Approval of Community Support - Member Assistance Programs (MAP) Policy   | Public Affairs           | July Regular BOD Meeting | Compliance                                  | Reoccurring          |
| 160    | 7     | Approval Resolution - Review and Approval of Community Support and Power of Change Program Policy  | Public Affairs           | July Regular BOD Meeting | Compliance                                  | Reoccurring          |
| 161    | 7     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions   | Chief Operations Officer | July Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 162    | 7     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions  | Chief Operations Officer | July Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 163    | 7     | Chief Executive Officer Action Plan and Annual Performance Goals Quarterly Update  | Board of Directors       | July Regular BOD Meeting | Compliance                                  | Quarterly            |
| 164    | 7     | Cooperative Update   | Chief Executive Officer  | July Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 165    | 7     | Draft Resolution - Approval of Amendments to PEC Bylaws  | General Counsel          | July Regular BOD Meeting | Compliance                                  | Reoccurring          |
| 166    | 7     | Draft Resolution - Approval to Amend Tariff and Business Rules - Winter Storm Costs Recovery, Section 500, Rates   | VP, Markets              | July Regular BOD Meeting | Compliance                                  | Ad-Hoc               |
| 167    | 7     | Draft Resolution - Review and Approval of Election Services Provider Contract  | General Counsel          | July Regular BOD Meeting | Compliance                                  | Reoccurring          |
| 168    | 7     | Election Update - Annual Voter Turnout   | General Counsel          | July Regular BOD Meeting | Compliance – Election Policy and Procedures | Reoccurring          |
| 169    | 7     | Financial Services Monthly Report  | Chief Financial Officer  | July Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 170    | 7     | Key Performance Indicator (KPI) Update of 2021 Period 1 Results  | Chief Operations Officer | July Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 171    | 7     | Markets Monthly Report   | VP, Markets              | July Regular BOD Meeting | Strategic                                   | Reoccurring          |

## PEC Annual Planning Calendar

| Item # | Month | Description   | Owner                       | Due Date Notes   | Strategic Item / Compliance Item            | Reoccurring / Ad-hoc |
|--------|-------|---|-----------------------------|--|---|----------------------|
| 172    | 7     | Operations Update   | Chief Operations Officer    | July Regular BOD Meeting   | Strategic                                   | Reoccurring          |
| 173    | 7     | Receipt of Written Certification of the Election Results  | General Counsel             | Annual Meeting Minutes and for first Regular or Special Board Meeting Minutes after Annual Meeting | Compliance – Election Policy and Procedures | Reoccurring          |
| 174    | 7     | Review of Operations, Financials, and Market Conditions on Extreme Cold Weather Event of February 2021                      | General Counsel             | July Regular BOD Meeting   | Strategic                                   | Ad-Hoc               |
| 175    | 7     | Safety and Security Matters   | Chief Operations Officer    | July Regular BOD Meeting   | Strategic                                   | Reoccurring          |
| 176    | 7     | Texas Public Power Association (TPPA) Annual Meeting - San Antonio, TX  | General Counsel             | July 26-28, 2021   | Informational                               | Reoccurring          |
| 177    | 7     | Transmission Operations and Control Center Update   | Chief Executive Officer     | July Regular BOD Meeting   | Strategic                                   | Reoccurring          |
| 178    | 7     | Update on Extreme Cold Weather Event February 2021 After-Action Review  | Chief Operations Officer    | July Regular BOD Meeting   | Strategic                                   | Ad-Hoc               |
| 179    | 8     | 2021 Property (Real and Personal) Tax Appraisal and Assessment Update   | Controller                  | August Regular BOD Meeting   | Strategic                                   | Reoccurring          |
| 180    | 8     | Approval Resolution - Approval of 2021-2022 Medical Insurance Benefits  | VP, Human Resources         | August Regular BOD Meeting   | Compliance                                  | Reoccurring          |
| 181    | 8     | Approval Resolution - Approval of Authorization for Amendments and Extensions to CoBank Loan Facilities for the Cooperative | Chief Financial Officer     | August Regular BOD Meeting   | Strategic                                   | Ad-Hoc               |
| 182    | 8     | Approval Resolution - Approval to Amend Tariff and Business Rules - Winter Storm Cost Recovery and Delivery Charge          | VP, Markets                 | August Regular BOD Meeting   | Compliance                                  | Ad-Hoc               |
| 183    | 8     | Approval Resolution - Review and Approval of Election Services Provider Contract  | General Counsel             | August Regular BOD Meeting   | Compliance                                  | Reoccurring          |
| 184    | 8     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions              | Chief Operations Officer    | August Regular BOD Meeting   | Strategic                                   | Reoccurring          |
| 185    | 8     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions                               | Chief Operations Officer    | August Regular BOD Meeting   | Strategic                                   | Reoccurring          |
| 186    | 8     | Cooperative Update  | Chief Executive Officer     | August Regular BOD Meeting   | Strategic                                   | Reoccurring          |
| 187    | 8     | Cyber Security Biannual Update  | Compliance & Regulatory     | August Regular BOD Meeting   | Strategic                                   | Biannual             |
| 188    | 8     | Cyber Security Update   | VP, Compliance & Regulatory | August Regular BOD Meeting   | Strategic                                   | Reoccurring          |

## PEC Annual Planning Calendar

| Item # | Month | Description  | Owner                                    | Due Date Notes                | Strategic Item / Compliance Item            | Reoccurring / Ad-hoc |
|--------|-------|--|--|-------------------------------|---|----------------------|
| 189    | 8     | Directors' Conflict of Interest Training and Directors' Code of Conduct Training                               | Board Counsel                            | August Regular BOD Meeting    | Compliance                                  | Reoccurring          |
| 190    | 8     | Draft Resolution - Review and Approval of Policy on Policies   | Compliance & Regulatory                  | August Regular BOD Meeting    | Compliance                                  | Reoccurring          |
| 191    | 8     | Draft Resolution - Review and Approval of the Board of Directors Compensation Policy                           | General Counsel                          | August Regular BOD Meeting    | Compliance                                  | Reoccurring          |
| 192    | 8     | Financial Services Monthly Report  | Chief Financial Officer                  | August Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 193    | 8     | Markets Monthly Report   | VP, Markets                              | August Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 194    | 8     | Operations Report  | Chief Operations Officer                 | August Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 195    | 8     | Post Member-Election Analysis and Annual Review  | General Counsel                          | August Regular BOD Meeting    | Compliance - Election Policy and Procedures | Reoccurring          |
| 196    | 8     | Resolution - Authorization of Filing Application with Public Utility Commission for Service Boundary Change    | Chief Operations Officer                 | August Regular BOD Meeting    | Strategic                                   | Ad-Hoc               |
| 197    | 8     | Review of Operations, Financials, and Market Conditions on Extreme Cold Weather Event of February 2021         | General Counsel                          | August Regular BOD Meeting    | Strategic                                   | Ad-Hoc               |
| 198    | 8     | Safety and Security Matters  | Chief Operations Officer                 | August Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 199    | 8     | Transmission Operations and Control Center Update  | Chief Executive Officer                  | August Regular BOD Meeting    | Strategic                                   | Reoccurring          |
| 200    | 9     | Approval Resolution - Approval of Appointment of Members to Plan Administration Committee (PAC) - W Burns      | General Counsel                          | September Regular BOD Meeting | Compliance                                  | Ad-hoc               |
| 201    | 9     | Approval Resolution - Approval of Contract for 2022 Election Services Provider                                 | General Counsel                          | September Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 202    | 9     | Approval Resolution – Approval of Directive for Delegates Regarding Upcoming NRECA Regional Meeting            | Executive Vice President, Public Affairs | September Regular BOD Meeting | Strategic                                   | Ad-hoc               |
| 203    | 9     | Approval Resolution - Approval to Amend the 2021 PEC Budget for Winter Storm and Bond Defeasance               | Chief Financial Officer                  | September Regular BOD Meeting | Strategic                                   | Ad-Hoc               |
| 204    | 9     | Approval Resolution - Review and Approval of Policy on Policies  | General Counsel                          | September Regular BOD Meeting | Compliance                                  | Reoccurring          |
| 205    | 9     | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions | Chief Operations Officer                 | September Regular BOD Meeting | Strategic                                   | Reoccurring          |
| 206    | 9     | Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions                  | Chief Operations Officer                 | September Regular BOD Meeting | Strategic                                   | Reoccurring          |

## PEC Annual Planning Calendar

| Item # | Month | Description  | Owner                                    | Due Date Notes                    | Strategic Item / Compliance Item | Reoccurring / Ad-hoc        |
|--------|-------|--|--|-----------------------------------|----------------------------------|-----------------------------|
| 207    | 9     | Audit Committee Review of IRS Form 990   | Chief Financial Officer                  | September Audit Committee Meeting | Strategic                        | Reoccurring                 |
| 208    | 9     | Cooperative Update   | Chief Executive Officer                  | September Regular BOD Meeting     | Strategic                        | Reoccurring                 |
| 209    | 9     | Draft Resolution – Approval and Review of Board Responsibilities and Delegation of Authority Policy                                | Chief Executive Officer                  | September Regular BOD Meeting     | Compliance                       | Reoccurring                 |
| 210    | 9     | Draft Resolution – Approval and Review of Investment Policy  | Chief Financial Officer                  | September Regular BOD Meeting     | Compliance                       | Reoccurring (every 3 years) |
| 211    | 9     | Draft Resolution – Approval and Review of Unclaimed Property Policy  | Chief Financial Officer                  | September Regular BOD Meeting     | Compliance                       | Reoccurring (every 5 years) |
| 212    | 9     | Draft Resolution – Approval of 2022 Power Supply Plan and 2022 Power Supply Plan Delegation of Authority                           | Markets                                  | September Regular BOD Meeting     | Strategic                        | Reoccurring                 |
| 213    | 9     | Draft Resolution - Approval to Establish 2022 Annual Meeting Date and Time   | Executive Vice President, Public Affairs | September Regular BOD Meeting     | Strategic                        | Reoccurring                 |
| 214    | 9     | Draft Resolution - Approval to Rescind Identity Theft Prevention Policy and Incorporate into Privacy and Confidentiality Policy    | General Counsel                          | September BOD Meeting             | Compliance                       | Ad-Hoc                      |
| 215    | 9     | Draft Resolution – Review and Approval of Privacy and Confidentiality Policy and Incorporation of Identity Theft Prevention Policy | General Counsel                          | September Regular BOD Meeting     | Compliance                       | Reoccurring                 |
| 216    | 9     | Financial Services Monthly Report  | Chief Financial Officer                  | September Regular BOD Meeting     | Strategic                        | Reoccurring                 |
| 217    | 9     | Markets Monthly Report   | VP, Markets                              | September Regular BOD Meeting     | Strategic                        | Reoccurring                 |
| 218    | 9     | Operations Report  | Chief Operations Officer                 | September Regular BOD Meeting     | Strategic                        | Reoccurring                 |
| 219    | 9     | Plan Administration Committee (PAC) Investment Advisor Update - Drew McCorkle (CAPTRUST Advisors)                                  | General Counsel                          | September Regular BOD Meeting     | Compliance                       | Reoccurring                 |
| 220    | 9     | Plan Administration Committee (PAC) Update - B Dawson, PAC Chair   | General Counsel                          | September Regular BOD Meeting     | Compliance                       | Reoccurring                 |
| 221    | 9     | Real Estate Strategic Plan Update  | Chief Operations Officer                 | September Regular BOD Meeting     | Strategic                        | Reoccurring                 |
| 222    | 9     | Safety and Security Matters  | Chief Operations Officer                 | September Regular BOD Meeting     | Strategic                        | Reoccurring                 |
| 223    | 9     | Transmission Operations and Control Center Update  | Chief Executive Officer                  | September Regular BOD Meeting     | Strategic                        | Reoccurring                 |
| 224    | 10    | Annual Review of Board Assessment  | Legal Services                           | October Regular BOD Meeting       | Strategic                        | Reoccurring                 |
| 225    | 10    | Annual Review of Strategic Plan  | Chief Executive Officer                  | October Regular BOD Meeting       | Strategic                        | Reoccurring                 |

# PEC Annual Planning Calendar

| Item # | Month | Description  | Owner                                    | Due Date Notes              | Strategic Item / Compliance Item | Reoccurring / Ad-hoc        |
|--------|-------|--|--|-----------------------------|----------------------------------|-----------------------------|
| 226    | 10    | Approval Resolution – Approval and Review of Investment Policy   | Chief Financial Officer                  | October Regular BOD Meeting | Compliance                       | Reoccurring (every 3 years) |
| 227    | 10    | Approval Resolution – Approval and Review of Unclaimed Property Policy   | Chief Financial Officer                  | October Regular BOD Meeting | Compliance                       | Reoccurring (every 5 years) |
| 228    | 10    | Approval Resolution – Approval of 2022 Power Supply Plan and 2022 Power Supply Plan Delegation of Authority  | Markets                                  | October Regular BOD Meeting | Strategic                        | Reoccurring                 |
| 229    | 10    | Approval Resolution – Approval of Directive for Delegates Regarding Upcoming NRECA Regional Meeting  | Executive Vice President, Public Affairs | October Regular BOD Meeting | Strategic                        | Reoccurring                 |
| 230    | 10    | Approval Resolution – Approval to Establish Annual Meeting Date and Time   | Chief Executive Officer                  | October Regular BOD Meeting | Compliance                       | Reoccurring                 |
| 231    | 10    | Approval Resolution - Approval to Rescind Identity Theft Prevention Policy and Incorporate into Privacy and Confidentiality Policy                       | General Counsel                          | October Regular BOD Meeting | Compliance                       | Ad-Hoc                      |
| 232    | 10    | Approval Resolution – Recommended Approval by Board of Directors of 2020 IRS Form 990  | Chief Financial Officer                  | October Regular BOD Meeting | Compliance                       | Reoccurring                 |
| 233    | 10    | Approval Resolution – Review and Approval of Board Responsibilities and Delegation of Authority Policy   | General Counsel                          | October Regular BOD Meeting | Compliance                       | Reoccurring                 |
| 234    | 10    | Approval Resolution – Review and Approval of Privacy and Confidentiality Policy and Incorporation of Identity Theft Prevention Policy                    | General Counsel                          | October Regular BOD Meeting | Compliance                       | Reoccurring                 |
| 235    | 10    | Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions   | Chief Operations Officer                 | October Regular BOD Meeting | Strategic                        | Reoccurring                 |
| 236    | 10    | Approval Resolution(s) – Approval Resolution of Real Property Acquisitions or Real Property Dispositions   | Chief Operations Officer                 | October Regular BOD Meeting | Strategic                        | Reoccurring                 |
| 237    | 10    | Business Plan Review   | Chief Executive Officer                  | October Regular BOD Meeting | Strategic                        | Reoccurring                 |
| 238    | 10    | Chief Executive Officer Action Plan and Annual Performance Goals Quarterly Update  | Board of Directors                       | October Regular BOD Meeting | Compliance                       | Quarterly                   |
| 239    | 10    | CoBank Energy Directors Conference - Tampa, FL   | General Counsel                          | Oct 25-27, 2021             | Informational                    | Reoccurring                 |
| 240    | 10    | Cooperative Update   | Chief Executive Officer                  | October Regular BOD Meeting | Strategic                        | Reoccurring                 |
| 241    | 10    | Draft Resolution – Approval of 2022 Capital Improvement Plan (CIP), Including Items Concerning Competitive Matters, Personnel, Contracts and Real Estate | Chief Financial Officer                  | October Regular BOD Meeting | Compliance                       | Reoccurring                 |
| 242    | 10    | Draft Resolution – Approval of 2022 Rate Plan  | Markets                                  | October Regular BOD Meeting | Strategic                        | Reoccurring                 |
| 243    | 10    | Emergency Operations Plan (EOP) Update   | Chief Operations Officer                 | October Regular BOD Meeting | Strategic                        | Reoccurring                 |

## PEC Annual Planning Calendar

| Item # | Month | Description  | Owner                       | Due Date Notes               | Strategic Item / Compliance Item | Reoccurring / Ad-hoc |
|--------|-------|--|-----------------------------|------------------------------|----------------------------------|----------------------|
| 244    | 10    | Enterprise Risk Management (ERM) Update  | VP, Compliance & Regulatory | October Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 245    | 10    | Financial Services Monthly Report  | Chief Financial Officer     | October Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 246    | 10    | Markets Monthly Report   | VP, Markets                 | October Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 247    | 10    | NRECA Pre-Meeting Director Training  | General Counsel             | TBD                          | Informational                    | Reoccurring          |
| 248    | 10    | NRECA Regions 8 & 10 Meeting - Albuquerque, NM   | General Counsel             | October 13-15, 2021          | Informational                    | Reoccurring          |
| 249    | 10    | Operations Report  | Chief Operations Officer    | October Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 250    | 10    | Plan Administration Committee (PAC) Advisor Update - Bernie Dawson   | General Counsel             | October Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 251    | 10    | Plan Administration Committee (PAC) Investment Update by PAC Chair - Drew McCorkle, Captrust   | VP, Human Resources         | October Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 252    | 10    | Safety and Security Matters  | Chief Operations Officer    | October Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 253    | 10    | Transmission Operations and Control Center Update  | Chief Executive Officer     | October Regular BOD Meeting  | Strategic                        | Reoccurring          |
| 254    | 11    | Approval Resolution – Approval of 2022 Operating Budget and Capital Improvement Plan (CIP), Including Items Concerning Competitive Matters, Personnel, Contracts and Real Estate | Chief Financial Officer     | November Regular BOD Meeting | Compliance                       | Reoccurring          |
| 255    | 11    | Approval Resolution – Approval of 2022 Rate Plan   | Markets                     | November Regular BOD Meeting | Strategic                        | Reoccurring          |