

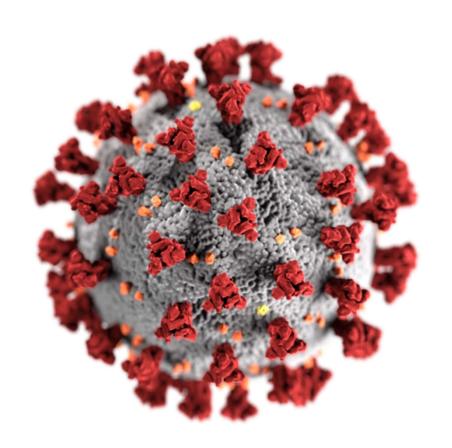
2020 Year in Review

Julie C. Parsley, Chief Executive Officer



Internal Response to COVID-19

- Swiftly activated Emergency Operations Plan
- Closed offices to member interactions March 16
 - Reopened with safety measures September 21
- Limited in-office staff for social distancing
- Implemented remote working opportunities and rotating schedules
- Disinfected all facilities regularly
- In-person health screenings





Supporting Our Members

- Suspended disconnects and late fees, returned deposits, and implemented payment plans
- Developed COVID-19 Relief Fund and Small Power Assistance program
 - \$86,797.31 fundraised by PEC members, employees, and our Central Texas communities
 - Provided assistance for Small Power user from unclaimed funds
- Collected more than 4,000 masks with "Masks for Members" donations

COVID-19 Resources

The impact of the COVID-19 pandemic has affected us all on different levels. We know many of our members are spending more time at home to help protect themselves, their families, and their communities. Rest assured, PEC will continue to deliver the reliable power you depend on. Check this page regularly for the most up-to-date information on your cooperative and our COVID-19 response.





Member assistance

Every member's situation is unique. We're here to help if you need to make a payment arrangement or need payment assistance.

Learn more >



Small power assistance

Supporting our local economies is important. If your small business has been impacted, we can help.

Learn more >





Local resources

We have strong communities, and there are many resources in place to help those in need. Find an organization that can help you.

Learn more a

You can help

(Coming soon)

Your neighbor may be experiencing financial hardships. Help your fellow members by donating to the PEC COVID-19 Relief Fund today.



Engaging Our Employees

- New On the Spot Performance Award Watt Award
- Supported significant workplace change with new trainings
- Increased internal communications
- Essential worker designations for employees
- Appreciation Day during summer
- Free financial planning with CAPTRUST
- Finalizing compensation study to expand professional growth opportunities and ensure PEC salaries are competitive with the market







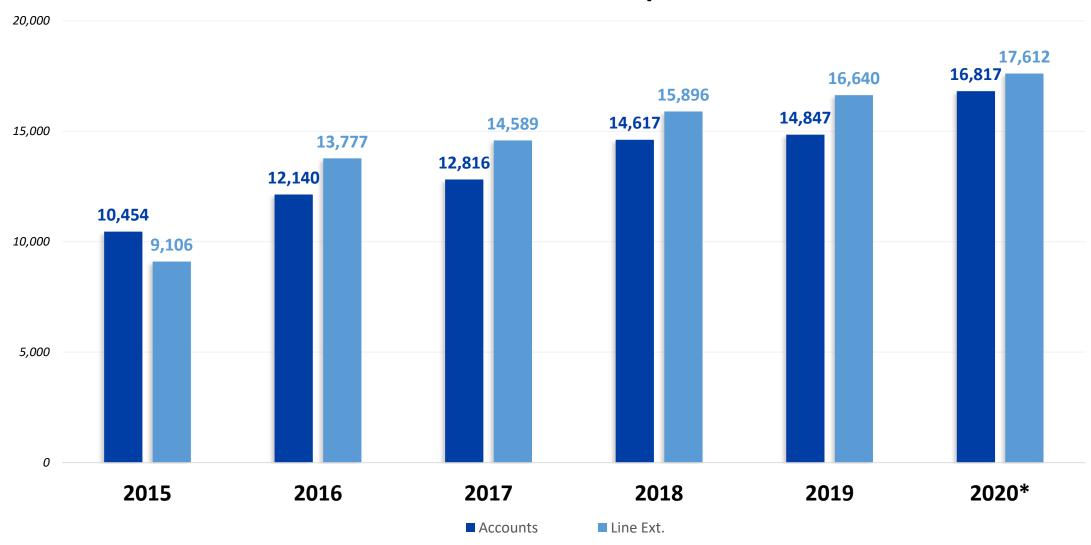
Continued Record Growth

Record-breaking growth across the cooperative:

- **346,519** active accounts*
- Anticipating 18,300 additional accounts and 17,600 meters by EOY
- 1,529 average monthly account net growth*
- 31,408 new member applications processed*
- Completed 17,600 line extensions*; 19,200 expected by EOY
- Added 480 miles of line*



Additional Accounts & Line Extensions Completed





Building the Next Generation











- Opened new training facility in conjunction with NLC in Marble Falls on July 6, 2020
- Apprentice program

 and new training
 facilities recognized by

 Department of Labor





Demonstrating Fiscal Responsibility

- Citing stability and strong financial health,
 Fitch Ratings, reaffirmed our AA- rating. This is an exceptionally high bond rating.
- Returned \$6.1 million in capital credits to current and former members
- Executed 2020 Cost of Service Study
- Completed a full rewrite of PEC Tariff and Business Rules
- Reviewed and revised substantive financial policies to better align processes and improve cash flow







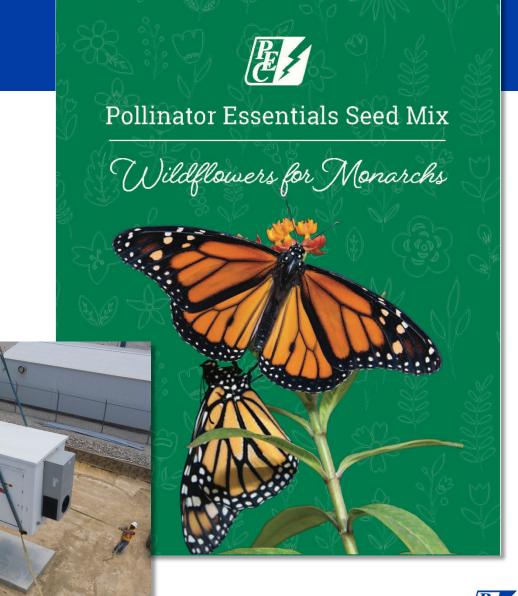
Smart Conservation Efforts

 Deployed JC Battery — first ever for a Texas cooperative

 Secured 100 MW share of the King Creek 1 Wind Project

Distributed 10,000
 pollinator packets to
 preserve Monarchs and
 other pollinators across Hill
 Country

"Edible Easement" programs







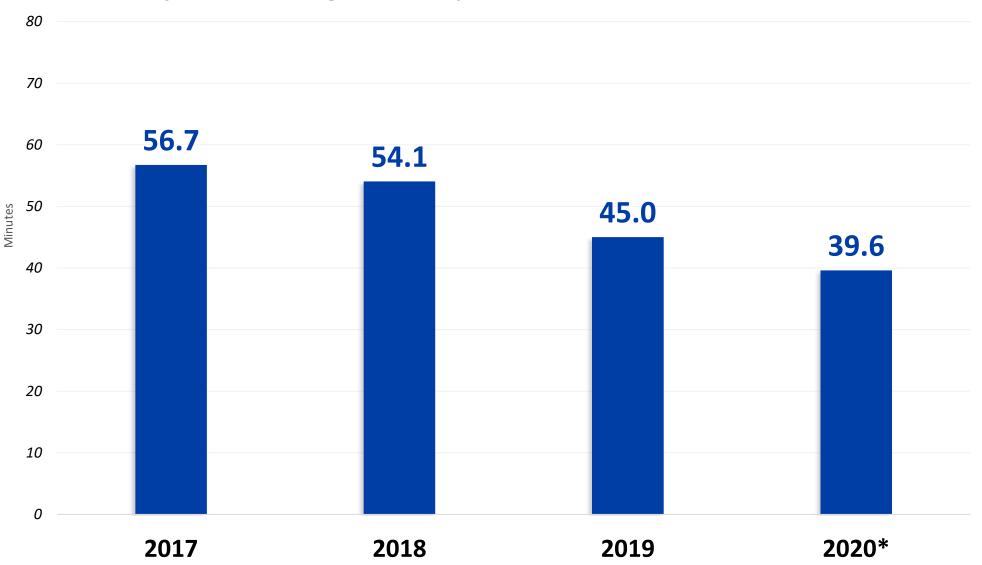
Raising the Bar for Reliability

- Inspected more than 1,170 miles of distribution line by our UAS (drone) program*
- Logged more than 1,250 UAS flights*
- Pruned 317 miles of line*
- Completed construction of **3** new substations
- Upgraded 10 substations
- Finished switch installations at 74 substations
- Continuing work on system map and OMS interfaces and configuration





System Average Interruption Duration Index (SAIDI)







Increasing Services

- Redesigned bill to give members more information at their fingertips
- Expanded residential rebate programs for energy efficiency
- Performed more than 325 energy audits — 81% completed during pandemic*
- Launched <u>commercial.pec.coop</u>, a site targeting new large-power members







About Us

Your Service

Savings

Reliability

Our Community

Safety



Welcome to the cooperative.

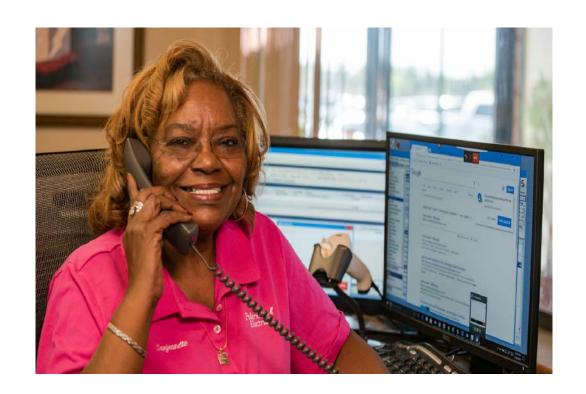
We're glad you're here.

The Hill Country is a special place. Your new electric utility is, too. PEC is a cooperative, meaning you're more than a customer — you're a member. We look forward to serving you.



Answering the Call

- Over 16,000 virtual training sessions were taken by employees during 2020
- Installed kiosks at all offices and completed installation of safety glass
- Proactively worked with members to create more than 13,550 payment arrangements
- Developed training and communications tools to help mitigate sensitive member issues

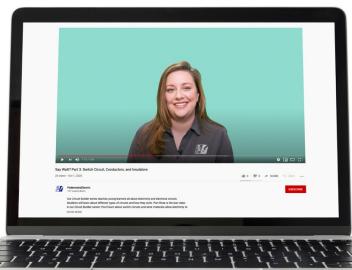




Educating Young Learners

- Continued commitment to supporting schools and leading STEM opportunities for students
- EmpowerU provides free learning resources for teachers, students, and parents
 - Video series on building circuits
 - Lesson plans
 - Worksheets and activity books









Giving Back To Our Communities

- Continued to support PEC
 Youth with our educational
 foundation contributions
 and \$100,000 in
 scholarships
- \$50,000 awarded to 11
 nonprofits; fully funded by
 Power of Change
 contributions





Giving Back To Our Communities

- United Charities gave more than \$265,300 to 236 nonprofits
- PEC employees donated nearly \$17,000 to assist members in need
 - More than \$12,400 for COVID-19 Relief
 - \$4,300 to help brighten holidays for local children













PEC PROUD

TOP WORK PLACES 2020

Austin American-Statesman statesman.com

TOP WORK PLACES 2020

San Antonio Express-News



Awards and Recognition

Winner of Greater Austin Business Award for

Community Relations





Awards and Recognition

- 5th year named among National Cooperative Bank's Top 100 Co-ops
- Recognized by Texas CEO
 Magazine for Exceptional
 Leadership in Texas during
 COVID-19 response
- NRECA Spotlight on Excellence Silver Award





JULIE CARUTHERS PARSLEY CEO, Pedernales Electric Cooperative

Johnson City

In its 80-year history, Pedernales Electric Cooperative has never faced challenges like it did in 2020.

But under the leadership of Julie Caruthers
Parsley, PEC – the largest electric cooperative in the nation – continued to provide safe, reliable electric service from the onset of the pandemic, all while experiencing record growth.

n late February, Parsley saw the impact COVID-19 could have on PEC's operations and immediately began meeting regularly with her executive team and other leaders to review PEC's existing emergency pandemic plan. By March 16, PEC had activated its Emergency Operations Plan, which included the unprecedented measure of closing district offices to member interactions and instituting remote work where possible. Media and internal communications were distributed, signage was posted, and new guidelines were enacted for in-office employees and those in the field. By acting quickly and assembling a team of experts around a bold, decisive plan, Caruthers made PEC a true leader in the field, sprinting ahead of other businesses and cooperatives in the steps that would later be widely adopted – providing a model for those organizations to follow.



Four Star Employees



Enrique Gonzalez

Member Relations

Analyst

Kyle



Michelle Hibbits

Member Relations

Agent 2

Marble Falls



John Ramon Journeyworker Cedar Park



Alexandra Martinez

Member Relations

Agent 2

Marble Falls



Looking Forward to 2021

Expand employee recognition program and incentives

Further strengthen employee engagement

Participate in 2021 legislative session

Continue system upgrades for increased reliability and outage response

Implement security assessment and master plan for facilities

Evaluate workplace study design



