Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
1	1	2021 Election Timeline Update	General Counsel	January Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
2	1	Annual Review of Strategic Plan	General Counsel	January Regular BOD Meeting	Strategic	Reoccurring
3	1	Approval Resolution – 2021 Key Performance Indicators Plan Methodology	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
4	1	Approval Resolution – Approval and Review of Employee Compensation Policy	Human Resources	January Regular BOD Meeting	Strategic	Reoccurring
5	1	Approval Resolution – Approval and Review of Holiday Policy	Human Resources	January Regular BOD Meeting	Strategic	Reoccurring
6	1	Approval Resolution – Approval of 2020 Capital Improvement Plan Budget Amendment for Purchase of Land and Improvements - Esperanza, Ridgmar, and Spanish Oak Substations	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
7	1	Approval Resolution – Approval of 2021 NRECA Annual Membership Dues	Chief Executive Officer	January Regular BOD Meeting	Compliance	Reoccurring
8	1	Approval Resolution – Approval of Contract Extension for National Information Solutions Cooperative (NISC)	Chief Information Officer	January Regular BOD Meeting	Strategic	Reoccurring
9	1	Approval Resolution – Approval of Defeasance of the Cooperative's Series 2002 Bonds	Chief Financial Officer	January Regular BOD Meeting	Strategic	Ad-hoc
10	1	Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19	Chief Executive Officer	January Regular BOD Meeting	Strategic	Ad-hoc
11	1	Approval Resolution – Approval of Fleet Maintenance and Repair Contract	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
12	1	Approval Resolution – Approval of TEC Annual Membership Dues	Chief Executive Officer	January Regular BOD Meeting	Strategic	Reoccurring
13	1	Approval Resolution – Authorization of Filing Application with Public Utility Commission for Service Boundary Change or Exception to PEC Certificate of Convenience and Necessity	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
14	1	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
15	1	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
16	1	Cooperative Procurement Review and Update	Chief Operations Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
17	1	Cooperative Update	Chief Executive Officer	January Regular BOD Meeting	Strategic	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
18	1	Cyber Security Review and Update	Chief Information Officer	January Regular BOD Meeting	Strategic	Ad-Hoc
19	1	Discussion of PEC's Municipal Franchise Agreements	General Counsel	January Regular BOD Meeting	Strategic	Ad-hoc
20	1	Draft Resolution – Approval of 2021 NRECA Annual Meeting Voting Delegates, 2021 CFC District Voting Delegates, and 2021 NRTC Voting Delegates	General Counsel	January Regular BOD Meeting	Strategic	Reoccurring
21	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Fee Schedule	Markets	January Regular BOD Meeting	Strategic	Reoccurring
22	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Industrial Power Rate	Markets	January Regular BOD Meeting	Strategic	Reoccurring
23	1	Draft Resolution – Approval for Directing the General Counsel to Prepare 2021 Proposed Non-Director Election Ballot Item(s)	General Counsel	January Regular BOD Meeting	Strategic	Reoccurring
24	1	Draft Resolution – Approval of Appointments to 2021 Qualifications and Elections Committee	General Counsel	January Regular BOD Meeting	Compliance	Reoccurring
25	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Facilities Rental Rider	Markets	January Regular BOD Meeting	Strategic	Reoccurring
26	1	Draft Resolution – Approval to Amend Tariff and Business Rules - Large Power Rate	Markets	January Regular BOD Meeting	Strategic	Reoccurring
27	1	Enterprise Risk Management (ERM) Quarterly Update	VP, Compliance & Regulatory	January Regular BOD Meeting	Strategic	Ad-hoc
28	1	Ethics and Compliance Quarterly Report	General Counsel	January Regular BOD Meeting	Compliance	Reoccurring
29	1	Financial Services Monthly Report	Chief Financial Officer	January Regular BOD Meeting	Strategic	Reoccurring
30	1	Markets Monthly Report	VP, Markets	January Regular BOD Meeting	Strategic	Reoccurring
31	1	Operations Report	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
32	1	Real Estate Update	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
33	1	Review and Approval of Draft 2021 CEO Goals	Chief Executive Officer	January Regular BOD Meeting	Strategic	Reoccurring
34	1	Safety and Security Matters	Chief Operations Officer	January Regular BOD Meeting	Strategic	Reoccurring
35	1	TEC Directors Conference – Virtual Event	General Counsel	January 11-14, 2021	Informational	Reoccurring
36	2	Draft Resolution – Approval of Activities Regarding Broadband Business Opportunities	General Counsel	February Regular BOD Meeting	Strategic	Ad-hoc
37	2	2021 Election Timeline Update	General Counsel	February Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
38	2	Draft Resolution – Approval of 2021-2026 Strategic Plan	Board of Directors	February Regular BOD Meeting	Compliance	Every 5-years
39	2	Annual Performance Chief Executive Officer (CEO) Goals	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
40	2	Approval Resolution – Approval for Directing the General Counsel to Prepare 2021 Proposed Non-Director Election Ballot Item(s)	General Counsel	February Regular Board Meeting	Strategic	Reoccurring
41	2	Approval Resolution – Approval of 2021 NRECA Annual Meeting Voting Delegates, 2021 CFC District Voting Delegates, and 2021 NRTC Voting Delegates	Chief Executive Officer	February Regular Board Meeting	Strategic	Reoccurring
42	2	Approval Resolution – Approval of Appointments to 2021 Qualifications and Elections Committee	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
43	2	Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19	Chief Executive Officer	February Regular Board Meeting	Strategic	Ad-Hoc
44	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Facilities Rental Rider	Markets	February Regular Board Meeting	Strategic	Reoccurring
45	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Fee Schedule	Markets	February Regular Board Meeting	Strategic	Reoccurring
46	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Industrial Power Rate	Markets	February Regular Board Meeting	Strategic	Reoccurring
47	2	Approval Resolution – Approval to Amend Tariff and Business Rules – Large Power Rates	Markets	February Regular Board Meeting	Strategic	Reoccurring
48	2	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	February Regular Board Meeting	Strategic	Reoccurring
49	2	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	February Regular Board Meeting	Strategic	Reoccurring
50	2	Cooperative Update	Chief Executive Officer	February Regular Board Meeting	Strategic	Reoccurring
51	2	Draft Resolution – Approval and Review of Board Responsibilities and Delegation of Authority Policy	Chief Executive Officer	February Regular Board Meeting	Compliance	Reoccurring
52	2	Draft Resolution – Approval and Review of Policy for Establishing Procedures for Disposition of All or a Substantial Portion of the Cooperative's Property	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
53	2	Financial Services Monthly Report	Chief Operations Officer	February Regular Board Meeting	Strategic	Reoccurring
54	2	Key Performance Indicator (KPI) Update of 2020 Period 2 Results	Chief Operations Officer	February Regular Board Meeting	Strategic	Reoccurring
55	2	Markets Monthly Report	VP, Markets	February Regular Board Meeting	Strategic	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
56	2	Online NRECA PowerXchange (Annual Meeting)	General Counsel	February 25 and March 2-4, 2021	Informational	Reoccurring
57	2	Operations Report	Chief Executive Officer	February Regular Board Meeting	Compliance	Reoccurring
58	2	Real Estate Update	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
59	2	Report on NRECA 2021 Compendium of Proposed Resolutions	General Counsel	February Regular Board Meeting	Compliance	Reoccurring
60	2	Safety and Security Matters	Markets	February Regular Board Meeting	Strategic	Reoccurring
61	2	Control Centers and Facilities Update	Chief Executive Officer	February Regular BOD Meeting	Strategic	Reoccurring
62	2	Draft Resolution – Approval of 2021 NRECA Annual Membership Dues	Chief Executive Officer	February Regular BOD Meeting	Strategic	Reoccurring
63	3	Approval Resolution – Approval of 2021- 2026 Strategic Plan	Board of Directors	February Regular BOD Meeting	Compliance	Every 5-years
64	3	Approval Resolution – Approval of Activities Regarding Broadband Business Opportunities	Board of Directors	March Regular Board Meeting	Strategic	Ad-Hoc
65	3	Unmanned Aerial Systems (UAS)/Drones Program Review	Chief Operations Officer	March Regular Board Meeting	Compliance	Reoccurring
66	3	2021 Election Timeline Update	General Counsel	March Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
67	3	Approval Resolution – Approval to Reschedule 2021 Regular Board Meeting	General Counsel	March Regular BOD Meeting	Compliance	Ad-Hoc
68	3	Approval Resolution – Approval of Delegation of Authority to Chief Executive Officer to Implement Measures in Response to COVID-19	General Counsel	March Regular BOD Meeting	Compliance	Reoccurring
69	3	Approval Resolution – Approval of Revised 2021 Cooperative Election Timeline	General Counsel	March Regular BOD Meeting	Compliance	Ad-Hoc
70	3	Review of Operations, Financials, and Market Conditions on Extreme Cold Weather Event of February 2021	General Counsel	March Regular BOD Meeting	Strategic	Ad-Hoc
71	3	Approval Resolution - Approval to Amend Tariff & Business Rules - Discontinuation of Service	VP Markets	March Regular BOD Meeting	Strategic	Ad-hoc
72	3	Control Centers and Facilities Update	Chief Executive Officer	March Regular BOD Meeting	Strategic	Reoccurring
73	3	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
74	3	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
75	3	Cooperative Update	Chief Executive Officer	March Regular BOD Meeting	Strategic	Reoccurring
76	3	Approval Resolution – Approval of 2021 NRECA Annual Membership Dues	Chief Executive Officer	March Regular BOD Meeting	Strategic	Reoccurring
77	3	Draft Resolution – Approval and Certification of 2021 Election Ballot	General Counsel	March Regular BOD Meeting	Compliance	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
78	3	Draft Resolution – Approval of 2021 Annual Meeting Agenda	General Counsel	March Regular BOD Meeting	Compliance	Reoccurring
79	3	Draft Resolution – Approval of 2021 Cooperative Response Center (CRC) Voting Delegates	Chief Operations Officer	March Regular BOD Meeting	Compliance	Reoccurring
80	3	Draft Resolution – Approval of Construction Contract, Wirtz to Flat Rock to Paleface	Chief Operations Officer	March Regular BOD Meeting	Strategic	Ad-Hoc
81	3	Financial Services Monthly Report	Chief Financial Officer	March Regular BOD Meeting	Strategic	Reoccurring
82	3	Markets Monthly Report	VP, Markets	March Regular BOD Meeting	Strategic	Reoccurring
83	3	Online NRECA PowerXchange (Annual Meeting)	General Counsel	February 25 and March 2-4, 2021	Informational	Reoccurring
84	3	Operations Report	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
85	3	Real Estate Strategic Plan Quarterly Update	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
86	3	Resolution - Approval of Cooperative Advanced Metering Infrastructure (AMI) Meter Mass Exchange Contract	Engineering	March Regular BOD Meeting	Strategic	Ad-Hoc
87	3	Resolution - Approval of Vegetation Management Master Services Contracts	Chief Operations Officer	March Regular BOD Meeting	Strategic	Ad-Hoc
88	3	Safety and Security Matters	Chief Operations Officer	March Regular BOD Meeting	Strategic	Reoccurring
89	3	Chief Executive Officer Action Plan and Annual Performance Goals	Board of Directors	March Regular BOD Meeting	Compliance	Annual
90	4	2021 Election Timeline Update	General Counsel	April Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
91	4	Approval Resolution – Approval and Certification of 2021 Election Ballot	General Counsel	April Regular BOD Meeting	Compliance	Reoccurring
92	4	Approval Resolution – Approval of 2020 Financial Audit and Management Letter by Bolinger, Segars, Gilbert & Moss (BSGM)	Chief Financial Officer	April Regular BOD Meeting	Compliance	Reoccurring
93	4	Approval Resolution – Approval of 2021 Annual Meeting Agenda	General Counsel	April Regular BOD Meeting	Strategic	Reoccurring
94	4	Approval Resolution – Approval of 2021 Cooperative Response Center (CRC) Voting Delegates	Chief Operations Officer	April Regular BOD Meeting	Compliance	Reoccurring
95	4	Approval Resolution – Approval of Construction Contract, Wirtz to Flat Rock to Paleface	Chief Operations Officer	April Regular BOD Meeting	Strategic	Ad-Hoc
96	4	Approval Resolution – Approval of Director Candidates for 2021 Pedernales Electric Cooperative Board of Director's Election Ballot	General Counsel	April Regular BOD Meeting	Compliance	Reoccurring
97	4	Approval Resolution - Approval of Purchase of Land in Hays County - B Gedrich	Engineering	April Regular BOD Meeting	Strategic	Ad-Hoc

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
98	4	Approval Resolution – Approval to Amend Tariff & Business Rules - Interconnected Generation	Markets	April Regular BOD Meeting	Strategic	Ad-Hoc
99	4	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
100	4	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
101	4	Cooperative Update	Chief Executive Officer	April Regular BOD Meeting	Strategic	Reoccurring
102	4	Cyber Security Update	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
103	4	Draft Resolution - Determination and Approval of Necessity and Public Use for Acquisition of Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade; and Authorization of the Cooperative to Use Eminent Domain to Acquire Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade - B Gedrich	Engineering	April Regular BOD Meeting	Strategic	Ad-Hoc
104	4	Draft Resolution - Review and Approval of Community Support - Member Assistance Programs (MAP) Policy	Public Affairs	April Regular BOD Meeting	Compliance	Reoccurring
105	4	Draft Resolution - Review and Approval of Community Support - Power of Change Program Policy	Public Affairs	April Regular BOD Meeting	Compliance	Reoccurring
106	4	Draft Resolution - Review and Approval of Community Support Policy	Public Affairs	April Regular BOD Meeting	Compliance	Reoccurring
107	4	Draft Resolution - Review and Approval of Enterprise Risk Management (ERM) Governance Policy	V.P. Compliance & Regulatory	April Regular BOD Meeting	Compliance	Reoccurring
108	4	Enterprise Risk Management (ERM) Quarterly Update	VP, Compliance & Regulatory	April Regular BOD Meeting	Strategic	Reoccurring
109	4	Ethics and Compliance Quarterly Update	Ethics and Compliance Officer	April Regular BOD Meeting	Strategic	Reoccurring
110	4	Financial Services Monthly Report	Chief Financial Officer	April Regular BOD Meeting	Strategic	Reoccurring
111	4	Markets Monthly Report	VP, Markets	April Regular BOD Meeting	Strategic	Reoccurring
112	4	Note: Audit Committee Meeting – 2020 Audit (03/29 to 04/07)	Chief Financial Officer	April Audit Committee Meeting	Compliance	Reoccurring
113	4	Operations Report	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring

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Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
114	4	Presentation of 2020 Financial Audit and Management Letter by Bolinger, Segars, Gilbert & Moss (BSGM)	Chief Financial Officer	April Audit Committee Meeting	Strategic	Reoccurring
115	4	Qualifications and Elections Committee (QEC) Recommendation of Qualified Candidates - QEC Representative	General Counsel	April Regular BOD Meeting	Compliance	Reoccurring
116	4	Real Estate Update	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
117	4	Report on Property Liability Insurance Policies	General Counsel	April Regular BOD Meeting	Strategic	Ad-Hoc
118	4	Safety and Security Matters	Chief Operations Officer	April Regular BOD Meeting	Strategic	Reoccurring
119	5	2021 Election Timeline Update	General Counsel	May Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
120	5	Approval Resolution - Determination and Approval of Necessity and Public Use for Acquisition of Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade; and Authorization of the Cooperative to Use Eminent Domain to Acquire Supplemental Easement Rights for the Marshall Ford to Flat Rock to Paleface Transmission Line Rebuild and Upgrade - B Gedrich	Engineering	May Regular BOD Meeting	Strategic	Ad-Hoc
121	5	Approval Resolution - Review and Approval of Community Support - Member Assistance Programs (MAP) Policy	Public Affairs	May Regular BOD Meeting	Compliance	Reoccurring
122	5	Approval Resolution - Review and Approval of Community Support - Power of Change Program Policy	Public Affairs	May Regular BOD Meeting	Compliance	Reoccurring
123	5	Approval Resolution - Review and Approval of Community Support Policy	Public Affairs	May Regular BOD Meeting	Compliance	Reoccurring
124	5	Approval Resolution - Review and Approval of Enterprise Risk Management (ERM) Governance Policy	V.P Compliance & Regulatory	May Regular BOD Meeting	Compliance	Reoccurring
125	5	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
126	5	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
127	5	Cooperative Update	Chief Executive Officer	May Regular BOD Meeting	Strategic	Reoccurring
128	5	Draft Resolution – Approval and Review of Investment Policy	Chief Financial Officer	May Regular BOD Meeting	Compliance	Reoccurring (every 3 years)

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Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
129	5	Draft Resolution – Approval and Review of Unclaimed Property Policy	Chief Financial Officer	May Regular BOD Meeting	Compliance	Reoccurring (every 5 years)
130	5	Draft Resolution - Approval to Rescind Identity Theft Prevention Policy and Incorporate into Privacy and Confidentiality Policy	General Counsel	May Regular BOD Meeting	Compliance	Ad-Hoc
131	5	Draft Resolution – Review and Approval of Board Responsibilities and Delegation of Authority Policy	General Counsel	May Regular BOD Meeting	Compliance	Reoccurring
132	5	Draft Resolution – Review and Approval of Privacy and Confidentiality Policy and Incorporation of Identity Theft Prevention Policy	General Counsel	May Regular BOD Meeting	Compliance	Reoccurring
133	5	Emergency Operations Plan (EOP) Update	Chief Operations Officer	May Regular BOD Meting	Strategic	Reoccurring
134 135	5 5	Financial Services Monthly Report Markets Monthly Report	Chief Financial Officer VP, Markets	May Regular BOD Meeting May Regular BOD	Strategic Strategic	Reoccurring Reoccurring
136	5	Moment of Silence in Commemoration of	Board President	Meeting May Regular BOD	Strategic	Reoccurring
137	5	Memorial Day Operations Report	Chief Operations Officer	Meeting May Regular BOD Meeting	Strategic	Reoccurring
138	5	Real Estate Strategic Plan Quarterly Update	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
139	5	Safety and Security Matters	Chief Operations Officer	May Regular BOD Meeting	Strategic	Reoccurring
140	6	Acknowledgement and Seating of Directors Elected at Annual Meeting	General Counsel	June Regular BOD Meeting	Compliance - Bylaws	Reoccurring
141	6	Approval Resolution – Approval and Review of Investment Policy	Chief Financial Officer	June Regular BOD Meeting	Compliance	Reoccurring (every 3 years)
142	6	Approval Resolution – Approval and Review of Unclaimed Property Policy	Chief Financial Officer	June Regular BOD Meeting	Compliance	Reoccurring (every 5 years)
143	6	Approval Resolution - Approval of Texas Electric Cooperative (TEC) Delegates for TEC Annual Meeting	General Counsel	June Regular BOD Meeting	Compliance - TEC	Reoccurring
144	6	Approval Resolution – Approval of the Appointment of Audit Committee and Audit Committee Chairperson	General Counsel	June Regular BOD Meeting	Compliance - Bylaws	Reoccurring
145	6	Approval Resolution - Approval to Rescind Identity Theft Prevention Policy and Incorporate into Privacy and Confidentiality Policy	General Counsel	June Regular BOD Meeting	Compliance	Ad-Hoc
146	6	Approval Resolution – Review and Approval of Board Responsibilities and Delegation of Authority Policy	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring

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Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
147	6	Approval Resolution – Review and Approval of Privacy and Confidentiality Policy and Incorporation of Identity Theft Prevention Policy	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring
148	6	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	June Regular BOD Meeting	Strategic	Reoccurring
149	6	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	June Regular BOD Meeting	Strategic	Reoccurring
150	6	Approval to Review and Reaffirm/Amend Audit Committee Charter	General Counsel	June Regular BOD Meeting	Compliance - Bylaws	Reoccurring
151	6	CFC Forum	General Counsel	TBD	Informational	Reoccurring
152	6	Conduct Annual Membership Meeting	Chief Executive Office	During June	Compliance - Bylaws	Reoccurring
153	6	Cooperative Update	Chief Executive Office	June Regular BOD Meeting	Strategic	Reoccurring
154	6	Cyber Security Quarterly Update	Chief Information Officer	June Regular BOD Meeting	Strategic	Reoccurring
155	6	Election - Office of President	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring
156	6	Election - Office of Secretary and Treasurer	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring
157	6	Election - Office of Vice President	General Counsel	June Regular BOD Meeting	Compliance	Reoccurring
158	6	Financial Services Monthly Report	Chief Financial Officer	June Regular BOD Meeting	Strategic	Reoccurring
159	6	IT Quarterly Report		June Regular BOD Meeting	Strategic	Reoccurring
160	6	Markets Monthly Report	VP, Markets	June Regular BOD Meeting	Strategic	Reoccurring
161	6	Operations Report	Chief Operations Officer	June Regular BOD Meeting	Strategic	Reoccurring
162	6	Real Estate Update	Chief Operations Officer	June Regular BOD Meeting	Strategic	Reoccurring
163	6	Receipt of Conflict of Interest Disclosure Form, Director Affirmation and Directors' Code of Conduct Acknowledgement for Directors	General Counsel	At conclusion of Annual Meeting	Compliance - Code of Conduct, Conflict of Interest Policies	Reoccurring
164	7	Approval Resolution – Approval of Authorization for Settlement of Litigation Matter(s)	General Counsel	July Regular BOD Meeting	Strategic	Reoccurring
165	7	Approval Resolution – Approval to Appoint CFC Voting Delegates for CFC District Meeting	General Counsel	July Regular BOD Meeting	Compliance - CFC	Reoccurring
166	7	Approval Resolution – Approval to Appoint NRECA Voting Delegates for NRECA Regional Meeting	General Counsel	July Regular BOD Meeting	Compliance - NRECA	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
167	7	Approval Resolution – Approval to Appoint PEC's General Assembly Representative to Capital Area Council of Governments	Public Affairs	July Regular BOD Meeting	Compliance	Reoccurring
168	7	Approval Resolution – Proposal for Allocation of 2021 Net Margins to Capital Credits	Chief Financial Officer	July Regular BOD Meeting	Strategic	Reoccurring
169	7	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
170	7	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
171	7	CoBank Energy Directors Conference	General Counsel	TBD	Informational	Reoccurring
172	7	Cooperative Update	Chief Executive Office	July Regular BOD Meeting	Strategic	Reoccurring
173	7	Cost of Service Study - Fee Review - J Daniel, GDS & Associates	Engineering	July Regular BOD Meeting	Strategic	Ad-hoc
174	7	Draft Resolution - Review and Approval of Policy on Policies	General Counsel	July Regular BOD Meeting	Compliance	Reoccurring
175	7	Draft Resolution - Review of Election Services Provider Contract	General Counsel	July Regular BOD Meeting	Compliance	Reoccurring
176	7	Election Update - Annual Voter Turnout	General Counsel	July Regular BOD Meeting	Compliance – Election Policy and Procedures	Reoccurring
177	7	Enterprise Risk Management (ERM) Quarterly Update	VP, Compliance & Regulatory	July Regular BOD Meeting	Strategic	Ad-hoc
178	7	Ethics and Compliance Quarterly Report	General Counsel	July Regular BOD Meeting	Compliance	Reoccurring
179	7	Financial Services Monthly Report	Chief Financial Officer	July Regular BOD Meeting	Strategic	Reoccurring
180	7	Key Performance Indicator (KPI) Update Period 1 Results	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
181	7	Markets Monthly Report	VP, Markets	July Regular BOD Meeting	Strategic	Reoccurring
182	7	Operations Update	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
183	7	Real Estate Update	Chief Operations Officer	July Regular BOD Meeting	Strategic	Reoccurring
184	7	Receipt of Written Certification of the Election Results	General Counsel	Annual Meeting Minutes and for first Regular or Special Board Meeting Minutes after Annual Meeting	Compliance – Election Policy and Procedures	Reoccurring
185	7	Texas Public Power Association (TPPA) Annual Meeting	General Counsel	TBD	Informational	Reoccurring
186	8	Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
187	8	Approval Resolution – Approval of Authorization for Settlement of Litigation Matter(s)	General Counsel	August Regular BOD Meeting	Strategic	Reoccurring
188	8	Approval Resolution - Review and Approval of Policy on Policies	General Counsel	August Regular BOD Meeting	Compliance	Reoccurring
189	8	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring
190	8	Conflict of Interest Training	General Counsel	August Regular BOD Meeting	Compliance	Reoccurring
191	8	Cooperative Update	Chief Executive Officer	August Regular BOD Meeting	Strategic	Reoccurring
192	8	Draft Resolution - Approval to Amend Tariff and Business Rules - Forms	Markets	August Regular BOD Meeting	Compliance	Reoccurring
193	8	Draft Resolution - Approval to file Interim Update of Transmission Cost of Service Rates	General Counsel (Compliance & Regulatory)	August Regular BOD Meeting	Strategic	Reoccurring
194	8	Draft Resolution - Review of Election Services Provider Contract	General Counsel	August Regular BOD Meeting	Compliance	Reoccurring
195	8	Financial Services Monthly Report	Chief Financial Officer	August Regular BOD Meeting	Strategic	Reoccurring
196	8	Investment Advisor Update	Chief Financial Officer	August Regular BOD Meeting (biennial-2018)	Strategic	Reoccurring
197	8	Markets Monthly Report	VP, Markets	August Regular BOD Meeting	Strategic	Reoccurring
198	8	Operations Report	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring
199	8	Post-Election Analysis and Annual Review	General Counsel	August Regular BOD Meeting	Compliance - Election Policy and Procedures	Reoccurring
200	8	Real Estate Update	Chief Operations Officer	August Regular BOD Meeting	Strategic	Reoccurring
201	8	TEC Digital Event	General Counsel	TBD	Informational	Reoccurring
202	9	Approval Resolution – Approval of 2022 Power Supply Plan and 2022 Power Supply Plan Delegation of Authority	Markets	September Regular BOD Meeting	Strategic	Reoccurring
203	9	Approval Resolution – Approval of Amendments to Tariff and Business Rules - Section 700 Appendices (Forms)	Markets	September Regular BOD Meeting	Strategic	Reoccurring
204	9	Approval Resolution – Approval of Authorization for Settlement of Litigation Matter(s)	General Counsel	September Regular BOD Meeting	Strategic	Reoccurring
205	9	Approval Resolution – Approval of Contract for 2022 Election Services Provider	General Counsel	September Regular BOD Meeting	Strategic	Reoccurring
206	9	Approval Resolution – Approval of Directive for Delegates Regarding Upcoming NRECA Regional Meeting	Executive Vice President, Public Affairs	September Regular BOD Meeting	Strategic	Ad-hoc

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
207	9	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring
208	9	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring
209	9	Audit Committee Review of IRS Form 990	Chief Financial Officer	September Audit Committee Meeting	Strategic	Reoccurring
210	9	Cooperative Update	Chief Executive Officer	September Regular BOD Meeting	Strategic	Reoccurring
211	9	Cyber Security Quarterly Update	Chief Information Officer	September Regular BOD Meeting	Strategic	Reoccurring
212	9	Directors' Conflict of Interest Training and Directors' Code of Conduct Training	Legal Services	September Regular BOD Meeting	Compliance	Reoccurring
213	9	Draft Resolution - Approval to Establish 2022 Annual Meeting Date and Location	Executive Vice President, Public Affairs	September Regular BOD Meeting	Strategic	Reoccurring
214	9	Financial Services Monthly Report	Chief Financial Officer	September Regular BOD Meeting	Strategic	Reoccurring
215	9	Information Technology Quarterly Report	Chief Information Officer	September Regular BOD Meeting	Strategic	Reoccurring
216	9	Markets Monthly Report	VP, Markets	September Regular BOD Meeting	Strategic	Reoccurring
217	9	Operations Report	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring
218	9	Real Estate Update	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring
219	9	Safety and Security Matters	Chief Operations Officer	September Regular BOD Meeting	Strategic	Reoccurring
220	10	Annual Review of Board Assessment	Legal Services	October Regular BOD Meeting	Strategic	Reoccurring
221	10	Annual Review of Strategic Plan	Chief Executive Officer	October Regular BOD Meeting	Strategic	Reoccurring
222	10	Approval Resolution – Approval of Directive for Delegates Regarding Upcoming NRECA Regional Meeting	Executive Vice President, Public Affairs	October Regular BOD Meeting	Strategic	Reoccurring
223	10	Approval Resolution – Approval to Establish Annual Meeting Date, Time, and Location	Chief Executive Officer	October Regular BOD Meeting	Compliance	Reoccurring
224	10	Approval Resolution – Recommended Approval by Board of Directors of 2020 IRS Form 990	Chief Financial Officer	October Regular BOD Meeting	Compliance	Reoccurring
225	10	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring

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Item #	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
226	10	Approval Resolution(s) – Approval Resolution of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
227	10	Business Plan Review	Chief Executive Officer	October Regular BOD Meeting	Strategic	Reoccurring
228	10	Cooperative Update	Chief Executive Officer	October Regular BOD Meeting	Strategic	Reoccurring
229	10	Draft Resolution – Approval of 2022 Capital Improvement Plan (CIP), Including Items Concerning Competitive Matters, Personnel, Contracts and Real Estate	Chief Financial Officer	October Regular BOD Meeting	Compliance	Reoccurring
230	10	Draft Resolution – Approval of 2022 Rate Plan	Markets	October Regular BOD Meeting	Strategic	Reoccurring
231	10	Draft Resolution - Approval to Amend Tariff and Business Rules - Interconnected Generation	Markets	October Regular BOD Meeting	Strategic	Reoccurring
232	10	Enterprise Risk Management (ERM) Quarterly Update	VP, Compliance & Regulatory	October Regular BOD Meeting	Strategic	Reoccurring
233	10	Ethics and Compliance Quarterly Report	General Counsel	October Regular BOD Meeting	Compliance	Reoccurring
234	10	Financial Services Monthly Report	Chief Financial Officer	October Regular BOD Meeting	Strategic	Reoccurring
235	10	Introduction Discussion of 2021 Operating Budget & Capital Improvement Plan (CIP)	Chief Financial Officer	October Regular BOD Meeting	Strategic	Reoccurring
236	10	Markets Monthly Report	VP, Markets	October Regular BOD Meeting	Strategic	Reoccurring
237	10	NRECA Online Regional Week	General Counsel	TBD	Informational	Reoccurring
238	10	NRECA Pre-Meeting Director Training	General Counsel	TBD	Informational	Reoccurring
239	10	NRECA Regions VII & X Meeting	General Counsel	TBD	Informational	Reoccurring
240	10	Operations Report	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
241	10	Plan Administration Committee (PAC) Advisor Update - Bernie Dawson	General Counsel	October Regular BOD Meeting	Strategic	Reoccurring
242	10	Plan Administration Committee (PAC) Investment Update by PAC Chair - Drew McCorkle, Captrust	VP, Human Resources	October Regular BOD Meeting	Strategic	Reoccurring
243	10	Real Estate Update	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
244	10	Safety and Security Matters	Chief Operations Officer	October Regular BOD Meeting	Strategic	Reoccurring
245	11	Approval Resolution – Approval of 2022 Operating Budget and Capital Improvement Plan (CIP), Including Items Concerning Competitive Matters, Personnel, Contracts and Real Estate	Chief Financial Officer	Nov Regular BOD Meeting	Compliance	Reoccurring

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Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
246	11	Approval Resolution – Approval of 2022 Rate Plan	Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
247	11	Approval Resolution – Approval of Appointment of Members to PEC Plan Administration Committee	VP, Human Resources	November Regular BOD Meeting	Strategic	Reoccurring
248	11	Approval Resolution – Approval to Amend Tariff and Business Rules – Interconnected Generation	Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
249	11	Approval Resolution(s) – Approval of Capital Improvement Plan Budget Amendments for Real Property Acquisitions	Chief Operations Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
250	11	Approval Resolution(s) – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
251	11	CFC IBES - TBD	General Counsel	TBD	Informational	Reoccurring
252	11	Cooperative Update	Chief Executive Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
253	11	Draft Resolution – Approval of 2022 Election Communications Plan	Public Affairs	Nov Regular BOD Meeting	Compliance	Reoccurring
254	11	Draft Resolution - Approval to Amend Tariff and Business Rules – 2022 Rate Plan Items	Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
255	11	Draft Resolution – Approval to Amend Tariff and Business Rules – Interconnected Generation	Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
256	11	Draft Resolution – Approval to Amend Tariff and Business Rules – Unmetered Devices Rate Option	Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
257	11	Draft Resolution – Review and Approval of Policy for Establishing Procedures for Disposition of All or a Substantial Portion of the Cooperative's Property	Chief Financial Officer	November Regular BOD Meeting	Compliance	Reoccurring
258	11	Emergency Operations Plan (EOP) Review	Chief Operations Officer	Nov Regular BOD Meeting	Compliance	Reoccurring
259	11	Financial Services Monthly Report	Chief Financial Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
260	11	Markets Monthly Report	VP, Markets	Nov Regular BOD Meeting	Strategic	Reoccurring
261	11	Operations Report	Chief Operations Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
262	11	Real Estate Update	Chief Operations Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
263	11	Recognition of Veterans Day with Moment of Silence	Board President	Nov Regular BOD Meeting	Compliance	Reoccurring
264	11	Safety and Security Matters	Chief Operations Officer	Nov Regular BOD Meeting	Strategic	Reoccurring
265	12	2022 NRECA Proposed Resolutions Update	Public Affairs	December Regular BOD Meeting	Strategic	Reoccurring

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Item#	Month	Description	Owner	Due Date Notes	Strategic Item / Compliance Item	Reoccurring / Ad-hoc
266	12	Approval Resolution – Approval of 2022 Cooperative Election Timeline	General Counsel	December Regular BOD Meeting	Compliance	Reoccurring
267	12	Approval Resolution – Approval of 2022 Election Communications Plan	Chief Executive Officer	December Regular BOD Meeting	Strategic	Reoccurring
268	12	Approval Resolution – Approval of 2022 Texas Legislative Positions	Public Affairs	December Regular BOD Meeting	Compliance	Reoccurring
269	12	Approval Resolution – Approval of Negotiation and Execution of Employment Agreement with Chief Executive Officer	Chief Executive Officer	December Regular BOD Meeting	Strategic	Ad-Hoc
270	12	Approval Resolution – Approval of Real Property Acquisitions or Real Property Dispositions	Chief Operations Officer	December Regular BOD Meeting	Strategic	Reoccurring
271	12	Approval Resolution – Approval to Amend Tariff and Business Rules – 2022 Rate Plan Items	Markets	December Regular BOD Meeting	Strategic	Reoccurring
272	12	Approval Resolution – Approval to Amend Tariff and Business Rules – Interconnected Generation	Markets	December Regular BOD Meeting	Strategic	Reoccurring
273	12	Approval Resolution – Approval to Amend Tariff and Business Rules - Unmetered Devices Rate Options	Markets	December Regular BOD Meeting	Strategic	Reoccurring
274	12	Approval Resolution – Review and Approval of Policy for Establishing Procedures for Disposition of All or a Substantial Portion of the Cooperative's Property	Chief Financial Officer	December Regular BOD Meeting	Compliance	Reoccurring
275	12	Approval Resolution –Review and Approval of 2021 CEO Goals and Performance Evaluation	Board of Directors	December Regular BOD Meeting	Compliance	Reoccurring

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