

February 3, 2023



Pedernales Electric Co-op, Inc.
Tim Nance, Vice President of Member Relations
PO Box 1
Johnson City, TX 78636

Dear Tim:

Ballots for Cooperative Response Center, Inc.'s (CRC's) upcoming Board of Directors election will be mailed to you in May 2023 (with CRC's annual membership meeting materials). As in past years, the election will be completed entirely prior to the annual membership meeting which is currently scheduled for Sunday, June 18, 2023, in Seattle, Washington (held in conjunction with NRUCFC's 2023 Forum).

In accordance with Article 2, Section 2.5 of CRC's Amended and Restated Bylaws, "each member must designate an authorized representative to cast their vote in the affairs of the Cooperative. The designation must be in writing, must be properly authorized by the member, and must be provided to the Secretary of the Cooperative. Such a written designation will remain effective until it is superseded by a more recent written designation meeting the same criteria."

To ensure your participation in CRC's upcoming Board of Directors election, enclosed is a CRC 2023 Voting Delegate Registration Form for your use in designating your organization's voting representative(s). The individual(s) previously authorized as a voting delegate(s) for your organization is/are listed on the form. If a change in voting delegate and/or alternate delegate for your organization is desired, please complete the bottom portion of the form and return it to CRC by May 1, 2023. If no change in voting delegate(s) is desired, no action is necessary. Only those delegates who have been properly documented as authorized by their cooperatives shall be permitted to vote in a CRC election.

Once completed, please return the form to CRC in one of three ways:

E-mail
delegateregistration@crc.coop

U.S. Mail
CRC
Attn: Voting Delegate Registration
2000 8th St. NW
Austin, MN 55912

Fax
Fax number: 507-437-2099
Attn: Voting Delegate Registration

Please contact myself or Julie Schramek, executive assistant, at 507-437-2400 if you have any questions about the voting delegate process, the upcoming election, or CRC's annual membership meeting.

Thank you for your participation in CRC's upcoming Board of Directors election. Best wishes for a happy and healthy 2023.

Sincerely,

A handwritten signature in black ink, appearing to read "Brad Fjelsta", is written over a light blue circular background.

Brad Fjelsta
President and CEO

enc.



Focusing on the Human Side of Technology®

2000 8th Street NW | Austin, MN 55912 | 800-892-1578
Fax: 507-437-2031 | info@crc.coop | www.crc.coop



2023 Voting Delegate Registration Form

The individual(s) listed below has/have previously been designated as the authorized representative(s) on behalf of Pedernales Electric Cooperative, PO Box 1, Johnson City, Texas to cast a vote in the affairs of Cooperative Response Center, Inc. (CRC), representing the CRC member in the order specified.

Voting Delegate Name: Amy Lea SJ Akers, Director District 7

Alternate Voting Delegate Name: Eddie Dauterive, Chief Operations Officer

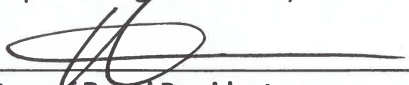
Authorization Date: February 18, 2022

In accordance with Article 2, Section 2.5 of CRC's Amended and Restated Bylaws, "Such a written designation will remain effective until it is superseded by a more recent written designation meeting the same criteria." If a change in voting delegate and/or alternate delegate for your organization is desired, please complete the information requested below and return this form to CRC by May 1, 2023. If no change in voting delegate(s) is desired, no action is necessary.

The undersigned has been authorized to cast a vote on the member cooperative's behalf for CRC's 2023 Board of Directors election. Voting by proxy is not permitted in accordance with CRC's Amended and Restated Bylaws.

Voting Delegate Name: Amy Lea SJ Akers **Title:** Director, District 7

Alternate Voting Delegate Name: JP Urban **Title:** Executive Vice President, External Relations
(Please print delegates' names)



Signature of Board President

4-21-23

Date



Signature of Board Secretary

4-21-23

Date

Please return this voting delegate registration form to CRC via U.S. mail, e-mail, or electronic facsimile **no later than May 1, 2023.**

Cooperative Response Center, Inc.
Attention: Voting Delegate Registration
2000 8th Street NW
Austin, MN 55912

E-mail: delegateregistration@crc.coop
Fax: 507-437-2099