

## Cooperative Update

Julie C. Parsley I Chief Executive Officer
Eddie Dauterive I Chief Operations Officer
Randy Kruger I Chief Financial Officer
Don Ballard I General Counsel
JP Urban I EVP, External Relations

## April 2023 Cooperative Update

- I. CEO Report
- II. Operations Report
- III. Financial Report
- IV. Workforce and Governance Report
- V. Community and Member Engagement
- VI. Appreciation and Look Ahead



VII. Appendix

## Legislative Update

Electric Market Reform is a top priority of the 88<sup>th</sup> Texas Legislature:

- SB 6 (Schwertner) Creates the Texas Energy Insurance Program
  - Engrossed to House
- SB 7 (Schwertner) Allocates cost of ancillary services based on reliability
  - Engrossed to House
- SB 2012 (Schwertner) PCM Guardrails
  - Pending in House State Affairs
     Committee
- HB 4831 (Hunter) PCM Guardrails
  - Pending in House State Affairs



## Regulatory Update

- The PUC is relying on direction from the Legislature prior to its implementation of long or near-term market solutions, including the Performance Credit Mechanism (PCM)
- The PUC asked ERCOT to recommend "bridge solutions" for improved resiliency until a longer-term solution can be implemented
- After considering several proposals and market participant feedback, the ERCOT board voted earlier this week to recommend the PUC adopt multi-step floors to the Operating Reserve Demand Curve (ORDC)
- The PUC is expected to consider this at their next open meeting



## PEC Communities Benefit from LCRA Partnership

## Nearly \$127,000 in CDPP Support



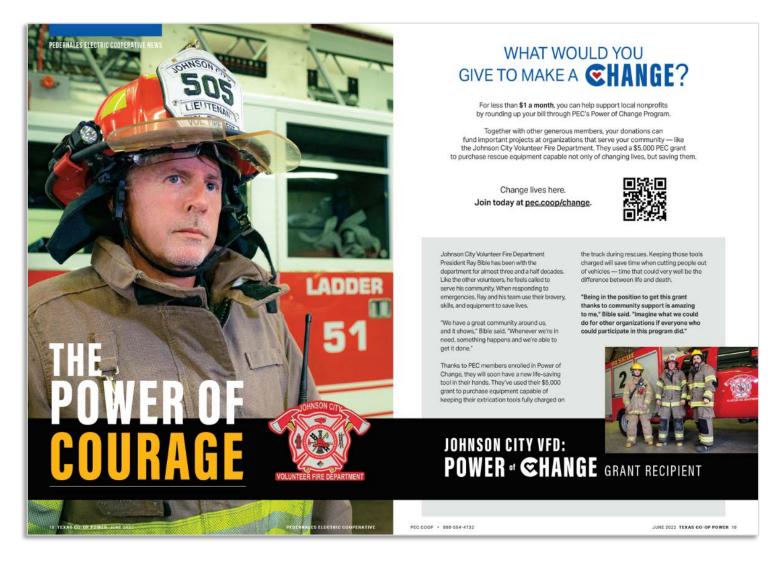
Rambo Masonic Lodge No. 426 Sandy Harbor Volunteer Fire Dept. Lights Spectacular Florence Volunteer Fire Dept.

Blanco United Methodist Church

\$21,795 to replace 10 wooden framed windows at the historic landmark lodge \$31,300 to expand and remodel the fire station that serves as emergency shelter

\$25,000 to upgrade unreliable electrical infrastructure on courthouse grounds \$24,771 to purchase trailermounted crash buffer to offer protection at vehicle collision sites \$24,000 to construct covered pavilion for events, including emergency response

## **External Relations Receives National Awards**





- Most Innovative Use of Digital Communication: Ethics survival videos
- Best Total Communication Program:
   Power of Change Summer 2022
   marketing campaign





**"85 Years of Power-Full Memories"** 

## Appreciating PEC Lineworkers

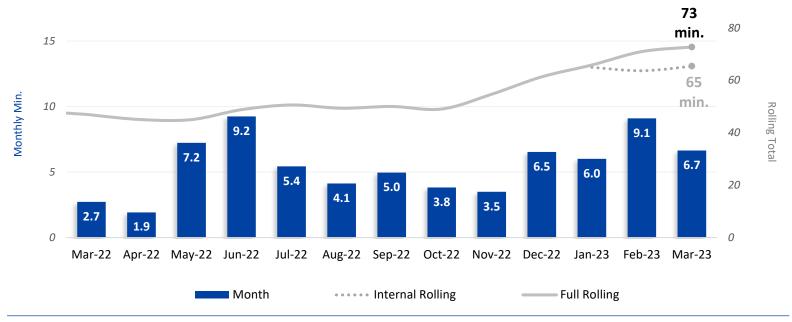




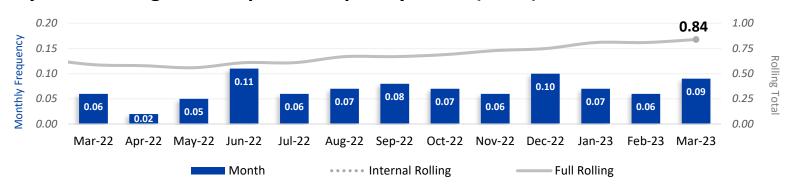
Eddie Dauterive I Chief Operations Officer

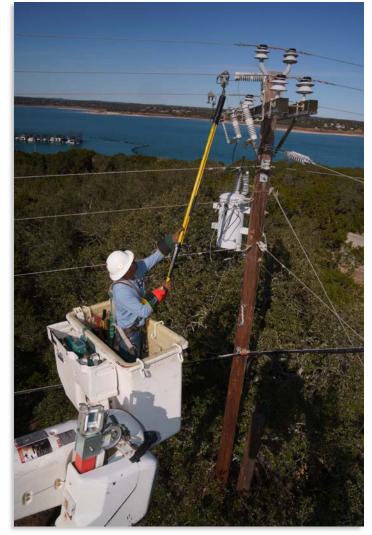
## Reliability

#### **System Average Interruption Duration Index (SAIDI)**



#### **System Average Interruption Frequency Index (SAIFI)**

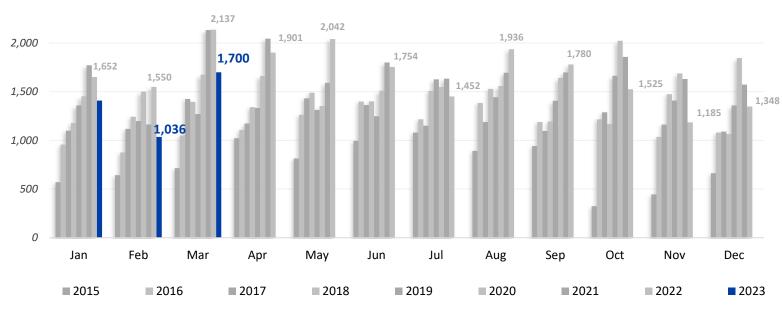




## System Growth

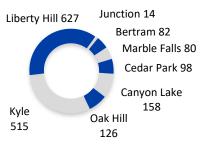
#### **Line Extensions Completed**

2019: 16,640 2020: 19,458 2021: 20,592 2022: 20,262 2023 YTD: 4,144



#### **Line Extensions**

Per District (1,700)





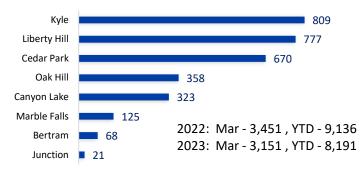
#### Miles of Distribution Line:

Underground: 6,868 (28%) Overhead: 17,642 (72%)

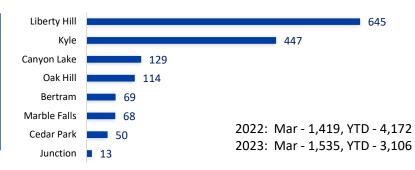
Total:

# 24,510

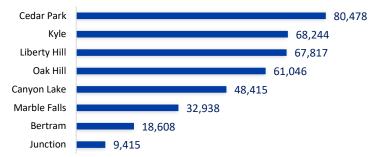
#### **Member Applications** (3,151)



#### Meter Growth (1,535)



#### Meter Totals (386,961)





## Distribution Maintenance

#### **Pole Testing & Treatment (PTT)**

#### **Poles Inspected & Treated**

2022 YTD: Inspections - 17,324 2023 YTD: Inspections - 9,081 Treated - 13,342 Treated - 7,944

#### Poles Rejected & Replaced/Restored

2022 YTD: Rejected - 308, Restored - 164 2023 YTD: Rejected - 168, Restored - 217



#### **Underground Equipment**

#### **URD Pad Restorations**

2022 YTD: Restorations - 661 2023 YTD: Restorations - 938



#### **Vegetation Management** wildland

#### Wildland Urban Interface (WUI) Audits:

Туре	Total C&D	Jan	Feb	Mar		
C&D WUI 3 Phase	2,260	99	420	354		
C&D WUI 1 Phase	12,514	401	116	269		
C&D Other 3 Phase	2,004	66	35	43		
C&D Other 1 Phase	12,590	454	228	75		
All C&D	29,368	1,021	799	741		

#### **LiDAR Assessment**

Next Flyover **April 2023** 

Data Available **August 2023** 



## **Cranes Mill Conversion**

#### Phase 1: March 14 – 15 Phase 2: March 28 - 29

#### **Goals for System Improvement:**

- Upgrade and convert the Cranes Mill T2 transformer at the substation from 7,200-14.4KV
- This will increase the voltage and overall system reliability

#### **Schedule:**

- March 14-15: Convert approx. 1,000 transformers
- March 28-29: Complete T2 conversion
- May 9-10: Complete follow-up work on T1

#### **Support Crews:**

 150 lineman from 8 service districts and teams from Technical Services and substation crews, M&S Engineering, and Canyon Lake staff

#### **Impact to Membership**

- Scheduled outages occurred without incident
- Members were notified through several communications: letters, notices, robo-calls, emails, and SMS





## Internal Lineman's Rodeo



## Wednesday, April 19, 2023 Spring Branch

#### **Overall Journeyman Teams**

- Darren Donhauser, David Hernandez, Jason Dean (Canyon Lake/Junction)
- Caleb Brodock, Garrit Afman, Thomas Logan (Canyon Lake)
- Tyler Horn, Justin Ferry, Marshall Verette (Marble Falls)
- Charley Goines, Auston Shipley, Jayce Johnson (Kyle)
- Cooper Johnson, Jared Schmitt, Craig Hernandez (Kyle)

#### **Apprentices**

- Daniel Wilson (Cedar Park)
- Zack Gough (Canyon Lake)
- Matt Mabry (Cedar Park)
- Colton Harris (Cedar Park)
- Justin Carbajal (Cedar Park)

- Zackary McFee (Canyon Lake)
- Matt Romero (Canyon Lake)
- Blaine Preuit (Liberty Hill)
- Quentin Schulze (Junction)
- Chayton Boyd (Cedar Park)



## March 2023 Financial Report

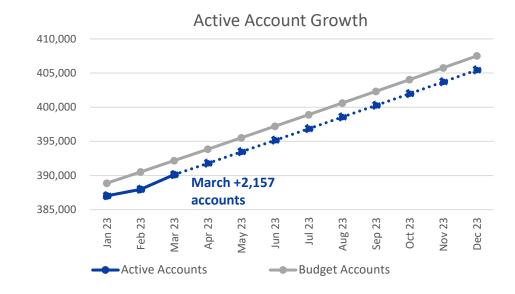
Randy Kruger I Chief Financial Officer

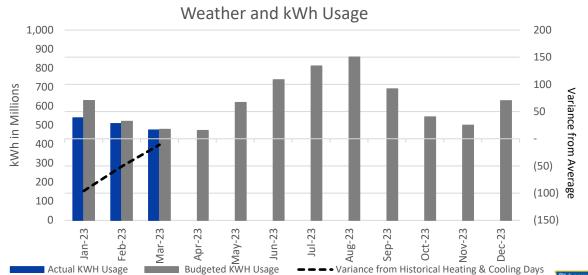
3. Financial Report

## Finance at a Glance – March 2023

	MTD (\$ in millions)					YTD (\$ in millions)						
		Actual		Budget		Variance		Actual		Budget		Variance
MWH Sold		474,507		478,106		(3,598)		1,521,691		1,627,821		(106,129)
Gross Margins	\$	26.3	\$	26.0	\$	0.3	\$	83.6	\$	82.3	\$	1.2
Net Margins	\$	2.7	\$	(1.0)	\$	3.7	\$	1.9	\$	4.4	\$	(2.5)
EBIDA	\$	14.1	\$	11.8	\$	2.3	\$	36.3	\$	42.9	\$	(6.6)
Revenue O/(U)	\$	2.5	\$	0.6	\$	1.8	\$	0.6	\$	(1.6)	\$	2.2
EBIDA(X)	\$	16.6	\$	12.4	\$	4.1	\$	36.9	\$	41.2	\$	(4.4)

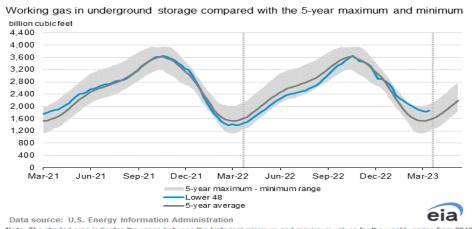
	Liqu	Liquidity Coverage		
Cash & Marketable Securities	\$	2,696,205		
Short Term Facilities		505,000,000		
Less: Short Term Borrowings		11,993,467		
Available Liquidity	\$	495,702,738		
Liquidity Coverage (Days)		259		



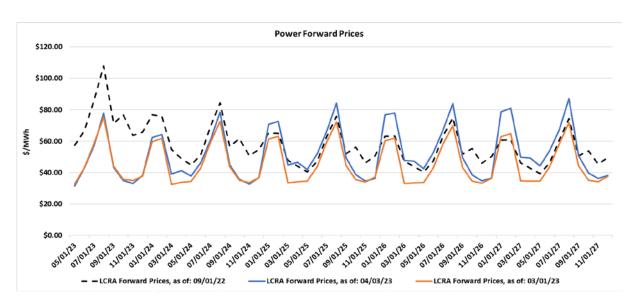


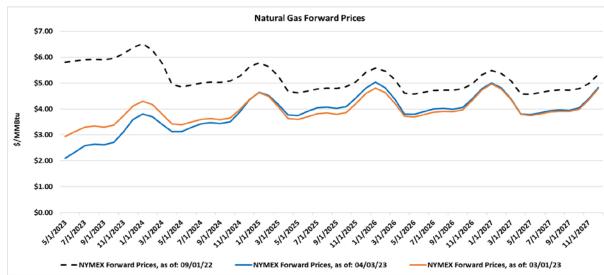
## 3. Financial Report

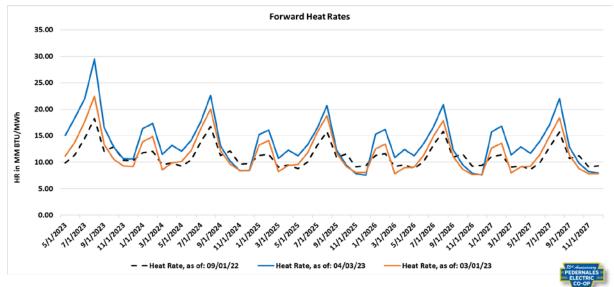
## Power Market Fundamentals



Note: The shaded area indicates the range between the historical minimum and maximum values for the weekly series from 2018 through 2022. The dashed vertical lines indicate current and year-ago weekly periods.

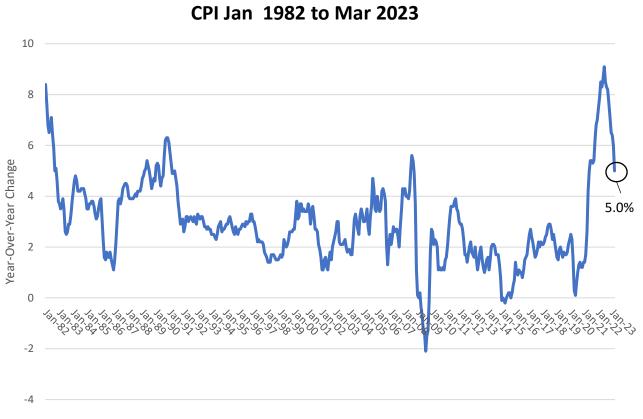




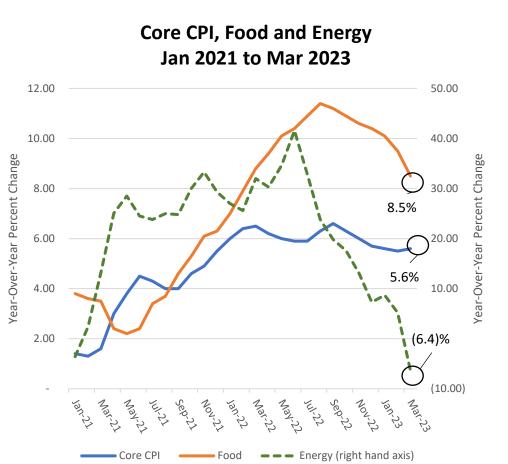


## Inflation

Overall CPI continues downward trend; Core CPI upticks slightly driven by shelter costs; Energy prices decline YoY driven by transportation fuel (-17.4%) and fuel oil (-14.2%) offset by increases to electricity (+10.2%) and utility gas services (+5.5%) prices



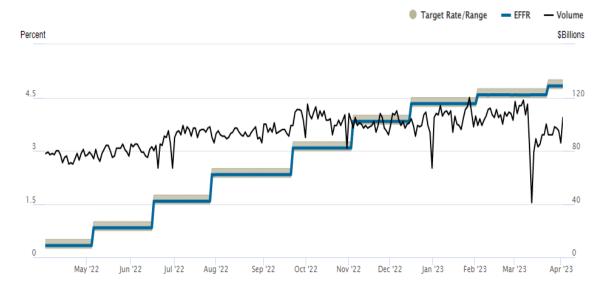
Source: U.S. Bureau of Labor Statistics



Source: U.S. Bureau of Labor Statistics

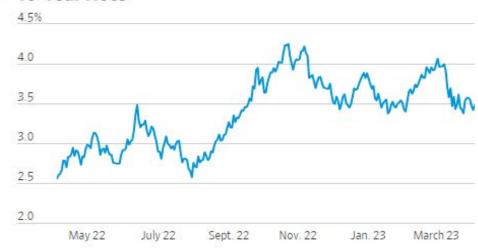
## **Interest Rates**

#### **Federal Funds Rate**



Source: Federal Reserve Bank of New York

#### 10-Year Note



Source: The Wall Street Journal 4/4/2023



## Workforce and Governance Report

Don Ballard I General Counsel

## 2023 Election Timeline

## April 21

Approval of candidates on ballots

## May 16 - June 9

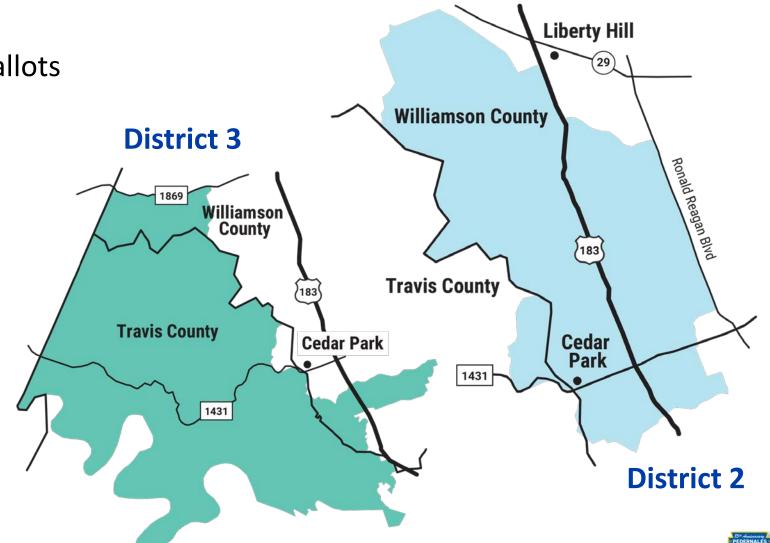
Voting open

### **June 13**

Election results released

#### **June 16**

 PEC Annual Meeting; board directors seated



4. Workforce and Governance Report

## March Employee Development

#### **Employee Training Overall**

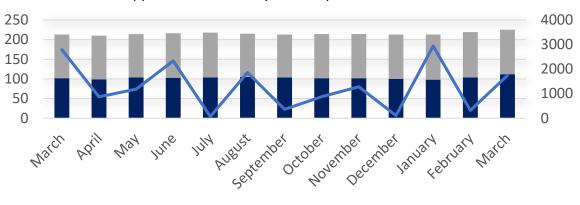
Hours for employees and leadership overall by month



- Six (6) apprentices completed Year Three Rubber Glove Certification; Year Three class also passed exams with perfect scores
- Year Two apprentices focused on troubleshooting open, closed, and paralleling banks.
- Employee training related to performance appraisals and new manager training offered

#### **Apprentices & Journeyworker Training Hours**

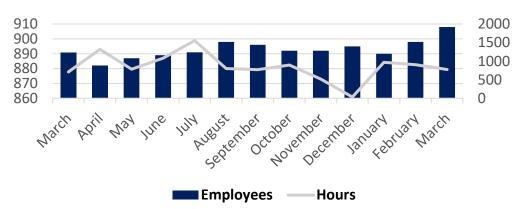
Hours trained for Apprentices & Journeyworkers per month



**■Journeyworker** 

#### **Safety Training Hours**

Safety training hours per month



4. Workforce and Governance Report

## PEC and LCRA Partner to Enhance Communities







## Steps Forward Day April 14

- Dripping Springs
- New Braunfels
  - Wimberley







## Community and Member Engagement

JP Urban EVP, External Relations

## **Prepare for Spring Storms**

# Stay ready this storm season pec.coop/outages



## Outage Information at Your Fingertips



## **Text "25022" for PEC**

#### Report an Outage

Using your mobile number, report and confirm outages

#### **Receive Updates**

As outage restoration progresses, get updates sent to you

## Update your mobile today

#### Log in to SmartHub

Add your mobile to your communications preferences

Call 888-554-4732

An agent will help you update your account

## 2023 Youth Tour Delegates

- 10 local high school students will visit Washington, D.C. this June
- Selected from more than 120 applications

"Should lineworkers be considered first responders?"

"Then-Congressman LBJ
worked to bring electricity to
the rural Hill Country. What
act, invention, or
development would you
create to do good for your
community and
"go viral?"



## **Youth Tour Alums**





## Appreciation and Look Ahead

6. Appreciation and Look Ahead

## **Employee Appreciation Continues**



6. Appreciation and Look Ahead

## Employee Kudos\*







Angel Almanza
Member Relations
Agent
Oak Hill

Carole Hall
Member Relations
Analyst
Bertram

Jeremy Castro Journeyworker *Kyle* 

Debbie Nix
Distribution
Planner 2
Marble Falls

Carrie Garrett
Distribution
Planner 2
Liberty Hill





# Appendix Pages From Operations and Financials Reports



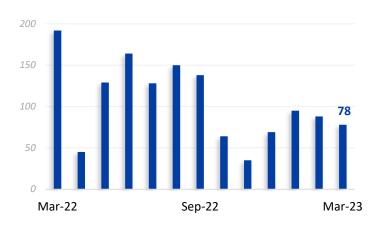
# Operations Report - Appendix Eddie Dauterive | Chief Operations Officer

## Distribution Maintenance

#### **Technical Services**

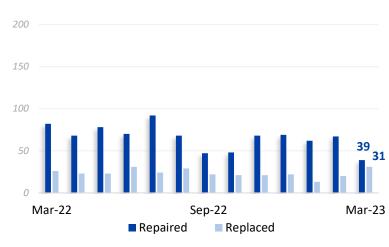
#### **Equipment Inspections**

2022 YTD: 354 2023 YTD: 261



#### **Equipment Repaired & Replaced**

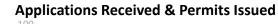
2022 YTD: Repaired - 218, Replaced - 59 2023 YTD: Repaired - 168, Replaced - 64







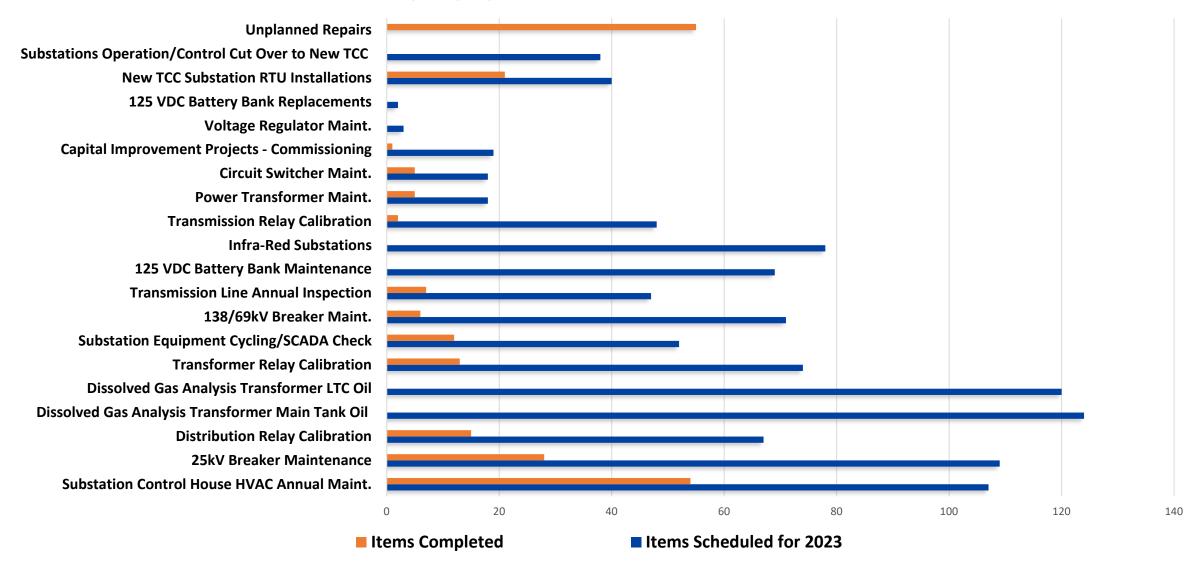
#### **Pole Contacts**



2022 YTD: Received - 75, Inspected - 87, Approved - 78 2023 YTD: Received - 47, Inspected - 67, Approved - 36 Mar-22 Jun-22 Sep-22 Dec-22 Mar-23 ■ Applications Received Inspections Approvals

## **Substation & Transmission Maintenance**

2023 Itemized Maintenance By Equipment



#### Planning Engineering Projects

#### **Overall Status**

Project	Completion Date	Percent Complete
Load Projections Study	Jan 2023	100%
2023 CIP Project Maps	Feb 2023	100%
Capacitor Settings	Mar 2023	90%
20 Year Plan	Apr 2023	96%
4CP Study	Apr 2023	80%
Summer Contingency	May 2023	5%
UFLS Study	May 2023	0%
CIP (1st draft) Study	Jun 2023	<b>1</b> %
CIP Study Completed	Aug 2023	0%
Mock UFLS Study	Dec 2023	0%
PEC System Arc Flash Study	Dec 2023	<b>1</b> %
Winter Contingency	Dec 2023	0%
2 Year System Protection Coordination Review	Dec 2023	65%

### **Substation Engineering Projects**

**Overall Status** 

			Start	Completion		
District	Phase		Date	Date		Percent Complete
Cedar Park	Construction	Upgrade bus to double-bus double-breaker	Apr-21	Apr-23	97%	
Oak Hill	Construction	Upgrade line protection relay panels	Apr-21	May-24	65%	
Junction	Engineering	Upgrade transformer and add line breakers	May-21	Oct-23	78%	
All Districts	Engineering/ Construction	Upgrade circuit switches and relay protection on three mobile substations	Nov-21	Jun-23	85%	
Liberty Hill	Engineering	Construct new substation	Dec-21	Dec-23	64%	
Liberty Hill	Construction	Add third power transformer	Apr-22	Jun-23	81%	
Kyle	Construction	Add third power transformer	May-22	May-23	85%	
Bertram	Engineering	Upgrade power transformer	Jun-22	Sep-23	66%	
Cedar Park	Engineering	Make improvements to ground grid for reliability	Aug-22	Apr-23	100%	
All Districts	Engineering	Develop transmission protection philosophy for protective settings	Jan-23	Sep-23	33%	
All Districts	Engineering	Develop configuration for engineering to have access to RTU settings	Nov-22	Dec-23	0%	
Oak Hill	Engineering	Upgrade power transformer	Feb-23	Jan-25	8%	
Liberty Hill	Engineering	Upgrade power transformer	Feb-23	May-24	12%	
Cedar Park	Engineering	Add third power transformer	Feb-23	Nov-24	9%	
Kyle	Engineering	Construct new substation	Feb-23	Dec-24	9%	
Oak Hill	Engineering	Add feeder breaker and feeder	Mar-23	Dec-23	11%	
Oak Hill	Engineering	Add feeder	Mar-23	Dec-23	11%	
Bertram	Engineering	Add circuit switcher on power transformer	Mar-23	Dec-23	12%	

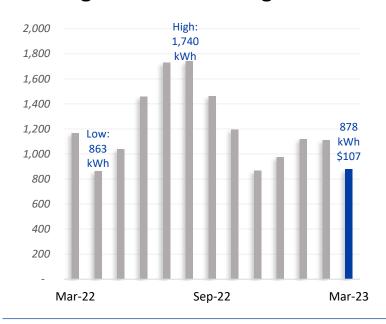
### **Transmission Projects**

#### **Overall Status**

			Completion	
District	Phase	Description	Date	Percent Complete
Canyon Lake	Closeout	Increase clearance to meet USACE requirements	Dec 2022	99%
Marble Falls and Oak Hill	Construction	Respacing shield wire and conductor to reduce outage vulnerability during extreme weather	Jan 2023	100%
Marble Falls and Cedar Park	Construction	Reconductor (Phase 1)	Feb 2023	99%
All Districts	Planning	NERC required annual planning assessment	Feb 2023	100%
Oak Hill	Construction	Harden transmission line to meet severe weather requirements	Mar 2023	99%
Kyle	Engineering	Harden transmission line to meet severe weather requirements	Apr 2023	60%
Cedar Park	Engineering	Harden transmission line to meet severe weather requirements	Dec 2023	45%
Liberty Hill	Engineering	Add Fiber to existing transmission line	Dec 2023	20%
Liberty Hill	Engineering	Harden transmission line to meet severe weather requirements	May 2024	45%
Oak Hill	Engineering	Harden transmission line to meet severe weather requirements	Dec 2024	30%
Marble Falls and Cedar Park	Engineering	Overhaul (Phase 2)	Dec 2025	15%
Cedar Park	Engineering	Harden transmission line to meet severe weather requirements	Dec 2025	20%
Oak Hill	Engineering	Developer funded transmission line relocation	On Hold	25%

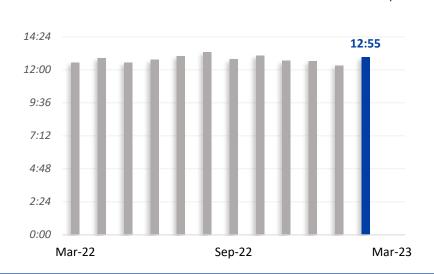
#### **Member Relations**

#### **Average Residential Usage**



#### **Member Contacts**

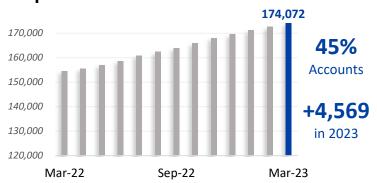
**Average Handle Time** Mar. Phone Contacts: 26,361 Mar. Office Contacts: 2,793





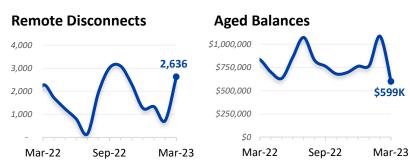
Contact Types	2022: 376,659 Contac								
Main Contact Types	Mar. Totals								
Service Request	9,068	33%							
Billing Inquiry	5,227	19%							
Outage	1,757	6%							
Payment Arrangement	1,662	6%							
Account Update	1,434	5%							
Payment	1,358	5%							

#### **Paperless Enrollments**



#### **Collections**

0 days with no collection activity.







#### **Facilities**

Cedar Park	New fuel tanks have been installed for better emergency preparedness, the project is 100% complete.
Johnson City	Begun development of a master plan for the Haley Rd site, which includes the newly acquired property adjacent to the site.
Junction	Contractor has mobilized and is currently working on fencing and fuel island installation.
Leander Development	Building construction has been completed, with a few minor punch-list items outstanding.
Marble Falls	Finalizing design, resolving encroachments, gathering bids and obtaining city approval for yard renovations.
Oak Hill Fuel Island	Project is out for RFP and permitting process has begun.



## Appendix to March 2023 Financial Presentation to the Board

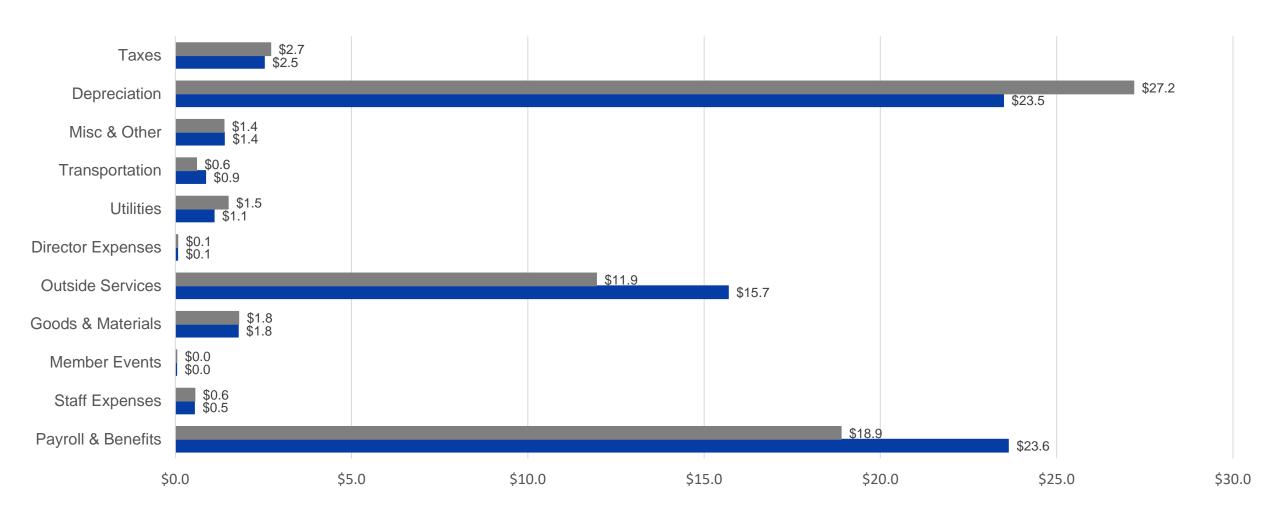
Randy Kruger | Chief Financial Officer

### **Financial Performance**

Gross Margins
Operating Expenses Ex. Depreciation
Depreciation
Interest Expense
Other Income
Net Margins
EBIDA
Over (Under) Collected Revenues
EBIDA(X)
Total Long-Term Debt
Debt Service
Debt Service Coverage Ratio
Equity as Percent of Assets
Net Plant in Service
Capital Improvement Spend
Energy Sales kWh Energy Purchases kWh
Active Accounts

		MTD			YTD		Annual	2022 to 2023
Actual		Budget	Prior Year	Actual	Budget	Prior Year	Budget	% Change
\$ 26,318,650	\$	25,996,950	\$ 26,992,155	\$ 83,553,576	\$ 82,309,048	\$ 81,137,358	\$ 352,088,225	2.98%
12,259,484		14,200,907	11,184,234	47,628,246	39,479,502	33,666,574	166,658,781	41.47%
7,832,591		9,087,261	9,950,450	23,492,210	27,187,555	29,832,380	108,552,698	
3,620,585		3,720,505	3,698,433	10,883,884	11,259,094	11,039,399	45,173,483	
(52,876)		(17,053)	(7,416)	(357,216)	(41,853)	(114,102)	(5,371,928)	
\$ 2,658,866	\$	(994,670)	\$ 2,166,454	\$ 1,906,452	\$ 4,424,750	\$ 6,713,107	\$ 37,075,192	
\$ 14,112,042	\$	11,813,096	\$ 15,815,337	\$ 36,282,546	\$ 42,871,399	\$ 47,584,886	\$ 190,801,372	-23.75%
2,464,734		621,510	(231,178)	583,926	(1,646,679)	(6,180,221)	3,749,120	
\$ 16,576,776	\$	12,434,606	\$ 15,584,159	\$ 36,866,472	\$ 41,224,720	\$ 41,404,665	\$ 194,550,492	
							\$ 1,114,322,192	
							65,690,519	
							2.96	
							39.6%	
							\$ 1,985,228,388	
							\$ 202,863,100	
511,504,324 503,359,853		478,105,571 474,507,462	478,769,280 514,671,109	1,521,691,096 1,622,080,119	1,627,820,534 1,740,092,367	1,672,394,378 1,793,760,353	7,500,307,799 8,019,713,349	-9.01% -9.57%
 	_			390,124	392,179	372,048	407,506	4.86%

# Cost of Service (in millions) YTD Actuals vs Budget through March 2023



### EBIDA(X) Year to Date (in millions)



# CIP Spend

						Variance	
			YTD		YTD	(Over)/Under	
Constru	uction Category & Description		Actuals	;	Budget	Budget	 Annual Budget
Distribu	ution_						
100	New Lines (Line Extensions for new primary, secondary and service lines)	\$	3,702,380	\$	-	\$ (3,702,380)	\$ -
200	Tie Lines (new construction between existing lines)		1,051,047		2,605,898	1,554,850	9,608,071
300	Conversions or Line Changes		4,735,277		6,834,543	2,099,265	27,514,015
600	Miscellaneous Distribution Equipment		13,895,865		11,562,055	(2,333,810)	51,775,582
700	Other Distribution Items		36,532		130,000	93,468	520,000
Distribu	ition Total	\$	23,421,101	\$	21,132,495	\$ (2,288,606)	\$ 89,417,668
Substat	<u>ion</u>						
400	New Substations, Switching Stations and Meter Points	\$	1,212,017	\$	4,136,994	\$ 2,924,977	\$ 20,798,652
500	Substations, Switching Stations and Meter Point changes		4,101,353		7,762,123	3,660,771	24,856,760
Substat	ion Total	\$	5,313,370	\$	11,899,117	\$ 6,585,747	\$ 45,655,412
Transm	ission						
800	New Transmission Lines	\$	131,777	\$	439,925	\$ 308,149	\$ 2,030,593
1000	Line and Station Changes	·	214,061		3,444,964	3,230,903	19,698,276
Transm	ission Total	\$	345,838	\$	3,884,890	\$ 3,539,052	\$ 21,728,869
Genera	I Plant						
2000	Facilities	\$	1,846,749	\$	10,685,426	\$ 8,838,677	\$ 29,346,563
3000	Information Technology		573,840		2,306,286	1,732,446	7,776,588
4000	Tools & Equipment		93,577		171,749	78,172	438,000
5000	Vehicles		1,052,046		2,125,000	1,072,954	8,500,000
Total G	eneral Plant	\$	3,566,211	\$	15,288,461	\$ 11,722,250	\$ 46,061,151
Accrue	d WIP	\$	7,603,338	\$	-	\$ (7,603,338)	\$ 
Total C	apital Improvement Plan Spend	\$	40,249,858	\$	52,204,963	\$ 11,955,105	\$ 202,863,100

# CIP Multiyear Projects

						Project				
One-tweeting Onto some S. Business (At in the constant)		Prior Years		YTD		Actuals Post		Project		Remaining
Construction Category & Project (\$ in thousands)		Spend		Actuals		Approval		Budget		Budget
Distribution										
JC make-ready - voltage conversion	\$	5.440.1	\$	1,172.1	\$	6.612.2	\$	12.546.0	\$	5.933.8
Fairland Make-ready Voltage Conversion	Ψ	1,230.1	Ψ	259.1	Ψ	1,489.1	Ψ	7,500.0	Ψ	6,010.9
Convert Burnet to 24.9KV		2,191.4		200.1		2,391.5		5,000.0		2,608.5
Cranes Mill Conversion		766.6		1,025.1		1,791.6		3,800.0		2,008.4
Distribution Total	\$	9,628.1	\$	2,656.3	\$	12,284.4	\$	28,846.0	\$	16,561.6
Substation										
Junction - Upgrade T1 to 22.4 MVA	\$	1,069.8	\$	332.9	\$	1,402.7	\$	6,994.3	\$	5,591.6
Hero Way Construct new 46.7 MVA Subst		822.2		1,160.2		1,982.3		8,323.4		6,341.0
Florence Construct new 46.7 MVA Sub		-		2.4		2.4		7,179.7		7,177.2
Yarrington Construct new 46.7 MVA Subst		-		7.6		7.6		8,075.9		8,068.3
RR12-LaCima Construct 46.7 MVA Sub		-		-		-		7,337.6		7,337.6
New Site 2147 - Construct 46.7 MVA Sub		-		-		-		8,641.2		8,641.2
Dripping Springs Upg T1 & T2 to 46.7 MVA		-		1.5		1.5		5,257.1		5,255.6
Seward Junction Install 46.7 MVA Trf		327.8		458.0		785.9		3,289.5		2,503.7
Lehigh Install 46.7 MVA Trf		438.3		342.3		780.6		3,686.2		2,905.6
Pipeline Install 46.7 MVA Trf		-		-		-		3,778.3		3,778.3
Lago Vista Install 46.7 MVA Trf		-		4.7		4.7		8,858.7		8,854.0
SCADA RTU's		624.5		1,541.1		2,165.7		4,326.3		2,160.7
Substation Total	\$	3,282.6	\$	3,850.7	\$	7,133.3	\$	75,748.2	\$	68,614.9
<u>Transmission</u>										
T323 PF-MF Overhaul	\$	1,181.4	\$	765.6	\$	1,946.9	\$	10,976.6	\$	9,029.7
T327 LA-NL Overhaul		676.2		22.0		698.1		11,005.2		10,307.0
T324 ML-HT – Single Circuit		248.5		107.0		355.5		3,329.2		2,973.7
T380 BD-TV Overhaul		-		2.7		2.7		5,777.7		5,775.0
MF-TP (T315) Storm Hardening		6,533.2		1,010.5		7,543.6		8,525.5		981.9
Wimberley Loop		192.4		1.0		193.4		71,254.7		71,061.3
T623 TP-CV Storm Hardening		223.4		1.7		225.1		11,289.1		11,064.0
T333 LV to NL Overhaul		388.8		1.5		390.3		11,730.5		11,340.3
EMS Hardware Software		2,656.0		214.4		2,870.4		3,441.7		571.3
Transmission Total	\$	12,099.8	\$	2,126.2	\$	14,226.0	\$	137,330.1	\$	123,104.1
Conoral Blant										
General Plant	æ	20, 226, 2	æ	1 400 4	Φ	20,000,0	Φ	22 500 0	Φ	0.600.4
Transmission Control Center	\$	28,326.2	Ф	1,480.4	\$	29,806.6	Ф	32,500.0	Ф	2,693.4
Spring Branch - Warehouse and Shop Build		-		-		-		11,837.0		11,837.0
Marble Falls Additional Property Fence & Improvements		42.4		4.8		47.2		5,025.4		4,978.2
Junction/Warehouse Yard Expansion		80.3		109.8		190.1		13,801.0		13,610.9
Haley Road - Mstr Plan, Fence, Site Dev		-		-		=		8,861.1		8,861.1
Safety Tech Training Cntr Improvements	•	282.7	_	4 504 0	•	282.7	•	5,483.4	•	5,200.7
Total General Plant	\$	28,731.7	Þ	1,594.9	\$	30,326.6	\$	77,507.9	\$	47,181.3



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