Cooperative Response Center, Inc.

January 29, 2021

Pedernales Electric Co-op, Inc.
Tim Nance, Vice President of Member Relations
PO Box 1
Johnson City, TX 78636

Dear Tim:

Ballots for Cooperative Response Center, Inc.'s (CRC's) upcoming Board of Directors election and proposed bylaw changes will be mailed to you in May 2021 (with CRC's annual membership meeting materials). As in past years, the election will be completed entirely prior to the annual membership meeting which is currently scheduled for Sunday, June 13, 2021, in San Antonio, Texas (held in conjunction with NRUCFC's 2021 Forum).

In accordance with Article 2, Section 2.5 of CRC's Amended and Restated Bylaws, "each member must designate an authorized representative to cast their vote in the affairs of the Cooperative. The designation must be in writing, must be properly authorized by the member, and must be provided to the Secretary of the Cooperative. Such a written designation will remain effective until it is superseded by a more recent written designation meeting the same criteria."

To ensure your participation in CRC's upcoming Board of Directors election, enclosed is a CRC 2021 Voting Delegate Registration Form for your use in designating your organization's voting representative(s). The individual(s) previously authorized as a voting delegate(s) for your organization is/are listed on the form. If a change in voting delegate and/or alternate delegate for your organization is desired, please complete the bottom portion of the form and return it to CRC by May 1, 2021. If no change in voting delegate(s) is desired, no action is necessary. Only those delegates who have been properly documented as authorized by their cooperatives shall be permitted to vote in a CRC election.

Once completed, please return the form to CRC in one of three ways:

E-mail U.S. Mail Fax

delegateregistration@crc.coop CRC Fax number: 507-437-2099

Attn: Voting Delegate Registration Attn: Voting Delegate Registration

2000 8th St. NW Austin, MN 55912

Please contact myself or Julie Schramek, executive assistant, at 507-437-2400 if you have any questions about the voting delegate process, the upcoming election, or CRC's annual membership meeting.

Thank you for your participation in CRC's upcoming Board of Directors election. Best wishes for a happy and healthy 2021.

Sincerely,

Chris Holt
President and CEO

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2021 Voting Delegate Registration Form

The individual(s) listed below has/have previously been designated as the authorized representative(s) on behalf of <u>Pedernales Electric Cooperative</u>, <u>PO Box 1, Johnson City</u>, <u>Texas</u>, to cast a vote in the affairs of Cooperative Response Center, Inc. (CRC), representing the CRC member in the order specified.

Voting Delegate Name: Amy SJ Akers, Board of Directors - District 7 Director **Alternate Voting Delegate Name:** Eddie Dauterive, Chief Operations Office

Authorization Date: April 17, 2020

In accordance with Article 2, Section 2.5 of CRC's Amended and Restated Bylaws, "Such a written designation will remain effective until it is superseded by a more recent written designation meeting the same criteria." If a change in voting delegate and/or alternate delegate for your organization is desired, please complete the information requested below and return this form to CRC by May 1, 2021. If no change in voting delegate(s) is desired, no action is necessary.

	on the member cooperative's behalf for CRC's 2021 Board of accordance with CRC's Amended and Restated Bylaws.
Voting Delegate Name:	Title:
Alternate Voting Delegate Name:(Please print delegates' names)	Title:
Signature of Board President	 Date
Signature of Board Secretary	 Date

Please return this voting delegate registration form to CRC via U.S. mail, e-mail, or electronic facsimile <u>no later than</u> <u>May 1, 2021.</u>

Cooperative Response Center, Inc.
Attention: Voting Delegate Registration
2000 8th Street NW
Austin, MN 55912

E-mail: delegateregistration@crc.coop Fax: 507-437-2099