

January 31, 2022

Pedernales Electric Co-op, Inc.
Julie Parsley, CEO
PO Box 1
Johnson City, TX 78636

Dear Julie:

Ballots for Cooperative Response Center, Inc.'s (CRC's) upcoming Board of Directors election and proposed bylaw changes will be mailed to you in May 2022 (with CRC's annual membership meeting materials). As in past years, the election will be completed entirely prior to the annual membership meeting which is currently scheduled for Sunday, June 19, 2022, in Boston, Massachusetts (held in conjunction with NRUCFC's 2022 Forum).

In accordance with Article 2, Section 2.5 of CRC's Amended and Restated Bylaws, "each member must designate an authorized representative to cast their vote in the affairs of the Cooperative. The designation must be in writing, must be properly authorized by the member, and must be provided to the Secretary of the Cooperative. Such a written designation will remain effective until it is superseded by a more recent written designation meeting the same criteria."

To ensure your participation in CRC's upcoming Board of Directors election, enclosed is a CRC 2022 Voting Delegate Registration Form for your use in designating your organization's voting representative(s). The individual(s) previously authorized as a voting delegate(s) for your organization is/are listed on the form. If a change in voting delegate and/or alternate delegate for your organization is desired, please complete the bottom portion of the form and return it to CRC by May 2, 2022. If no change in voting delegate(s) is desired, no action is necessary. Only those delegates who have been properly documented as authorized by their cooperatives shall be permitted to vote in a CRC election.

Once completed, please return the form to CRC in one of three ways:

E-mail	U.S. Mail	Fax
delegateregistration@crc.coop	CRC Attn: Voting Delegate Registration 2000 8 th St. NW Austin, MN 55912	Fax number: 507-437-2099 Attn: Voting Delegate Registration

Please contact myself or Julie Schramek, executive assistant, at 507-437-2400 if you have any questions about the voting delegate process, the upcoming election, or CRC's annual membership meeting.

Thank you for your participation in CRC's upcoming Board of Directors election. Best wishes for a happy and healthy 2022.

Sincerely,



Chris Holt
President and CEO

enc.



2022 Voting Delegate Registration Form

The individual(s) listed below has/have previously been designated as the authorized representative(s) on behalf of Pedernales Electric Cooperative, PO Box 1, Johnson City, Texas to cast a vote in the affairs of Cooperative Response Center, Inc. (CRC), representing the CRC member in the order specified.

Voting Delegate Name: Amy SJ Akers, Board of Directors - District 7 Director

Alternate Voting Delegate Name: Eddie Dauterive, Chief Operations Officer

Authorization Date: March 26, 2021

In accordance with Article 2, Section 2.5 of CRC's Amended and Restated Bylaws, "Such a written designation will remain effective until it is superseded by a more recent written designation meeting the same criteria." If a change in voting delegate and/or alternate delegate for your organization is desired, please complete the information requested below and return this form to CRC by May 2, 2022. If no change in voting delegate(s) is desired, no action is necessary.

The undersigned has been authorized to cast a vote on the member cooperative's behalf for CRC's 2022 Board of Directors election. Voting by proxy is not permitted in accordance with CRC's Amended and Restated Bylaws.

Voting Delegate Name: _____ **Title:** _____

Alternate Voting Delegate Name: _____ **Title:** _____
(Please print delegates' names)

Signature of Board President

Date

Signature of Board Secretary

Date

Please return this voting delegate registration form to CRC via U.S. mail, e-mail, or electronic facsimile **no later than May 2, 2022.**

Cooperative Response Center, Inc.
Attention: Voting Delegate Registration
2000 8th Street NW
Austin, MN 55912

E-mail: delegateregistration@crc.coop
Fax: 507-437-2099